

FINANCE AND SERVICE STRATEGY REPORT

Draft Outturn to 31 March 2011



Efficiency Theme	Description
MUA	Maximising the utilisation of assets
KSO	Focusing resources on activities which deliver key service objectives
CND	Adjusting service levels to reflect current need and/or demand
BRS	Business Review of specific services to achieve reduced costs which do not impact on service levels or council policies
AMW	Obtaining maximum efficiency through alternative methods of working
ITS	Deployment of Information Technology solutions releasing cash efficiencies
BWP	Benefits achieved through effective workforce planning
CPF	Core payments reduced reflecting the overall reduction in Scottish Government grant funding
RSP	Efficiencies to be achieved through a review of service provision
CFS	Review of policies and procedures for charging for services

EAST AYRSHIRE COUNCIL

CABINET – 15 JUNE 2011

FINANCE AND SERVICE STRATEGY REPORT

Report by Executive Director of Finance and Corporate Support

1 PURPOSE OF REPORT

- 1.1 To advise Members of the unaudited financial position for the year ended 31 March 2011 and information provided by Executive Directors.

2 GENERAL SERVICES

- 2.1 The draft outturn for the year to 31 March 2011 is an uncommitted surplus of £1.162m. This will increase the General Fund Uncommitted balance to £11.425m at the year end. Earmarked and departmental balances of £6.964m are proposed to be carried forward, details of which are included in the attached report.
- 2.2 The cumulative uncommitted surplus is £11.425m which remains within the range specified in the Financial Reserves Strategy (between £6.788m and £13.575m). Departmental balances will be reviewed by Cabinet following completion of the audit process in line with the Reserves Strategy.
- 2.3 All departments have spent less than budget. Much of this is a timing issue however, with orders placed or commitments made but not completed at 31 March, but a proportion of the underspend arises from early management action to reduce spending in advance of the new financial year when it was known that budgets would be reduced.

Within Central Services, members will recall that in-year departmental savings of £0.943m were identified and transferred here following a detailed line by line budget review carried out by the Chief Executive and Executive Director of Finance and Corporate Support. There is no doubt that this has encouraged services to continue to undertake close scrutiny of all areas of expenditure over the year. It is proposed that an in-year budget review, on a service by service basis will again be carried out with a view to ensuring that savings identified are banked in advance of the 2012/13 budget process.

- 2.4 Debt charges are under budget by £0.871m partly due to the profiling of the capital programme, a favourable cash flow position and additional investment income in the year. Cabinet on 9 February 2011 approved any in year underspend arising from slippage in the capital programme be transferred to the Capital Fund to smooth the impact on the revenue budget arising from the profile of future capital expenditure. The Capital Fund balance has been used to enable acceleration of capital spending, and most recently to provide match funding for Moorfield Business Park. In order to ensure that sufficient headroom exists to take advantage of future opportunities it is proposed to transfer £1.500m to the Fund.
- 2.5 The Housing and Council Tax Benefit caseload has increased by 8.7% over the past three years, with the net cost being under budget by £0.208m. Additional income recovered was £0.527m, resulting in an overall variance of £0.735m.
- 2.6 There is a favourable variance of £0.143m in respect of Council Tax due to effective overpayment recovery processes. In addition the collection rate for Council Tax increased to 94.2%.

2.7 The Council currently has £2.145m set aside for Icelandic Bank losses. This was based on information provided by the Administrators, and has been subject to subsequent review in light of updates provided by the Administrators.

The Council now expects to recover more than was previously forecast, and as a result £0.600m has been released from this earmarked balance. The anticipated loss is now estimated at £0.912m and this has been charged to the accounts in the 2010/11 financial year. The remaining balance of £0.633m will be retained as earmarked, and will be reviewed as the Banks' winding up continues.

2.8 The Repairs and Renewals Fund retains funds to meet the cost of future repairs to Council assets. Commitments of £3.464m have already been made against the Fund to meet the costs of repairs to roads following the impact of the last two adverse winters and it is proposed that £3.000m be transferred to the Fund in order to replenish the balance.

2.9 The tables below provide a reconciliation of the 2010/11 balances as noted in this report to the Financial Statements together with details of the departmental balances.

	Uncommitted Balance £m	Departmental Balances & Commitments £m	HRA Balances & Commitments £m	Total £m
Balance Brought Forward	8.987	17.616	3.879	30.482
2010/11 Utilisation of Balances	(0.108)	(6.048)	(0.419)	(6.575)
2010/11 Reallocation	1.384	(1.384)	-	-
Sub Total	10.263	10.184	3.460	23.907
2010/11 Balance added	1.162	6.964	(2.063)	6.063
Outturn Position 2010/11	11.425	17.148	1.397	29.970

	Balance B/f £m	Utilisation of Balances £m	Reallocated at Cabinet (26/1/11) £m	2010/11 Proposed Earmarked £m	Balance as at 31/3/11 £m
Educational & Social Services	1.825	(0.566)	(0.858)	1.758	2.159
Neighbourhood Services	3.940	(1.050)	(0.153)	1.546	4.283
Finance & Corporate Support	5.331	(2.245)	(0.295)	1.958	4.749
Central	6.520	(2.187)	(0.078)	1.702	5.957
Outturn Position 2010/11	17.616	(6.048)	(1.384)	6.964	17.148

2.10 Members are asked to agree that departments retain the Essential balances as detailed below and utilise these in accordance with the Reserves Strategy. Members should note that the Financial Planning and Uncommitted amounts will be considered by Cabinet as part of the Balances Review after the audit process is concluded.

	ESSENTIAL Committed £m	DESIRABLE Financial Planning £m	DESIRABLE Uncommitted £m	Total £m
Educational & Social Services	1.265	0.463	0.030	1.758
Neighbourhood Services	1.183	0.278	0.085	1.546
Finance & Corporate Support	1.723	0.136	0.099	1.958
Central	1.702	0.000	0.000	1.702
Outturn Position 2010/11	5.873	0.877	0.214	6.964

3 HOUSING REVENUE ACCOUNT (HRA)

- 3.1 There is an adverse variance on the Housing Revenue Account of £2.063m which principally relates to the provision for the buy out of cash conservation payments of £1.371m for craft operatives as a result of changes to their employment terms and conditions. This is partly offset by £0.166m released from earmarked balances in respect of amounts held for the impairment of Icelandic banks as indicated in paragraph 2.7 above. In addition a further provision has been recognised in relation to a potential legal settlement.

4 2011/12 COMMENTARY

- 4.1 The UK Spending Review on 20 October 2010 announced a real terms reduction in total UK managed expenditure for the period 2011/12 to 2014/15. Clearly the position for Scotland and for Scottish local government will mirror this and financial planning in all sectors over the next few years will present a significant challenge.
- 4.2 On 24 January 2011 the Cabinet Secretary for Finance, Employment and Sustainable Growth provided illustrative budgets for 2012/13 - 2014/15 indicating that the cash allocations to local authorities will be maintained at current 2011/12 levels. While this would suggest that there should be no further reductions in the revenue allocations inflationary pressures will result in a real terms reduction in available revenue resources.

5 2011/12 SERVICE PRESSURES

5.1 Educational and Social Services

The Executive Director has indicated that the savings in respect of the review of day services is unlikely to be realised in 2011/12 and work is underway to ensure that the budget outturns within the overall departmental resource allocation. In addition, there continues to be demand pressures in relation to outwith placements and children and families costs.

5.2 Neighbourhood Services

The Executive Director has highlighted a significant anticipated shortfall in planning income which will require management action throughout the year to ensure that the budget outturns on target.

5.3 Finance and Corporate Support

The Executive Director has indicated that the saving in respect of security costs associated with surplus property is unlikely to be achieved as a result of the revised timing of corporate office changes. The department will take action to ensure that the budget outturns within the resource allocation.

5.4 Housing Revenue Account

The Executive Director of Neighbourhood Services has indicated that there are no significant variances to report in respect of the HRA at this time.

6 CAPITAL PROGRAMME

6.1 The outturn for the year to 31 March 2011 on the Council's General Services Capital Programme is £27.906m as against a budget of £34.007m. The variance largely occurs in the Neighbourhood Services Capital Programme where the largest items of slippage were in respect of Cumnock Town Centre Regeneration, Regeneration and Efficiency, Stewarton Park and Ride and Bridges and Structures, primarily related to year-end timing issues.

6.2 The outturn capital expenditure in the Housing Revenue Account is £15.491m against a budget of £14.391m. Of this, the expenditure on the Housing Investment Programme is £13.288m as against a budget of £12.574m. Further analysis is shown in the Capital Summary on Page 6 of this report. The remaining expenditure is in respect of Council House building and the acquisition of vehicles and equipment.

7 RECOMMENDATIONS

7.1 It is recommended that Members:

- E**
- (i) Note that there are no Education recommendations;
 - (ii) Note that in line with 2010/11 arrangements, the Chief Executive and Executive Director of Finance and Corporate Support will undertake an in-year service by service review to ensure that savings identified are banked in advance of the 2012/13 budget process as highlighted at paragraph 2.3;

- (iii) Approve the transfer of £1.500m detailed in paragraph 2.4;
- (iv) Approve the transfer of £0.600m detailed in paragraph 2.7 and note that the revised earmarked balance in respect of Icelandic Banks be retained;
- (v) Approve the transfer of £3.000m detailed in paragraph 2.8;
- (vi) Agree the proposed treatment of earmarked balances described at paragraph 2.10;
- (vii) Otherwise note the contents of this report.

