

## **EAST AYRSHIRE COUNCIL**

### **COUNCIL MEETING: 12 OCTOBER 2006**

#### **COMMUNITY PLANNING IN EAST AYRSHIRE: FOUR-YEARLY REVIEW**

##### **Report by the Chief Executive**

### **1. PURPOSE OF REPORT**

- 1.1 To present to Council for consideration and endorsement the revised Aspirations, Aims and related Actions linked to the four-yearly review of Community Planning.

### **2. BACKGROUND**

- 2.1 East Ayrshire's Community Plan was endorsed by Policy and Resources Committee on 28 November 2002 and by all Community Planning Core Partners by April 2003. In addition, the Community Plan was endorsed as the sovereign planning document for East Ayrshire Council by the Policy and Resources Committee at its meeting on 10 April 2003. The six associated Action Plans were also endorsed by Policy and Resources Committee on 10 April 2003 and again received the formal endorsement of the Core Community Planning Partners.
- 2.2 Over the last three years, Community Plan Annual Performance Reports have been presented to Policy and Resources Committee for consideration and endorsement.
- 2.3 Community Planning Partners have given a commitment to carrying out a review of the Community Plan and related thematic Action Plans on a four-yearly basis. The review requires to be carried out over 2006/07 to ensure that an updated Community Plan and revised set of Action Plans are ready for full implementation by 1 April 2007.
- 2.4 Members were advised of and endorsed Planning Partners' intention to carry out a review of the Community Plan, associated thematic Action Plans and the existing Community Planning structures, at Policy and Resources Committee on 8 February 2006.
- 2.5 In addition, at Policy and Resources Committee on 28 March 2006, Members were advised that Community Planning Partners had agreed to implement a three-stage review process over 2006/07 and of the mechanisms in place to ensure a robust review of the Aims and Aspirations of the Community Plan at Stage 1 of the process.
- 2.6 A further update was provided to Members at the September 2006 Policy and Resources Committee, at which point Members agreed to the continuation of the existing Aspirations and Aims with minor amendments.

### **3. FOUR-YEARLY REVIEW PROCESS**

- 3.1 A short term, multi-agency officers working group, chaired by the Depute Chief Executive/Executive Director of Corporate Support and receiving administrative support from the Community Planning and Partnership Unit, has been established to oversee the Review Process.

## **Review of Aims and Aspirations**

- 3.2 Members were advised at the Policy and Resources Committee of 19 September 2006 of the outcome of Stage 1 of the review process. The review of Aims and Aspirations, with endorsement from the wide range of stakeholders consulted, resulted in agreement, with some additions, for the continuation of the existing Aims and Aspirations, with only minor adjustments required in respect of the wording. A full copy of the revised Aims and Aspirations is attached as an Appendix to the report.
- 3.3 As a result of the outcome of the consultation process, Lead Officers and their thematic Action Plan Working Groups were tasked with preparing a list of actions linked to the overall Aims and Aspirations by 15 September 2006. The planned actions are again detailed in the Appendix.
- 3.4 The revised Aims, Aspirations, and related Actions are currently with Community Planning Partners for consideration and endorsement. Subject to overall approval, Lead Officers and their thematic Action Plan working groups will be tasked with finalising their draft Action Plans, with relevant outputs and outcomes by 24 December 2006.
- 3.5 As part of this process, Lead Officers and their thematic Action Plan working groups are tasked with taking due consideration of the cross-cutting nature of some actions and ensuring appropriate activity across action plan working groups in order to meet the overall outcomes and ensure maximum impact.
- 3.6. In addition, subject to approval of the Aims, Aspirations and related actions, the outputs of this activity will inform the budget planning process for 2007/08 and beyond.
- 3.7 During November and early December 2006, a range of consultation mechanisms will be used to ensure overall endorsement by local communities to the new Action Plans, with final endorsement planned for early 2007, to allow the updated Community Plan and revised set of Action Plans to be ready for full implementation by 1 April 2007.

## **Updated Community Plan**

- 3.8 As advised at Policy and Resources Committee on 19 September 2006, work is currently underway to update the Community Plan to ensure it continues to be 'fit for purpose' by reflecting the changing national and local agenda. It is anticipated that the updated Community Plan will be presented to a Committee late 2006/early 2007 for consideration and endorsement.