Alex McPhee
Executive Director of Finance and Corporate Support

LIST OF BACKGROUND PAPERS – NIL

Members wishing further information should contact
Craig McArthur, Head of Finance, Telephone (01563) 576300

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

INDEX

		Departmental Budgets	Page
Overview	Page		
General Fund Summary	6	Educational and Social Services	8
Capital Summary	7	Neighbourhood Services	22
		Finance and Corporate Support	41
		Central Services	56
		Capital	59

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

GENERAL FUND SUMMARY

Service	2010/11 Budget £m	Actual Exp to 31 March 2011 £m	Variance £m		2010/11 Budget £m	Actual Exp to 31 March 2011 £m	Variance £m
Educational and Social Services	179.961	178.203	(1.758)	Deficit / (Surplus) for the Year	6.156	(7.341)	(13.497)
Neighbourhood Services	65.583	64.037	(1.546)	Utilisation of Previous Years Balances	(5.063)	(5.063)	-
Finance and Corporate Support	24.320	22.362	(1.958)	Utilisation of Balances-Icelandic Banks	(1.093)	(1.093)	-
Central Services – Other	10.975	4.920	(6.055)	Departmental Under Spend c/f	-	6.964	6.964
Central Services – HB/CT Benefit Subsidy	49.885	49.677	(0.208)	Proposed T/fer to Renewals & Repairs	-	3.000	3.000
Central Services – Debt Charges	18.306	17.435	(0.871)	Proposed T/fer to Capital Fund	-	2.371	2.371
Icelandic Banks	1.093	0.660	(0.433)	2010/2011 Surplus	0.000	(1.162)	(1.162)
Net Expenditure	350.123	337.294	(12.829)	Uncommitted 2009/10 Balance B/fwd	-	(8.987)	(8.987)
				Utilisation of Uncommitted Balances	-	0.108	0.108
				Reallocation of Departmental Balances	-	(1.384)	(1.384)
				2010/2011 Cumulative Surplus	0.000	(11.425)	(11.425)
Funded by							
Council Tax	(48.394)	(48.537)	(0.143)	Housing Revenue Account			
Aggregated External Finance	(245.925)	(245.923)	0.002	Expenditure	37.257	39.524	2.267
HB/CT Benefit Subsidy	(49.648)	(50.175)	(0.527)	Income	(37.257)	(37.461)	(0.204)
Total Income	(343.967)	(344.635)	(0.668)	Net Expenditure	0.000	2.063	2.063

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

CAPITAL SUMMARY

vice	Revised Budget 2010/11 £m	Actual Expenditure 2010/11 £m	Variance 2010/11 £m	Actual Expenditure as % Budget	Funded by	Revised Budget 2010/11 £m	Actual Expenditure 2010/11 £m
Education & Social Services	7.027	7.042	0.015	100%	Grants, Partnership Funding , CFCR	8.990	10.575
Neighbourhood Services	23.921	16.583	(7.338)	69%	External Borrowing	25.017	17.331
Finance & Corporate Support	3.059	4.281	1.222	137%	Total	34.007	27.906
Contingency Funding	-	-	-	-			
Total	34.007	27.906	(6.101)	82%			

Service	Revised Budget 2010/11 £m	Actual Expenditure 2010/11 £m	Variance 2010/11 £m	Actual Expenditure as % Budget	Funded by	Revised Budget 2010/11 £m	Actual Expenditure 2010/11 £m
Housing Revenue Account	14.391	15.491	1.100	107%	Revenue Funding (CFCR)	5.661	8.771
					Sale of Council Dwellings	2.202	1.322
					Anticipated Borrowing	6.278	5.148
					Grants	0.250	0.250
					Total	14.391	15.491
Total Capital Programme	48.398	43.397	(5.001)	90%		48.398	43.397

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES

SERVICE SUMMARY

The outturn position for Educational and Social Services is a favourable variance of £1.758m with £1.728m required to be earmarked for specific departmental commitments as detailed on Page 9.

The outturn position for Educational Services is an underspend of £0.560m with £0.802m required to be earmarked for specific departmental commitments including £0.495m for schools carry forwards. Major variances relate to underspends of £1.457m in both teaching and ancillary staff costs, the deployment of probationers and efficiency and absence cover savings within Onsite Services which have been partly offset by severance costs of £0.510m and an overspend of £0.452m in relation to Outwith Placements.

The outturn variance within Social Work is an underspend of £1.198m with £0.926m required to be earmarked for specific departmental issues. As in previous financial years, significant savings from recruitment are contributing to the favourable variance. These savings are offset by non-recurring efficiency retrial costs of £1.777m. Within Children and Families, savings have been achieved on secure accommodation costs and Fostering and Adoption Allowances while the Community Care service has reported savings on care at home services, self directed services and delayed discharges partly offset by additional adult care placement costs.

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Resources	1.126	1.044	(0.082)
PPP	9.396	9.396	0.000
Schools	66.512	65.632	(0.880)
Community Support	24.248	24.519	0.271
Facilities Management	13.823	13.954	0.131
Social Work	64.856	63.658	(1.198)
Net Expenditure	179.961	178.203	(1.758)
Earmarked Funds	(1.728)	0.000	1.728
Total	178.233	178.203	(0.030)

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	119.924	119.390	(0.534)
Premises Costs	8.243	7.677	(0.566)
Transport Costs	6.705	6.480	(0.225)
Supplies & Services	8.491	8.631	0.140
Third Party Payments	49.542	49.633	0.091
Transfer Payments	6.940	6.529	(0.411)
Gross Expenditure	199.845	198.340	(1.505)
Income	(19.884)	(20.137)	(0.253)
Net Expenditure	179.961	178.203	(1.758)
Earmarked Funds	(1.728)	0.000	1.728
Total	178.233	178.203	(0.030)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES

EARMARKED FUNDS TO BE CARRIED FORWARD

No.	Description	Category	£m
1	Education - School Carry Forwards	E	0.495
2	Education - Hillbank Family Centre Store	E	0.020
3	Education - MCMC ESF match funding Priority 5 bid	E	0.025
4	Education - Onsite WebCIMS Project	E	0.007
5	Education - Learning Communities balance of 2010/11 academic year	E	0.025
6	Education - Curriculum for Excellence balance of 2010/11 academic year	E	0.073
7	Education - Financial Planning Scottish Qualification for Headship	FP	0.008
8	Education - Financial Planning Community Learning & Development - Literacies Partnership	FP	0.089
9	Education - Work in Progress 31/3/11	FP	0.060
10	Social Work - Financial Planning Dilapidation Works at Rental Properties / Accommodation Moves	FP	0.245
11	Social Work - Financial Planning Child Protection Specific Case Reviews	FP	0.010
12	Social Work - Financial Planning Community Planning Child Protection Challenge Fund	FP	0.005
13	Social Work - Financial Planning Children and Families Service Re-design Training	FP	0.018
14	Social Work - Financial Planning Criminal Justice Grant	FP	0.007
15	Social Work - Financial Planning Employment Tribunal Out of Court Settlement	FP	0.003
16	Social Work - Aids and Adaptations for Elderly and Physically Disabled	E	0.439
17	Social Work - Aids and Adaptations Equipment for Physically Disabled	E	0.014
18	Social Work - Aids and Adaptations Joint Funded Equipment for Physically Disabled	E	0.049
19	Social Work - Aids and Adaptations Owner / Occupier Minor Adaptations	E	0.055
20	Social Work - Choose Life Grant Funded Project - Committed to Funding External Projects	E	0.011
21	Social Work - Rapid Response Pan-Ayrshire Project	E	0.012
22	Social Work - Integrated Resource Framework Funding - Year 2	E	0.040
23	Social Work - Property Upgrades - work in progress 31/3/11	FP	0.018
	Total		1.728

SCHOOL CARRY FORWARDS

School	£m
Auchinleck Academy	0.041
Cumnock Academy	0.091
Doon Academy	0.001
Grange Academy	0.009
James Hamilton	0.074
Kilmarnock Academy	0.006
Loudoun Academy	0.020
Stewarton Academy	0.033
St Joseph's Academy	0.046
Other Schools	0.174
TOTAL	0.495

Category

E – Essential (Committed)
 FP – Financial Planning (Desirable)
 U – Uncommitted (Desirable)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES

SUMMARY OF MOVEMENTS IN APPROVED BUDGET

	Annual Estimate £m	Budget Adjustments £m	Revised Budget £m	Comments on Budget Movement
Budget Allocation Approved by Council 11 February 2010	177.879			
<i>Additions / Transfers to / (from) Initial Budget:</i>				
1 Supporting People Budget Realignment		+0.142		Transfer of Formerly Ringfenced Supporting People Budget from Neighbourhood Services
2 Onsite Services Budget Realignment		+0.010		Transfer of Budgets for additional cleaning provision
3 Teacher Induction Scheme Funding		+1.332		Additional Funding for Probationary Teachers
4 PPP Unitary Charges Inflationary Adjustment		+0.929		Drawdown of Earmarked Balances to reflect actual inflationary charges
5 Fairer Scotland Fund		+0.035		Realignment of Budgets to Reflect Allocation of Fairer Scotland Fund
6 Financial Support for SRRB 2		+0.010		Transfer of Budget to allow cover for staff working on SRRB2
7 School Meals VAT		+0.007		Transfer of Budget for additional Meals VAT commitments
8 Curriculum for Excellence Funding		+0.093		Additional Funding for Curriculum for Excellence Additional Teachers
9 Energy Inflation Adjustment		-0.707		Realignment of Budgets to reflect actual energy inflation rates
10 NDR Revaluation Adjustment		+0.186		Realignment of Budgets to reflect actual NDR revaluation charges
11 Schools ICT Budget Realignment		-0.391		Transfer of Schools ICT budgets to Finance & Corporate Support IT Service
12 Transfer of Education Property Staff to Asset Improvement		-0.128		Realignment of Budgets to reflect transfer of staff to Asset Improvement
13 Utilisation of Balances		+0.566		Drawdown of Earmarked and Departmental Balances
14 SRRB2 Line By Line Review		-0.106		Realignment of Budgets to reflect savings identified by SRRB2
15 E Procurement Staffing Budgets per Cabinet 16 June 2010		-0.022		Transfer of Budgets to Finance & Corporate Support to fund posts
16 Adult Support and Protection Funding		+0.362		Additional Funding for Adult Support and Protection
17 Water Cooler Budget Adjustment		-0.036		Realignment of Budgets to reflect revised Water Cooler contract
18 2010/11 Payroll Adjustment		-0.200		Realignment of Budgets to reflect actual 2010/11 Pay Award
<i>Total Budget adjustments</i>			+2.082	
Revised Budget Allocation at Period 13			179.961	

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES

EXPENDITURE REDUCTION TARGETS

Following extensive public consultation the Council approved a number of expenditure reduction measures which will produce savings from the department's controllable revenue expenditure of £3.187m in 2010/11. The reductions relating to the school academic year have not yet come into effect:

ACTIONS	Theme	SAVING £m	Status at 31/3/11	Achieved at 31/3/11 £m
Educational and Social Services		3.187		2.017
Reduce the number of external foster placements	AMW	0.185		-
Review cleaning hours in line with productivity improvements	AMW	0.020		0.020
Review roles of caretakers and cleaners in Social Work facilities	AMW	0.015		0.015
Restructure Joint Ayrshire Technician Service staffing levels	AMW	0.025		0.025
Reduce Schools Staffing Flexibility budget	AMW	0.050		0.050
Reduce HQ school absence cover budget	AMW	0.030		(0.130)
Reduce janitorial costs arising from revised standard hours	AMW	0.020		0.020
Review roles of cleaners and supervisors in Community Centres	AMW	0.030		0.030
Remove Study Support for GOALS funding	AMW	0.030		0.030
Efficiency measures and productivity review of schools catering	BRS	0.174		0.174
Rationalise training provision	BWP	0.023		0.023
Introduce Teacher Refresh Scheme 2	BWP	0.320		0.320
Reduce catering fixed costs	BWP	0.050		0.050
Reduce cleaning fixed costs	BWP	0.050		0.050
Reduce Special Education promoted posts held centrally	BWP	0.054		0.032
Reduce curricular support staff	BWP	0.080		0.041
Increased income from adult / teacher meals in schools	CFS	0.007		0.007
Increase price of school meals	CFS	0.090		0.035
Remove payment holiday for Community Care services	CFS	0.020		0.020
Remove subsidy from Meals on Wheels	CFS	0.030		0.030

Status: Fully met



Partly met



Unmet



2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES

ACTIONS	Theme	SAVING £m	Status at 31/3/11	Achieved at 31/3/11 £m
Introduce charging for extra curricular music tuition	CFS	0.032		0.027
Remove grant for Ayrshire Household Recycling project	CND	0.015		0.015
Reduce controllable Social Work budgets	CND	0.082		0.082
Reduce food supplies budgets	CND	0.036		0.036
Reduce supplies and services budgets across Onsite Services	CND	0.040		0.040
Reduce non-schools supplies and services budgets	CND	0.119		0.119
Remove furniture and fittings budgets from new PPP schools	CND	0.008		0.008
Reduce strain on the pension fund costs in Children & Families	CND	0.014		0.014
Reduce promoted posts in secondary schools	CND	0.228		0.228
Reduce promoted posts within Special Education	CND	0.023		0.023
Reduce schools budgets in line with falling school rolls	CND	0.200		0.200
Remove early intervention budget	CND	0.110		0.110
Reduce SQA budgets	CND	0.020		0.015
Reduce Social Work catering costs	CND	0.004		0.004
Remove departmental voluntary sector grants budget	CPF	0.010		0.010
Utilise alternative funding for schools college link programme	CPF	0.035		0.035
Remove budget for Foreign Language Assistants	KSO	0.051		0.051
Relocate Community Learning and Development staff	MUA	0.004		0.004
Reduce transport costs	MUA	0.015		0.015
Review early years partner provider provision	RSP	0.022		0.022
Review managerial arrangements in nursery schools	RSP	0.060		0.060
Reduce delegated Primary schools budgets	RSP	0.170		0.170
Reduce delegated Secondary schools budgets	RSP	0.135		0.135
Remove requirement for class sizes of 20 in S1/2 English / Maths	RSP	0.451		0.451

Status: Fully met



Partly met



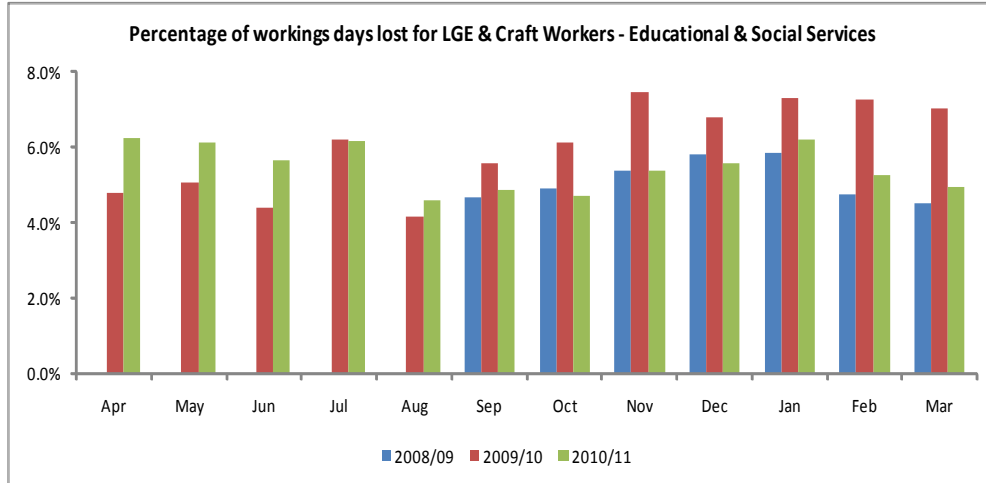
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2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

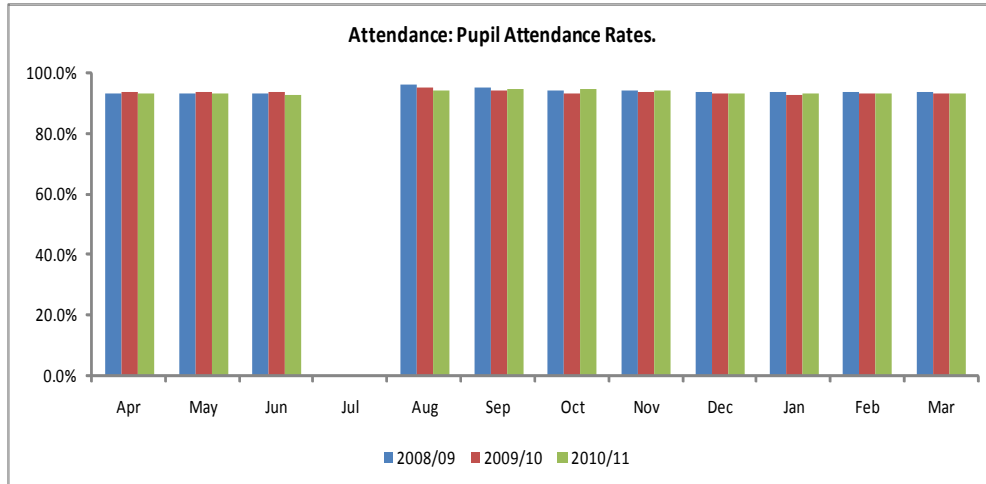
EDUCATIONAL AND SOCIAL SERVICES

PERFORMANCE MEASURES



Absence for March 2011 was 4.96%, a decrease on previous months and above the Council target of 4%. Within the department, short term absence accounted for 2.0% and long term absences 3.0%. Long term absences increased from 2.6% the previous month. The top three reasons for absence were Stress/Debility (22.4%), Operations/Recovery/Treatment (18.0%) and Musculo/Skeletal (15.4%).

Absence continues to be monitored monthly on a service by service basis through Executive Director and Head of Service one to ones and through the Departmental Management Team and includes reviewing levels of absence, reasons for absence, completion of absence review meetings and referrals.



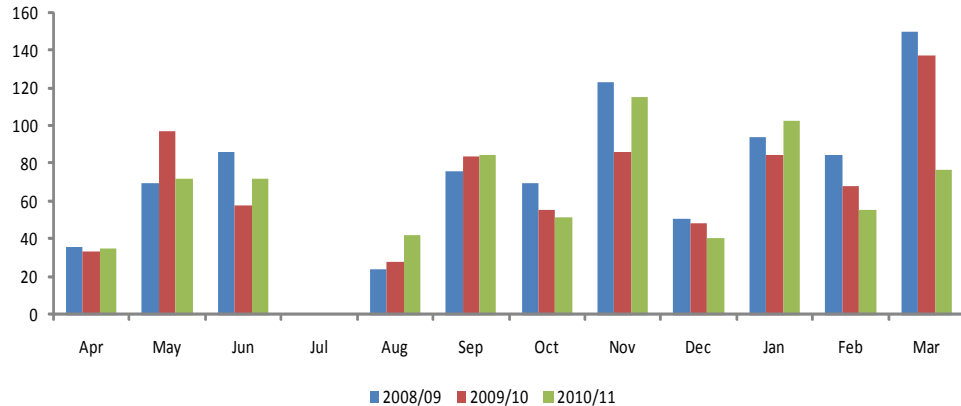
Attendance for the month of March was 93.2% ranging from 90.9% in secondary schools to 95.1% in primary schools. These figures are in line with similar reporting periods and reflect the patterns of attendance over the course of the school session.