## **Four-yearly Review Process**

- 3.9 All other activity to ensure the successful completion of the four-yearly review, including the review of Community Planning structures, is ongoing and will be reported to a future Committee.
- 3.10 Planning Partners are currently in the process of preparing a range of publicity and promotional material, and events to launch the new Community Plan and raise public awareness of the overall community planning process in East Ayrshire. It is anticipated that this activity will take place in February and March 2007.

#### **4. FINANCIAL/LEGAL IMPLICATIONS**

- 4.1 The new actions may have cost implications for the Council and its Community Planning Partners that may require investment over the four-year period from 2007-2011. Financial implications will be addressed as part of the usual estimates process for 2007/08 and beyond.

#### **5. POLICY IMPLICATIONS**

- 5.1 The Community Plan acts as the sovereign strategic planning document for the East Ayrshire area. The Community Plan requires to be updated, to be effective from 1 April 2007. All issues contained in this report have been discussed and approved by the Council's Corporate Management Team.

#### **6. RECOMMENDATIONS**

- 6.1 The Council is asked to:

- i) endorse the planned Actions arising from the review of the Aims and Aspirations, as detailed in Appendix 1, subject to minor textual changes and in recognition that further work to ensure maximum impact from the cross-cutting agenda is planned;
- ii) note that the draft updated Community Plan will be presented to a future Committee of the Council;
- iii) note the financial implications arising from this report; and
- iv) otherwise, note the content of the report.

**Fiona Lees**  
**Chief Executive**  
**28 September 2006**

#### **LIST OF BACKGROUND PAPERS**

The Local Government in Scotland Act, 2003 – Community Planning Guidance  
(<http://www.scotland.gov.uk/library5/localgov/cpsg-00.asp>)  
The Local Government in Scotland Act, 2003 – Community Planning Advice Notes  
(<http://www.scotland.gov.uk/library5/localgov/cpan-00.asp>)

**Annual Performance Report 2003/04 (P&R Committee 10 June 2004)**  
**Annual Performance Report 2004/05 (P&R Committee 31 May 2005)**  
**Mid-Term Review Documents 2003-05 (P&R Committee 31 May 2005)**  
**Annual Performance Report 2005/06 (P&R Committee 30 May 2006)**

Any person wishing further information should contact John Clayton, Head of Corporate Development and Communication (tel. 01563 576165) or Gwen Barker, Community Planning and Partnership Manager (tel. 01563 554602)

**IMPLEMENTATION OFFICER:** Head of Corporate Development and Communication

## EAST AYRSHIRE COMMUNITY PLAN

### FOUR-YEARLY REVIEW

#### PROMOTING COMMUNITY LEARNING ACTION PLAN

##### ASPIRATIONS

- Increase the number of people who can more actively participate in their daily life by being able to read, use numbers more effectively and utilise information, communication and technology
- Increase the number of opportunities for people to become involved in their community
- Sustain existing community based organisations and support the development of new organisations based on community need.

##### AIMS

**Aim 1 To support the development and continuation of community based organisations.**

Action 1.1 Provide support to local community and voluntary based organisations to meet their identified needs, in order to build capacity

Action 1.2 Provide support to local community and voluntary based organisations to manage their own services.

**Aim 2 To encourage individuals to access learning opportunities to improve the quality of their lives and their wellbeing.**

Action 2.1 Provide community based learning opportunities in community facilities

Action 2.2 Address community based need through the implementation of Community Learning and Development plans

Action 2.3 Support the development of volunteering opportunities in East Ayrshire

Action 2.4 Provide high quality and accessible information, advice and guidance.

**Aim 3 To support individuals to gain literacy, numeracy, information, communication and technology (ICT) skills.**

Action 3.1 Develop literacy and numeracy skills by implementing the Adult Literacy and Numeracy Strategic Action Plan

Action 3.2 Increase the uptake of ICT resources in communities

Action 3.3 Support individuals to improve their information handling skills.

**Aim 4 To maximise the use of existing community facilities for community learning and development by all partners.**

Action 4.1 Develop the use of Public Private Partnership (PPP) schools and area centres for community learning and development purposes

Action 4.2 Develop the use of libraries and other facilities for community learning and development purposes

Action 4.3 Maximise access to, and use of, funding packages to improve facilities

Action 4.4 Improve access for young people to community facilities.