Schools remain vigilant in monitoring attendance in partnership with parents and carers. There are well developed systems for tracking attendance using the appropriate SEEMIS modules, this is done at the level of individual children and at whole school levels. There is detailed recording of reasons for absence and follow-through by staff. Positive recognition is given by schools to children with complete or good attendance. The effectiveness of such systems is the specific focus of external evaluations.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES

Exclusions: Number of exclusion incidents.



Across all categories, namely, total exclusions, total opening lost, exclusions/1000 pupils and opening lost/1000 pupils for the month of March the figures reported are at their lowest level in the last five years. The reductions in that period are as follows:

Exclusions from 168 in 2007 to 77 in 2011

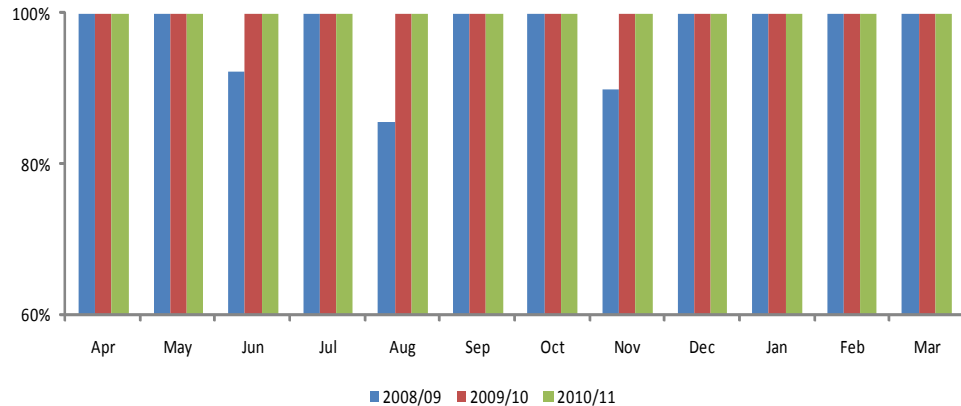
Openings lost from 1013 in 2007 to 380 in 2011

Exclusions/1000 pupils from 9.6 in 2007 to 4.7 in 2011

Opening lost/1000 pupils from 57.9 in 2007 to 23.4 in 2011.

The month of March reflects a sustained downward trend in exclusion across all sectors. Schools should continue to implement positive behaviour strategies and restorative practices to ensure that all children and young people benefit from strong personal discipline and a commitment to their learning.

Child Supervision: Percentage of children seen by their supervising officer within 15 days.



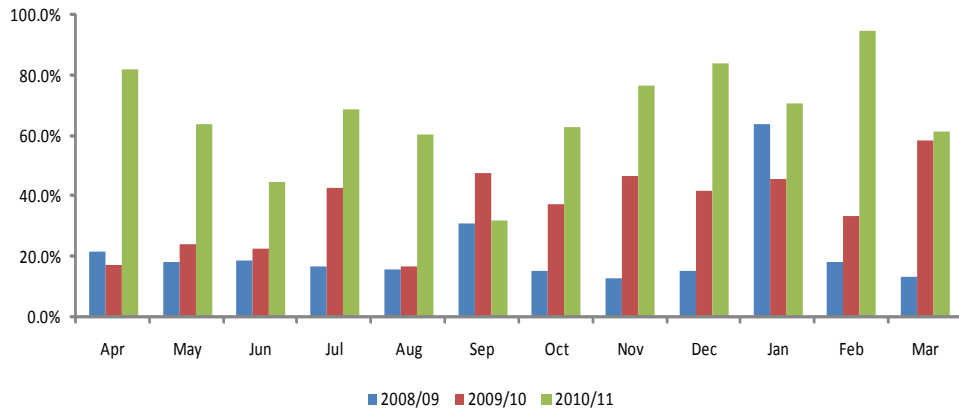
Over the last 2 years there has been consistent performance at the 100% level. This indicator is of significant importance since it relates to a key process and therefore deserves continued scrutiny.

The level of performance is such that no improvement action is suggested. However, the continued monitoring of this indicator remains a priority.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES

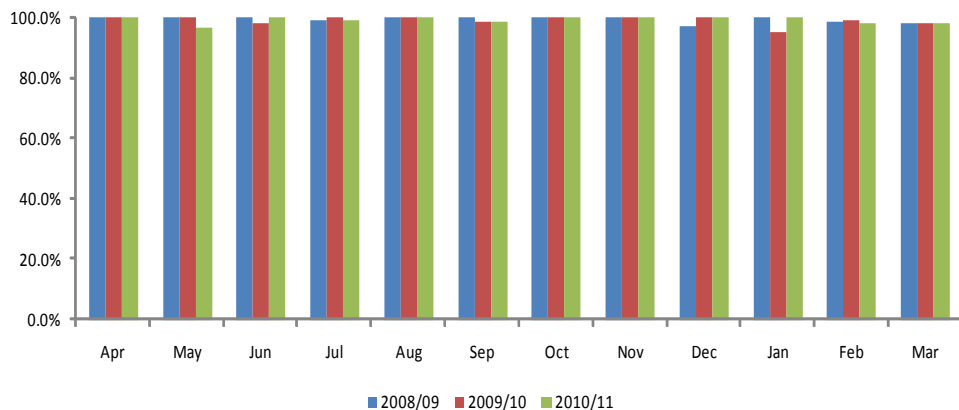
SCRA Reports: Percentage of reports submitted to SCRA by the due date.



This was an area of poor performance and as a result there has been significant attention to address the problem. Improvements are at least partially a result of work done on social work sustainability and improvements in management arrangements. Performance now stands well above that in previous years and in relation to benchmarks.

The aim will now be to maintain a consistency of high level of performance, which will require continued attention of managers into the future.

Criminal Justice: Percentage of reports submitted to the courts by the due date.

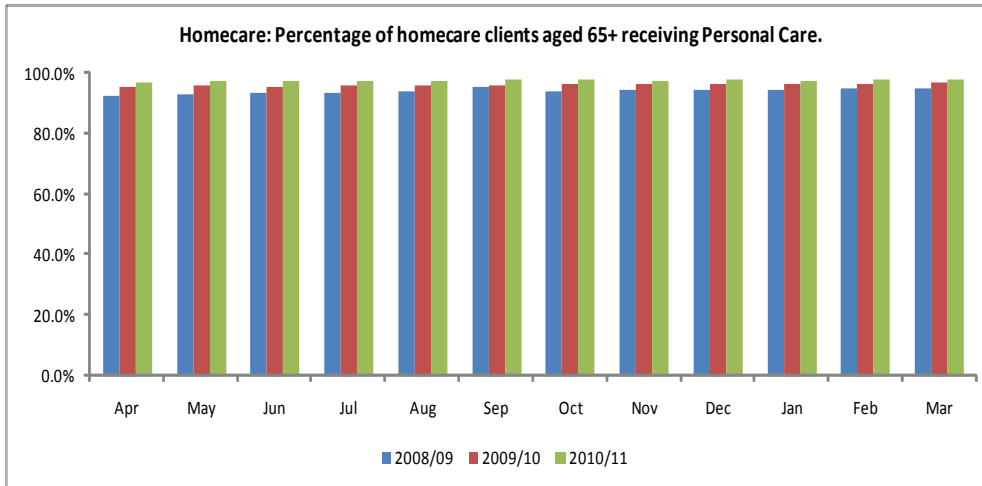


This indicator relates to a key process. Late submission of reports draws adverse comment from partner agencies. So, although performance levels are consistently high, continued monitoring is merited.

Social Work managers exercise close supervision of report production and intervene as necessary if individual reports are late.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES



The overall number of people receiving homecare continues to fall but the proportion of service users receiving personal care, care at weekends and in the evenings and overnight have increased from the same period last year, emphasising the re-ablement approach which focuses on providing the support service users need to maintain their independent living skills.

Although performance levels stand above those in previous years (where performance was also high), managers will continue to monitor individual cases and ensure that service provision meets needs appropriately.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES

CONTEXTUAL DATA

	2009/10 Outturn	2010/11 Outturn
Number of pupils requiring additional support	2,593	2,779
School transport costs (projected expenditure at year end)	£4.756m	£4.824m
Number of pupils receiving free school transport	4,834	5,042
Number of children in external foster placement	54	51
Average cost of external foster placement per child per week	£1,000	£1,000
Number of children in secure accommodation <i>(*includes 1 placement funded by the Scottish Government)</i>	2*	1
Average cost of a secure placement per week	£5,215	£5,215
Number of care at home service users (adult & older) receiving more than 10 hours per week	596	523
Number of care at home service users (adult & older) receiving more than 50 hours per week	82	96
Most expensive homecare packages - Elderly	£46,083	£37,150
Most expensive homecare packages – Adult Learning Disabled	£254,969	£254,969

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES

SERVICE PERFORMANCE TO DATE

RESOURCES

The adverse Employee Costs variance results from budgeted staff turnover savings which have not been achieved and costs from the out of court settlement for an industrial tribunal partly offset by employee cost savings in the Technician service and the recovery of salary costs relating to a secondment. A favourable variance on Premises Costs has resulted from lower than anticipated NDR expenditure following the revaluation exercise. Savings on annual licences, SEEMIS training and agency payments are partly offset by an under recovery in claims against the PPP contractor and the cost of assessment centres for head teacher posts. Additional income has been received from the PPP contractor as a contribution to malicious damage.