**Aim 5 To increase participation by young people in community based learning and active citizenship.**

Action 5.1 Deliver personal development and leadership programmes for young people across East Ayrshire

Action 5.2 Develop targeted multi-agency approaches to work with young people

Action 5.3 Develop community based learning opportunities for young people not in education, employment or training (NEET) or in danger of exclusion from employment

Action 5.4 Support active citizenship development for young people.

# EAST AYRSHIRE COMMUNITY PLAN

## FOUR YEARLY REVIEW

### IMPROVING OPPORTUNITIES

#### ASPIRATIONS

- Reduce the level of worklessness to at least the same as or less than the West of Scotland average
- Increase the business birth rate, support new businesses to remain sustainable and attract new inward investment jobs
- Regenerate communities
- Raise the level of participation in education and qualifications above the Scottish average
- Maximise the availability of good quality, accessible, affordable and sustainable early education and childcare
- Promote East Ayrshire as a desirable place to live, work and visit and ensure that residents take up their cultural entitlement.

#### AIMS

**Aim 1 To grow existing and new businesses and support inward investment and business location.**

- Action 1.1 Ensure the Business Gateway contributes to new business and business development
- Action 1.2 Improve quality and accessibility of business space in Kilmarnock and Cumnock town centres
- Action 1.3 Develop and promote strategic business locations including identification of access issues
- Action 1.4 Assist in meeting nationally set targets on Scottish Executive jobs dispersal
- Action 1.5 Deliver new inward investment start-ups through promotion and development
- Action 1.6 Create an environment that will increase employment and grow the creative industry sector
- Action 1.7 Capture economic benefits of energy conservation and renewable energy.

**Aim 2 To understand employment needs to identify those areas where there is a shortage of skills, or where there is likely to be in the future, and promote access to training to meet this shortage.**

- Action 2.1 Maintain employment by providing in-work support towards recognised qualifications
- Action 2.2 Develop training provision that addresses skills shortages and economic opportunities
- Action 2.3 Sustain employability programmes in a changing funding environment.

**Aim 3 To raise education achievement in schools and ensure education providers and businesses work together to give the best start to young people moving into work.**

- Action 3.1 Address the need of young people not in education, employment or training (NEET), or in danger of exclusion from employment, education or training
- Action 3.2 Increase qualifications and decrease drop-out rates in further education

- Action 3.3 Promote a more joined-up approach to further education across East Ayrshire (Kilmarnock & Ayr College)
- Action 3.4 Enhance education transition in East Ayrshire
- Action 3.5 Maximise the impact of Enterprise in Education and Determined to Succeed programmes
- Action 3.6 Ensure services for young parents continue to meet their needs
- Action 3.7 Development and promotion of New Deal for Young People
- Action 3.8 Support the development of a new build facility for Kilmarnock College.

**Aim 4 To develop a range of employment initiatives, including the voluntary sector and social economy, which are designed to assist the community.**

- Action 4.1 Support and develop new and existing social businesses in East Ayrshire
- Action 4.2 Develop joined-up employability programmes for workless people including innovative approaches that address identified need
- Action 4.3 Integrate Working for Families activity with core services
- Action 4.4 Improve employment opportunities for young people
- Action 4.5 Develop a range of employment initiatives for vulnerable adults.

**Aim 5 To attract investment and increase opportunities in East Ayrshire by developing tourism, culture and leisure, housing and rural diversification.**

- Action 5.1 Develop and market a range of tourism, leisure and cultural opportunities
- Action 5.2 Work to increase the interaction of the community with culture and leisure programmes and collections.
- Action 5.3 Joint plan on enhancement of schools sports facilities
- Action 5.4 Implement the Cultural Strategy into core activities
- Action 5.5 Promote wood and forestry industries rural diversification for economic purposes
- Action 5.6 Develop Green Network and economic development opportunities.

**Aim 6 To offer transport solutions for East Ayrshire, particularly the rural areas, ensuring good quality affordable choices are available.**

- Action 6.1 Sustain and develop community transport solutions across East Ayrshire
- Action 6.2 Support enhancement of rail services in East Ayrshire
- Action 6.3 Support bids to improve A70, A71 and A77
- Action 6.4 Improve transport links to town centres from poorly connected areas.

**Aim 7 To provide, promote and assist the development of early education and childcare which supports children and families and helps parents balance family life with work, training or education.**

- Action 7.1 Support the development of innovative childcare solutions and the sustainability of new and existing services
- Action 7.2 Support employers and the early education and childcare workforce to meet the registration and post registration training and learning requirements of the Scottish Social Services Council
- Action 7.3 Provide a broad range of information which helps families to access services relevant to their early education, childcare, recreation and family support needs.