FTE STAFFING ANALYSIS

Budget	Actual to date
23.6	23.1

PPP / BUILDING LEARNING COMMUNITIES

Additional PPP Unitary Charges relating to the payment of retentions and charges arising from construction change notices have been funded from centrally held balances which have been held to fund PPP Unitary Charges.

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	1.399	1.403	0.004
Premises Costs	0.043	0.027	(0.016)
Transport Costs	0.016	0.009	(0.007)
Supplies & Services	0.237	0.227	(0.010)
Third Party Payments	0.135	0.127	(0.008)
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	1.830	1.793	(0.037)
Income	(0.704)	(0.749)	(0.045)
Net Expenditure	1.126	1.044	(0.082)
Earmarked Funds	0.000	0.000	0.000
Total	1.126	1.044	(0.082)

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.000	0.000	0.000
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	0.000	0.000	0.000
Third Party Payments	9.396	9.396	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	9.396	9.396	0.000
Income	0.000	0.000	0.000
Net Expenditure	9.396	9.396	0.000
Earmarked Funds	0.000	0.000	0.000
Total	9.396	9.396	0.000

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 11 (6 FEBRUARY 2011)

EDUCATIONAL AND SOCIAL SERVICES

SCHOOLS

Favourable variances arising from the deployment of additional probationers and reduced teaching and ancillary staffing costs within both primary and secondary schools are partly offset by an overspend in HQ cover to schools and additional costs arising from delays in achieving the planned staffing cuts within Quality Improvement. Overspends on water charges and repairs have been partly offset by reduced NDR charges. School carry forwards from 2009/10 have not been drawn from balances resulting in overspends in devolved Supplies and Services expenditure partly offset by reduced expenditure in Quality Improvement. Underspends on Curriculum for Excellence and More Choices More Chances have been partly offset by additional Outdoor Learning costs. An underspend on EMA payments is offset by an under recovery of income. There is also an under recovery of income relating to Music Tuition charges although the uptake has been better than anticipated and this will be reflected in future year income streams. The favourable variance of £0.880m can be broken down as £0.663m devolved budgets and £0.217m non devolved budgets.

FTE STAFFING ANALYSIS

Budget	Actual to date
1,476.9	1,472.3

COMMUNITY SUPPORT

The Employee Costs variance is due to severance costs and unachieved turnover savings partly offset by reduced teaching costs. Reduced Supplies and Services expenditure relates mainly to expenditure on Literacies Partnerships, following the receipt of grants, Women's Aid, due to vacancies, and lower than anticipated expenditure on Learning Communities. The variance on Third Party Payments includes an overspend of £0.452m on Outwith Placements and an overspend on Hospital Education partly offset by underspends in payments to Day Carers and Partnerships.

FTE STAFFING ANALYSIS

Budget	Actual to date
504.6	498.6

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	58.619	57.525	(1.094)
Premises Costs	5.104	5.160	0.056
Transport Costs	0.174	0.195	0.021
Supplies & Services	3.136	3.408	0.272
Third Party Payments	0.647	0.554	(0.093)
Transfer Payments	0.919	0.834	(0.085)
Gross Expenditure	68.599	67.676	(0.923)
Income	(2.087)	(2.044)	0.043
Net Expenditure	66.512	65.632	(0.880)
Earmarked Funds	(0.578)	0.000	0.578
Total	65.934	65.632	(0.302)
Variance attributable to Devolved Budgets			(0.663)
Variance attributable to Non Devolved Budgets			(0.217)

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	16.780	16.819	0.039
Premises Costs	0.980	0.981	0.001
Transport Costs	0.259	0.269	0.010
Supplies & Services	1.510	1.361	(0.149)
Third Party Payments	5.681	6.107	0.426
Transfer Payments	0.086	0.071	(0.015)
Gross Expenditure	25.296	25.608	0.312
Income	(1.048)	(1.089)	(0.041)
Net Expenditure	24.248	24.519	0.271
Earmarked Funds	(0.156)	0.000	0.156
Total	24.092	24.519	0.427

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 11 (6 FEBRUARY 2011)

EDUCATIONAL AND SOCIAL SERVICES

FACILITIES MANAGEMENT

The Employee Costs variance is due to severance costs and additional staff costs of £0.110m due to the Gargieston Primary School decant partly offset by efficiencies and absence cover savings within Onsite Services. Savings on school transport payments to SPT reduce car allowances and vehicle hire costs have resulted in a favourable Transport Costs variance. A shortfall in School Meal, canteen, lunch club, special catering janitor income of is partly offset by additional cleaning and breakfast club income.

FTE STAFFING ANALYSIS

Budget	Actual to date
498.4	494.8

SOCIAL WORK

This final outturn position for Social Work is £1.198m under budget although £0.926m has been earmarked for specific departmental issues in 2011/12 resulting in an overall favourable variance of £0.272m. As in previous financial years, significant savings from recruiting candidates into vacant posts have contributed to the favourable variance. These savings are partially offset by non-recurring efficiency retrial costs being absorbed during the year. Within Children and Families, savings have been achieved on secure accommodation costs and Fostering and Adoption Allowances partly offset by additional legal fees in respect of contested adoptions. Within Community Care, savings on care at home services, self directed services for older people and delayed discharges have been partly offset by additional adult care placement costs and additional expenditure on self directed services for adults. Savings have also been achieved on premises costs and transport costs, including both car mileage and client transportation, across the service.

FTE STAFFING ANALYSIS

Budget	Actual to date
1,091.0	1,047.3

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	9.219	9.323	0.104
Premises Costs	0.213	0.261	0.048
Transport Costs	4.888	4.681	(0.207)
Supplies & Services	2.258	2.291	0.033
Third Party Payments	(0.015)	0.001	0.016
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	16.563	16.557	(0.006)
Income	(2.740)	(2.603)	0.137
Net Expenditure	13.823	13.954	0.131
Earmarked Funds	(0.068)	0.000	0.068
Total	13.755	13.954	0.199

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	33.907	34.320	0.413
Premises Costs	1.903	1.248	(0.655)
Transport Costs	1.368	1.326	(0.042)
Supplies & Services	1.350	1.344	(0.006)
Third Party Payments	33.698	33.448	(0.250)
Transfer Payments	5.935	5.624	(0.311)
Gross Expenditure	78.161	77.310	(0.851)
Income	(13.305)	(13.652)	(0.347)
Net Expenditure	64.856	63.658	(1.198)
Earmarked Funds	(0.926)	0.000	0.926
Total	63.930	63.658	(0.272)

EDUCATIONAL AND SOCIAL SERVICES

Service Enhancements 2010/11

Additional funding has been provided for the operation of a number of services:

- Re-design of the Children and Families Social Work service to improve outcomes for children;
- Introduction of free pre-school education to all children from their third birthday;
- Provision of free school meals for every child in Primary 1.

Strategic Review of the Revenue Budget

The Strategic Review of the Revenue Budget resulted in decisions to realign the Revenue Budget and invest additional resources in a number of areas including:

- The redesign and development of Social Work Infrastructure to meet increasing demands for services;
- Additional teachers for educational establishments in deprived areas;
- Increased resources for the placement of children and young people in specialist educational establishments outwith East Ayrshire.

This will result in net additional funding of £1.037m over the 4 years to 2011/12.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

SERVICE SUMMARY

The outturn to 31 March 2011 is a favourable variance of £1.546m of which £1.461m is required to be earmarked for use in 2011-12 as detailed on page 23. This is mainly due to savings achieved within Central Management Support, Leisure Services, Waste Management, Emergency Planning, General Fund Housing, Roads and Transportation and Planning and Economic Development. This is partly offset by adverse variances within Strong Safe and Attractive Communities and Community Safety and CCTV.

The Housing Revenue Account outturn to 31 March 2011 is an adverse variance of £2.063m after allowing for a provision for the buy out of cash conservation payments of £1.371m in relation to the changes of terms and conditions for Craft employees and a provision recognised in relation to a potential legal settlement.

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Central Mgt Support	0.518	0.508	(0.010)
Leisure Services	11.661	11.443	(0.218)
Emergency Planning	0.050	0.046	(0.004)
Police & Fire	25.321	25.321	0.000
Planning & Econ Dev	4.507	3.670	(0.837)
Roads & Transport	12.138	12.046	(0.092)
General Fund Housing	11.388	11.003	(0.385)
Net expenditure	65.583	64.037	(1.546)
Earmarked Funds	(0.624)	0.837	1.461
Total	64.959	64.874	(0.085)

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	28.890	28.882	(0.008)
Premises Costs	2.920	2.832	(0.088)
Transport Costs	3.973	3.347	(0.626)
Supplies & Services	10.404	9.160	(1.244)
Third Party Payments	38.610	38.127	(0.483)
Debt Charges	0.005	0.865	0.860
Gross Expenditure	84.802	83.213	(1.589)
Income	(19.219)	(19.176)	0.043
Net expenditure	65.583	64.037	(1.546)
Earmarked Funds	(0.624)	0.837	1.461
Total	64.959	64.874	(0.085)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

EARMARKED FUNDS TO BE CARRIED FORWARD

No.	Description	Category	£m
1	Unsigned Unlimited Project Funding	E	0.013
2	Palace Theatre Kitchen Refurbishment	E	0.005
3	Dean Castle Backdated weekend enhancements	E	0.003
4	Leisure Services Skatepark	FP	0.013
5	Kilmaurs Hostel Refurbishment	E	0.071
6	Committed awards - Economic Development / Tourism	E	0.147
7	Committed Funds to multi annual projects	E	0.269
8	Committed match funding - Employability	E	0.085
9	Regeneration - Scottish Enterprise Budget Transfer	FP	0.217
10	Financial Planning - Employability Contingency	FP	0.048
11	Ongoing Legal Actions	E	0.070
12	Roads - Salt Dome	E	0.250
13	Roads - Winter Maintenance Contingency	E	0.180
14	Roads - Disabled Persons Parking Places	E	0.090
	Total		1.461