# EAST AYRSHIRE COMMUNITY PLAN

## FOUR-YEARLY REVIEW

### IMPROVING COMMUNITY SAFETY ACTION PLAN

#### ASPIRATION

- Reduce crime and anti social behaviour and work to make neighbourhoods and homes in East Ayrshire safer places to live and work.

#### AIMS

**Aim 1 To tackle crime and anti social behaviour and the fear of crime and anti social behaviour.**

Action 1.1 Implement a range of activities to tackle violent crime

Action 1.2 Effectively tackle anti social behaviour through partnership working

Action 1.3 Tackle drug and alcohol related crime through enforcement and a greater provision of services through partnership working

Action 1.4 Tackle the fear of crime in East Ayrshire.

**Aim 2 To work with young people to reduce the likelihood of them getting involved in crime and anti social behaviour.**

Action 2.1 Prevent crime and anti social behaviour by diverting young people through involvement in education and leisure activities

Action 2.2 Work with young offenders to divert them away from the Criminal Justice System

Action 2.3 Tackle alcohol and drug misuse by young people.

**Aim 3 To improve safety in neighbourhoods and homes.**

Action 3.1 Raise awareness of fire safety and support national campaigns

Action 3.2 Involve young people in initiatives to tackle deliberate fire-setting and malicious calls

Action 3.3 Work in partnership to increase awareness of home safety

Action 3.4 Raise awareness of and improve road safety through education, engineering, enforcement and encouragement

Action 3.5 Encourage safer communities through various joint partnership initiatives.

**Aim 4 Promote child protection and the safety of vulnerable adults.**

Action 4.1 Address the needs of victims of crime in East Ayrshire

Action 4.2 Raise awareness of domestic abuse and reduce repeat victims

Action 4.3 Raise awareness of child protection and focus on potentially vulnerable children.

# EAST AYRSHIRE COMMUNITY PLAN

## FOUR-YEARLY REVIEW

### IMPROVING HEALTH ACTION PLAN

#### ASPIRATIONS

- Improve the overall health and well-being of the population of East Ayrshire
- Narrow the health gap between the most and least disadvantaged population groups in East Ayrshire.

#### AIMS

**Aim 1 To ensure that information is available in a suitable format and that services are provided when and where required for those who need them.**

- Action 1.1 Provide a range of information, services and activities to support the uptake of physical activity across all population groups
- Action 1.2 Provide tobacco information, prevention and cessation support services for young people and adults
- Action 1.3 Provide a range of information and support services which encourage good eating habits from pre-birth to later life
- Action 1.4 Provide information on the benefits of breastfeeding across all population groups and provide support for breastfeeding women and families
- Action 1.5 Provide a range of sexual health information and services to meet the needs of all population groups
- Action 1.6 Provide information and services to support those at risk of alcohol related illness
- Action 1.7 Provide information and services to support those misusing illegal drugs
- Action 1.8 Provide information on, and access to, dental services across all population groups
- Action 1.9 Provide training, information and support services to prevent suicide, support recovery and enable people affected to cope with suicidal behaviour or completed suicide
- Action 1.10 Provide information and support to those experiencing mental health problems
- Action 1.11 Provide information and services that meets the needs of people with learning disabilities, sensory impairment, physical disabilities, carers, homelessness, looked after and accommodated young people, prison population and minority ethnic groups.

**Aim 2 To strive for equality in health for the most disadvantaged in East Ayrshire by targeting activity to address factors that contribute to the most prevalent health problems and improving support and care services for the most vulnerable groups.**

- Action 2.1 Target physical activity programmes and interventions to children and young people, other target groups who are at risk of obesity and adults most at risk of coronary heart disease, cancer and respiratory disease
- Action 2.2 Target smoking cessation programmes at the most deprived communities and key target groups including pregnant women
- Action 2.3 Target nutritional interventions to children, young people, other target groups at risk of obesity and adults at risk of coronary heart disease and cancer

- Action 2.4 Target breastfeeding support to the most deprived areas displaying the lowest rates
- Action 2.5 Target programmes to prevent unintended teenage pregnancies in areas with the highest levels
- Action 2.6 Target alcohol interventions to those communities and target groups most at risk including young people within the most deprived communities, homeless people and pregnant women
- Action 2.7 Target drugs prevention and intervention programmes at critical stages for key groups such as on liberation from prison, during pregnancy and at teenage transitions
- Action 2.8 Target interventions and programmes at those experiencing the poorest oral health such as children and adults in the most deprived communities, homeless people, people with learning disabilities and those with addictions and ensure carers can provide appropriate oral health support to those they care for
- Action 2.9 Target prevention and intervention programmes to communities and priority target groups such as young men, and the prison population, who are most at risk of suicide and deliberate self harm
- Action 2.10 Target mental health improvement interventions and programmes to those communities and target groups at greatest risk such as homeless people and people in prison
- Action 2.11 Target interventions that address the health needs of those with sensory impairment, looked after and accommodated young people, prison population learning disabilities, physical disabilities, homelessness, carers and minority ethnic groups.

**Aim 3 To enable people of all ages to make healthy lifestyle choices.**

- Action 3.1 Promote and encourage active living such as walking and cycling across all population groups
- Action 3.2 Promote the benefits a tobacco free lifestyle across all population groups
- Action 3.3 Implement key policies to improve nutrition in all age groups and across all settings
- Action 3.4 Implement key policy initiatives to improve levels of breastfeeding across all population groups
- Action 3.5 Raise awareness of positive sexual health and relationships across all age groups and communities
- Action 3.6 Promote awareness of safer alcohol levels and safer drinking across all population groups
- Action 3.7 Raise awareness of the risks associated with drugs misuse across all population groups
- Action 3.8 Promote good dietary habits, tooth brushing and dental registration across all population groups
- Action 3.9 Raise public awareness of suicide and deliberate self-harm within local communities and encourage people to seek help earlier
- Action 3.10 Promote positive mental health and well-being across all population groups.

**EAST AYRSHIRE COMMUNITY PLAN**  
**FOUR-YEARLY REVIEW**  
**ELIMINATING POVERTY ACTION PLAN**

**ASPIRATIONS**

- Reduce the opportunity gap between the most disadvantaged and least disadvantaged communities
- Reduce homelessness by making sure that all residents are supported to maintain dry, warm, affordable and secure housing.

**AIMS**

**Aim 1      To promote financial inclusion, particularly within the most disadvantaged communities.**

- Action 1.1      Support the further development and expansion of Credit Union activity and the provision of accessible financial services
- Action 1.2      Ensure information on a range of low cost financial services is accessible and available
- Action 1.3      Increase the take up of services from welfare advice agencies – ensuring the promotion and co-ordination of a joined-up approach
- Action 1.4      Promote and deliver appropriate financial education and advice.

**Aim 2      To support carers.**

- Action 2.1      Maximise the income of all identified carers
- Action 2.2      Ensure more carers are identified
- Action 2.3      Change cultures within organisations to make sure that all staff recognise carers as partners
- Action 2.4      Develop innovative, flexible services that meet carers' needs.

**Aim 3      To tackle the links between poverty, housing, ill health and opportunity.**

- Action 3.1      Provide appropriate information, advice and assistance to individuals and families identified as being liable to be disadvantaged through fuel poverty
- Action 3.2      Strengthen the provision of quality information and advice from all partners on housing issues
- Action 3.3      Promote and support access to leisure, recreational and cultural activities
- Action 3.4      Ensure people moving from benefit to employment are not subsequently disadvantaged through inability to access appropriate information, advice or assistance
- Action 3.5      Provide appropriate support to prevent homelessness
- Action 3.6      Ensure that everybody can get access to the full range of anti poverty services
- Action 3.7      Increase awareness and promote the development of Kilmarnock's shopmobility scheme.

**Aim 4 To support and improve the systems that are in place to maximise income from benefit and debt counselling and money advice.**

Action 4.1 Promote and develop the provision of accessible welfare benefits advice, income maximisation and money advice services via partnership working to ensure capacity is available on an equitable basis to those most vulnerable

Action 4.2 Provide a holistic benefits service to older people via the joint team involving the Council and DWP Pension Service staff.

# EAST AYRSHIRE COMMUNITY PLAN

## FOUR-YEARLY REVIEW

### IMPROVING THE ENVIRONMENT ACTION PLAN

#### ASPIRATIONS

- Improve the natural and built amenities for residents and visitors through investment in leisure, recreational and cultural activity in order to regenerate communities
- Promote sustainability by protecting, conserving and enhancing character, appearance and amenity of the natural and built environment, for future generations.