Category

E – Essential (Committed)

FP – Financial Planning (Desirable)

U – Uncommitted (Desirable)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

SUMMARY OF MOVEMENTS IN APPROVED BUDGET


















	Annual Estimate £m	Budget Adjustments £m	Revised Budget £m	Comments on Budget Movement
Budget Allocation Approved by Council 11 February 2010	64.771			
<i>Additions / Transfers to / (from) Initial Budget:</i>				
1 Supporting People Budget Realignment		-0.142		Transfer of Formerly Ringfenced Supporting People Budget to Educational and Social Services
2 Fairer Scotland Fund		+0.106		Realignment of Budgets to Reflect Allocation of Fairer Scotland Fund
3 Fuel Poverty Strategy Budget Realignment		+0.050		Transfer of Fuel Poverty Budget from Central Services
4 Skills Training Income Transfer		-0.037		Transfer of Skills Training Income targets to Planning & Economic Development
5 Utilisation of Balances - Make it Kilmarnock		+0.100		Drawdown of General Fund Balances for Make it Kilmarnock match funding
6 PSHG Funding Realignment		+0.401		Transfer of PSHG Funding by the Scottish Government from Capital to Revenue
7 Fire Pensions Funding		+0.025		Additional Funding for Fire Service Pension Commitments
8 Energy Inflation Adjustment		-0.090		Realignment of Budgets to reflect actual energy inflation rates
9 NDR Revaluation Adjustment		-0.067		Realignment of Budgets to reflect actual NDR revaluation charges
10 Scottish Enterprise Regeneration Funding		+0.217		Additional Funding for Regeneration transferred from Scottish Enterprise
11 Utilisation of Balances		+1.115		Drawdown of Earmarked and Departmental Balances
12 SRRB2 Line By Line Review		-0.744		Realignment of Budgets to reflect savings identified by SRRB2
13 Water Cooler Budget Adjustment		-0.013		Realignment of Budgets to reflect revised Water Cooler contract
14 2010/11 Payroll Adjustment		-0.086		Realignment of Budgets to reflect actual 2010/11 Pay Award
15 Adjustment of Non Relevant Recharge Budgets		-0.023		Realignment of Budgets to reflect Non Relevant Recharges
<i>Total Budget adjustments</i>			+0.812	
Revised Budget Allocation at Period 13			65.583	

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

EXPENDITURE REDUCTION TARGETS

Following extensive public consultation the Council approved a number of expenditure reduction measures which will produce savings from the department's controllable revenue expenditure of £1.517m in 2010/11:

ACTIONS	Theme	SAVING £m	Status at 31/3//11	Achieved at 31/3/11 £m
Neighbourhood Services		1.517		1.372
Review of Removals and Storage provision within Homeless Services	AMW	0.020		0.020
Reduced usage of Bed and Breakfast Accommodation for Homeless	AMW	0.024		0.024
Rationalisation of Lighting Operations across depots	AMW	0.047		0.047
Review of Golf Course provision	AMW	0.050		-
Implementation of the Planning and Economic Development BVSR	BRS	0.127		0.127
Efficiencies identified as part of Roads and Transport service review	BRS	0.067		0.067
Reduce overtime costs for Community Wardens	BRS	0.020		0.020
Review of CATCH Walking Development Service	BRS	0.035		0.035
Reduced overtime costs within Waste Management	BWP	0.070		0.070
Reduced overtime costs within Leisure Services	BWP	0.049		0.049
Reduced staffing within Leisure Client	BWP	0.034		0.034
Reduced staffing within Outdoor Amenities	BWP	0.048		0.048
Reduced staffing within Museums	BWP	0.027		-
Reduced staffing within Leisure Services	BWP	0.051		0.051
Rationalise Transport Services workshop	BWP	0.027		0.027
Reduced staffing within Parking service	BWP	0.016		0.016
Reduced staffing with Roads Network and Performance	BWP	0.032		0.032

Status: Fully met



Unmet



2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

ACTIONS	Theme	SAVING £m	Status at 31/3/11	Achieved at 31/3/11 £m
Reduced overtime costs with Roads and Transport	BWP	0.058		-
Review of Community Warden service	BWP	0.245		0.245
Additional efficiencies arising from departmental management action	CND	0.011		0.011
10% reduction in controllable budgets within Central Management Support	CND	0.017		0.017
Reduced Supplies and Services budgets within Community Safety	CND	0.010		0.010
10% reduction in controllable budgets within Leisure Services	CND	0.079		0.079
Reduced Economic Development support to external bodies	CPF	0.025		0.025
Reduced Grant Payments within Leisure Services	CPF	0.020		0.020
Additional income to offset costs of Fireworks Display	KSO	0.010		0.010
Reduced landfill charges arising from increased recycling	KSO	0.250		0.250
Reduced Mileage Allowance payments within Roads and Transportation	MUA	0.010		0.010
Reduced Supplies and Services budgets following office relocation	MUA	0.020		0.020
Reduced Employee Costs budgets following office relocation	MUA	0.018		0.018

Status: Fully met



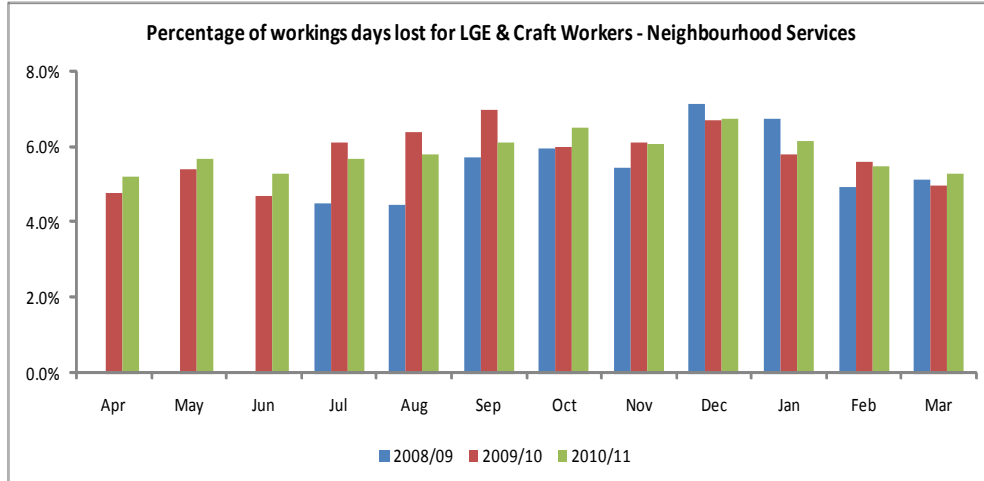
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2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

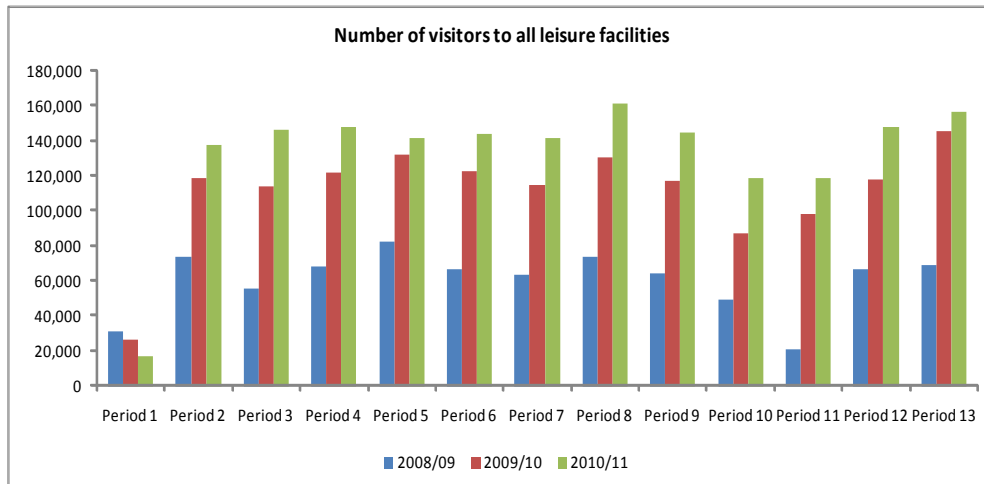
NEIGHBOURHOOD SERVICES

PERFORMANCE MEASURES



Absence for March 2011 was 5.3%, a decrease on previous months and above the Council target of 4%. Within the department, short term absence accounted for 2.2% and long term absence 3.1%. Short term absences reduced from the previous 2.4% last month. The top 3 reasons for absence were Stress/Debility (28.0%), Operations/Recovery/Treatment (17.2%) and Musculo/Skeletal (12.9%).

Absence continues to be monitored monthly on a service by service basis through Executive Director and Head of Service one to ones and through the Departmental Management Team and includes reviewing levels of absence, reasons for absence, completion of absence review meetings and referrals.



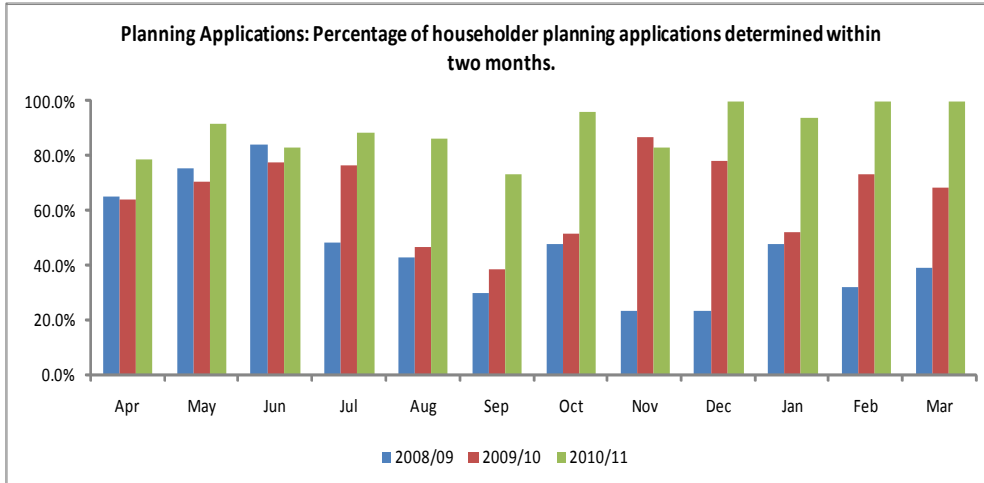
This indicator is a trend measure of the number of people accessing leisure services through the range of facilities operated by leisure services. The indicator includes visits to museums, libraries, palace theatre / grand hall, sports facilities and the country park.

The cumulative attendance figures for 2010/11 at 1.72m are 5% higher than those achieved in 2009/10 at 1.64m.

The Service will continue to publicise the services and facilities on offer at all Council leisure facilities through a wide range of communication methods.

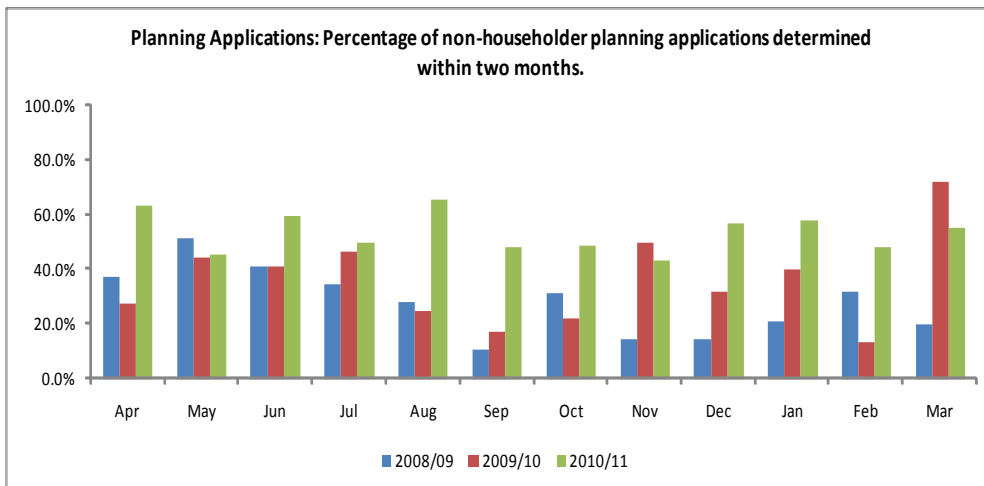
2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES



Householder planning application performance for March has been maintained at 100% for the second month in a row. Throughout 2010/11 performance has been consistently above the target of 90% for 6 out of 12 months.

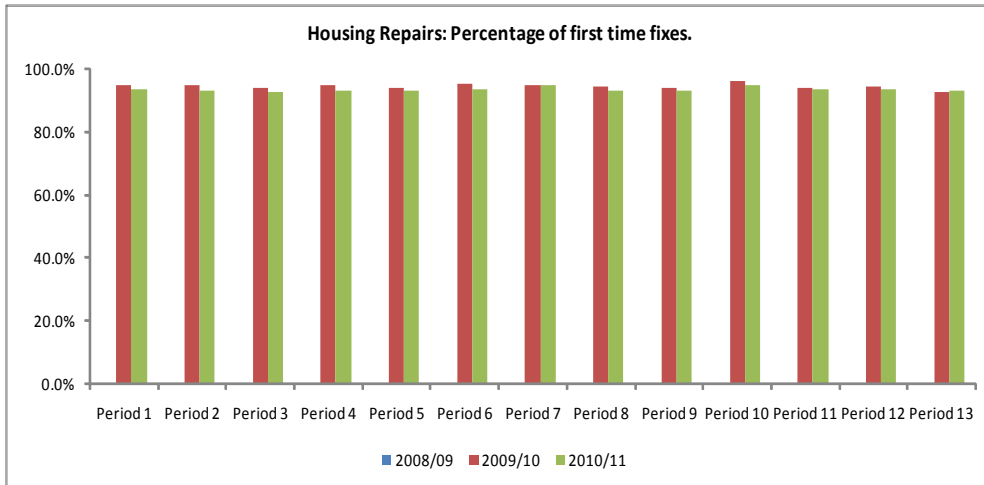
Continue to maintain and improve the current approach to manage householder planning application performance to meet and exceed the 90% target. The Head of Planning & Economic Development is currently undertaking a service redesign that will improve service delivery.



Performance for Non Householder planning application determined within two months for March has improved from 48.6% in February 2011 to 55.2% in March 2011. Throughout 2010/11 non householder planning performance has been consistently below the target of 80%. The determination of non householder planning applications as a rule is more complicated than householder planning applications. Non Householder applications generally therefore take longer to determine due to their complex nature. Performance has been affected by the recent adoption of the new local plan and has meant a large number of historical non householder planning applications are being processed at the request of the applicants. Continue to review and improve the approaches used to manage non householder planning application performance to meet and exceed the 80% target. The Head of Planning & Economic Development is currently undertaking a service redesign that will improve service delivery.

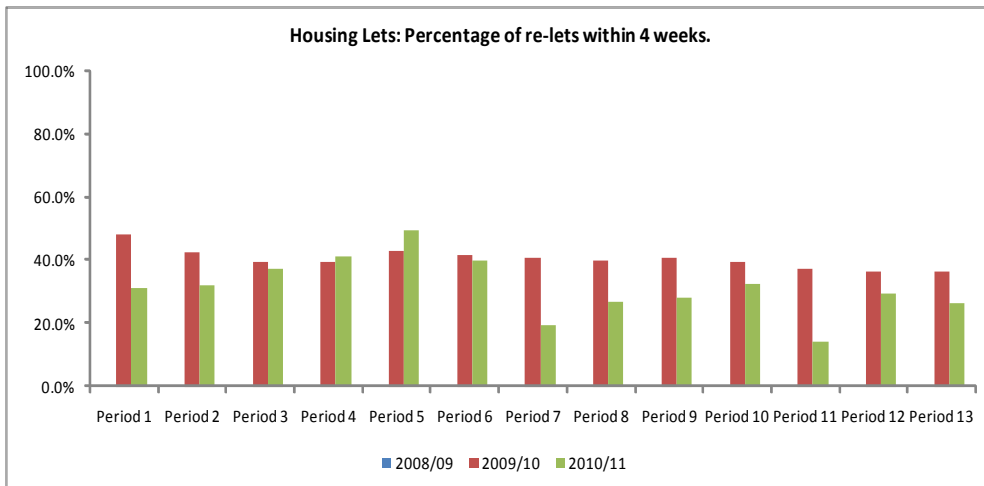
2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES



The first time fix performance as at P13 is down 0.3% at 93.3% compared to 93.6% in P12. Performance remains 3.3% above the target of 90%.

Further improvements are planned which include a review of "Repair It" which aims to ensure that call handlers are asking appropriate questions in order to achieve greater accuracy in the repair instructions passed to craft operatives.



The percentage of properties re-let within 4 weeks as at P13 was 26.8% compared to 29.6% in P12.

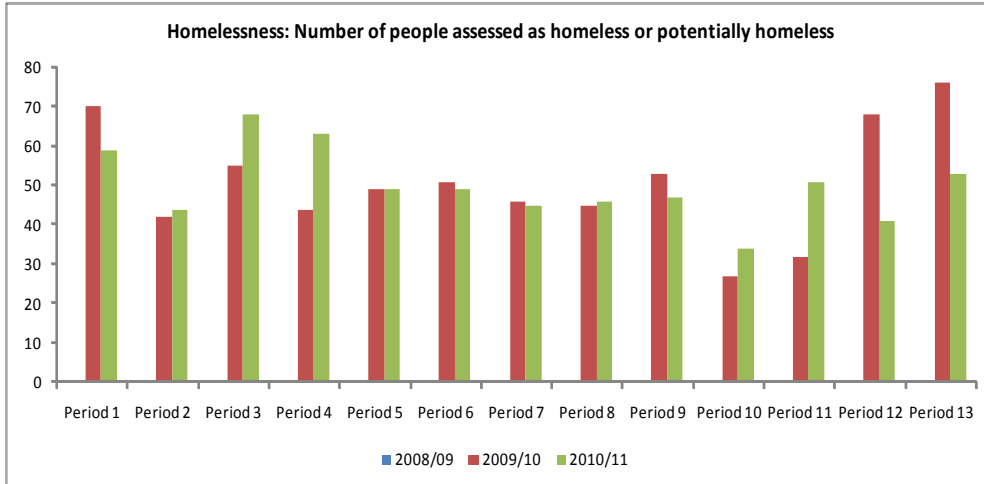
The cumulative re-let performance as a P13 is 31.9% compared to the 40% target set for 2010/11.

An analysis indicates that a further 15% of not low demand re-lets which missed the 4 week target were re-let within 5 weeks.