#### AIMS

**Aim 1 To protect and improve the natural and built environment through sustainable development.**

- Action 1.1 Implement high priority projects within Kilmarnock Town Centre Action Plan
- Action 1.2 Develop and implement Cumnock Town Centre Regeneration Project
- Action 1.3 Prepare and submit Conservation Area Regeneration Scheme, Townscape Heritage Initiative and Heritage Lottery grant applications for Catrine
- Action 1.4 Develop and implement a Green Network Action Plan
- Action 1.5 Establish a listed building preservation programme with Building Preservation Trusts
- Action 1.6 Implement environmental improvement projects from Environmental Improvement Action Plans
- Action 1.7 Review the Local Biodiversity Action Plan and implement high priority projects
- Action 1.8 Establish a rainwater recycling project.

**Aim 2 To increase the amount of waste that is recycled and reused.**

- Action 2.1 Extend kerbside recycling to remove remaining recyclate identified in the household waste analysis
- Action 2.2 Implement the waste prevention actions arising from the Action Plan for Council premises and activities
- Action 2.3 Provide four additional Recycling Centres within East Ayrshire
- Action 2.4 Provide facilities for the recycling of plastic containers throughout East Ayrshire.

**Aim 3 To make our homes, factories and buildings more energy efficient and expand the use of renewable energy resources.**

- Action 3.1 Improve the thermal efficiency of the Council's housing stock by 2015 in line with the Scottish Housing Quality Standard
- Action 3.2 Provide advice and grant assistance to improve the energy efficiency of private households
- Action 3.3 To assist in meeting Scottish Executive Targets for 18% of electricity demand from renewable energy by 2010.

**Aim 4 To work to make sure that we meet the housing needs of everyone who lives in our communities.**

- Action 4.1 Implement key partnership actions from the Local Housing Strategy
- Action 4.2 Adopt an affordable housing policy within the Local Plan and the Local Housing Strategy
- Action 4.3 Re-use brownfield sites in East Ayrshire Council ownership for affordable housing
- Action 4.4 Implement the shared equity scheme (Homestake)
- Action 4.5 Implement a hospital retraction programme
- Action 4.6 Implement housing area regeneration projects
- Action 4.7 Implement a private sector housing policy
- Action 4.8 Establish a factoring scheme
- Action 4.9 Implement the private landlord registration accreditation scheme.

**Aim 5 To reduce the environmental effect of transport by developing a transport system that meets the national, regional and local needs.**

- Action 5.1 Implement a new integrated cycling strategy
- Action 5.2 Undertake Carlisle to Kilmarnock rail study
- Action 5.3 Identify preferred route to M74
- Action 5.4 Provide pedestrian footpaths along major routes into settlements
- Action 5.5 Implement the Park and Ride study findings
- Action 5.6 Investigate the feasibility of extending Bus Hopper services
- Action 5.7 Implement mandatory and advisory 20 mph limits where needed to protect environmentally sensitive areas
- Action 5.8 Develop a transportation modelling capability to assess the environmental and transport impacts of future development proposals
- Action 5.9 Develop Green Transport Plans to minimise car use and maximise walking, cycling and use of public transport.

**Aim 6 To regenerate our town centres and villages and deal with empty and run down properties.**

- Action 6.1 Carry out a visual survey of all high rise buildings to assess risk of falling masonry
- Action 6.2 Review the revolving demolition scheme and consider application to other towns and villages
- Action 6.3 Demolish identified derelict properties.

**Aim 7 To put systems in place to stop littering, graffiti and vandalism and deal quickly with any problems as they happen.**

- Action 7.1 Develop and implement a comprehensive strategy for tackling litter, graffiti and vandalism, learning from good practice
- Action 7.2 Establish Business Improvement Districts
- Action 7.3 Deliver anti – litter presentations to primary schools by June 2007 and secondary schools by June 2008.

**Aim 8      To develop visitor attractions and invest in leisure and cultural activities.**

Action 8.1      Promote and develop the case for a biosphere reserve

Action 8.2      Establish a developer contributions fund

Action 8.3      Implement the Core Paths Plan

Action 8.4      Prepare framework plans for Greenfield land release

Action 8.5      Review and implement new standards of open space in Scottish Planning Policy (SPP) 11: Physical Activity and Open Space.