The Christmas shut down and severe winter weather experienced during December 2010 / January 2011 had an adverse affect on this measure with many of our trades people being diverted to emergency repairs and away from regular and routine maintenance work. Void properties have been used as decant accommodation and this has had an adverse impact on the indicator.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

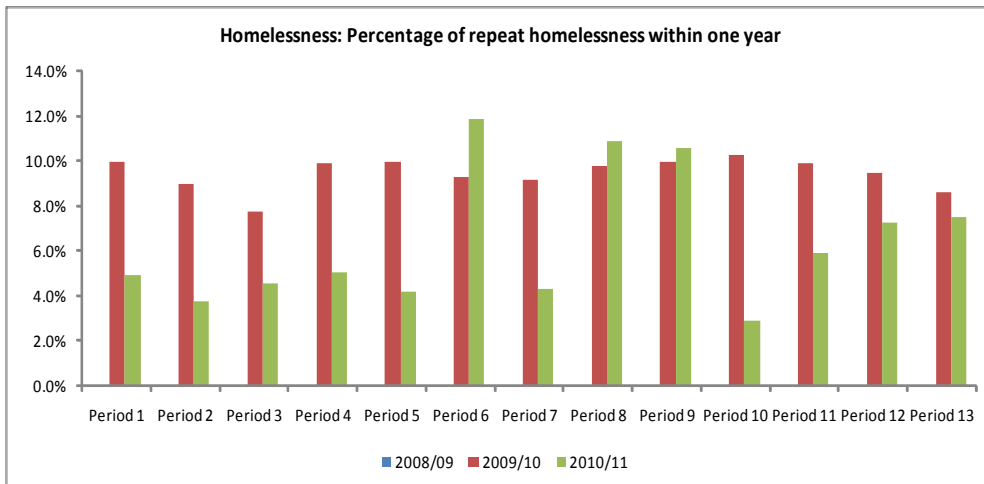
NEIGHBOURHOOD SERVICES



The level of homeless assessments undertaken is affected by the level of presentations to the Housing Options Team. It should be noted that with all cases presenting as homeless / potentially homeless that there is a process time lag which makes a direct comparison on a period by period basis difficult. Cumulative presentations as at P13 2010/11 are 649 down 1.4% from 658 for the same period in 2009/10.

The average number of presentations at P13 2010/11 is 49.9 compared to 50.6 in 2009/10.

All clients identified as not being homeless at the time of presentation are provided with information to prevent homelessness.



This figure fluctuates throughout the year and can be effected disproportionately by a relatively small number of repeated homeless representations. The current cumulative repeat homeless rate at P13 is 7.3% compared to 9.6% in 2009/10. The current P13 performance is 1.7% below the 2010/11 target of 9%.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

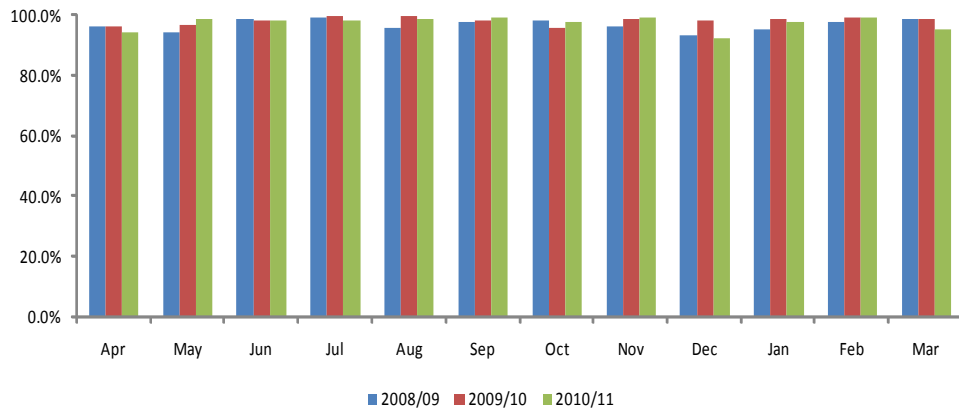
Road Safety (Defects): Percentage of category 1 defects made safe within target.



Category 1 defects made safe within target decreased from 93% in Q3 to 84% in Q4 a drop of 9%. The decrease in performance can be attributed to an increase in number of defects in Q4 compared to Q3 caused by the severe winter weather experienced in December 2010 and January 2011. The Councils response to the severe winter weather was to target resources to the delivery of the winter service to keep the roads network operational, which meant that fewer staff were available to treat roads defects.

With the passing of the winter it is anticipated that performance in category 1 road defects will improve in Q1 of 2011/12.

Street Lighting: Percentage of repairs completed within 7 days.



The percentage of street lighting repairs completed within 7 days for March 2011 was 95.8% which is 3.8% lower than February 2011. The main causes for this was fewer depot staff available due to holidays and other works such as lantern energy conversions. Overall performance for street lighting repairs in 2010/11 remained high at 97.7% compared to 98.1% in 2009/10.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

CONTEXTUAL DATA

		2009/10 Outturn	2010/11 Outturn
Amount of waste to landfill (tonnes)		40,993	38,718
Amount of waste recycled (tonnes)		30,913	30,348
Number of burials (cumulative)		715	724
Attendance at games halls (cumulative)		323,098	298,429
Number of void weeks	Actual	15,888	16,828
	Budget	18,749	15,052
Number of council house sales	Actual	74	49
	Budget	104	75
Number of Building Warrants received (cumulative)		1,088	1,064
Average Income per Building Warrant received		£380	£672
Number of Building Warrants determined (cumulative)		1,061	1,047
Value of Development Plans submitted (cumulative)		£54.52m	£148.86m
Number of Planning Applications received (cumulative)		831	899
Average Income per Planning Application received		£666	£640
Number of Planning Applications determined (cumulative)		755	826
Number of Live Jobs (Housing Asset Services)		-	8,767

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

	2010/11 Outturn
Housing Asset Services – Number of Live Jobs by Category	
A – Emergency	270
B – Urgent	1,045
C – 72 hrs	981
D – 10 days	2,286
E – Planned	3,167
Non Category	48
Scheduled Gas Services	970
TOTAL	8,767

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

SERVICE PERFORMANCE TO DATE

CENTRAL MANAGEMENT SUPPORT

The Employee Costs variance reflects maternity leave cover. The favourable Supplies and Services variance reflects reduced bad debt provision and printing costs partly offset by Scotland Excel recharges.

FTE STAFFING ANALYSIS

Budget	Actual to date
7.0	6.6

LEISURE SERVICES

The Employee Costs variance is principally due to vacancies across Leisure Services and a reduced number of Street Cleansing Hit Squad operatives, partly offset by severance costs and additional costs within verge clearance, Museums and a secondment within Leisure Development, the latter being offset by additional income. An adverse variance in Premises Costs has resulted from additional utility, NDR and cleaning costs at Crosshouse Area Centre. Reduced expenditure on vehicle fuel, hires, leasing and car mileage allowances are partly offset by increased non contract repair costs and departmental debt charges in respect of purchase vehicles. Reduced expenditure across Supplies and Services has been offset by additional expenditure on IT equipment and software and additional expenditure on the purchase of plant, equipment and materials which has itself been offset by additional income. Additional expenditure on projects at Dean Castle Country Park and tree works has been partly offset by reduced expenditure on New Sporting Futures. Additional income across most of the service has been partly offset by shortfalls in income within PPP schools, Golf and Registration.

FTE STAFFING ANALYSIS

Budget	Actual to date
462.0	419.5

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.214	0.219	0.005
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	0.104	0.089	(0.015)
Third Party Payments	0.200	0.200	0.000
Debt Charges	0.000	0.000	0.000
Gross Expenditure	0.518	0.508	(0.010)
Income	0.000	0.000	0.000
Net Expenditure	0.518	0.508	(0.010)
Earmarked Funds	0.000	0.000	0.000
Total	0.518	0.508	(0.010)

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	11.570	11.547	(0.023)
Premises Costs	1.312	1.410	0.098
Transport Costs	1.036	0.906	(0.130)
Supplies & Services	1.637	1.667	0.030
Third Party Payments	0.385	0.401	0.016
Debt Charges	0.005	0.119	0.114
Gross Expenditure	15.945	16.050	0.105
Income	(4.284)	(4.607)	(0.323)
Net Expenditure	11.661	11.443	(0.218)
Earmarked Funds	(0.033)	0.000	0.033
Total	11.628	11.443	(0.185)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

EMERGENCY PLANNING

Favourable variances arising from a vacant post, reduced training expenditure and car mileage savings have been partly offset by contributions towards the running costs of the Ayrshire Civil Contingencies Team under the shared services agenda.

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.038	0.027	(0.011)
Premises Costs	0.000	0.000	0.000
Transport Costs	0.003	0.001	(0.002)
Supplies & Services	0.009	0.018	0.009
Third Party Payments	0.000	0.000	0.000
Debt Charges	0.000	0.000	0.000
Gross Expenditure	0.050	0.046	(0.004)
Income	0.000	0.000	0.000
Net Expenditure	0.050	0.046	(0.004)
Earmarked Funds	0.000	0.000	0.000
Total	0.050	0.046	(0.004)

FTE STAFFING ANALYSIS

Budget	Actual to date
1.0	1.0

JOINT BOARDS – POLICE AND FIRE

There are no material variances.

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.000	0.000	0.000
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	0.000	0.000	0.000
Third Party Payments	25.321	25.321	0.000
Debt Charges	0.000	0.000	0.000
Gross Expenditure	25.321	25.321	0.000
Income	0.000	0.000	0.000
Net Expenditure	25.321	25.321	0.000
Earmarked Funds	0.000	0.000	0.000
Total	25.321	25.321	0.000

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

ROADS AND TRANSPORTATION

The adverse Employee Costs variance has resulted from increased overtime costs and reduced staff turnover. An adverse Transport Costs variance reflects increased fuel, repairs, hires, leasing and tracking costs partly offset by lower mileage and licence costs. Lower winter equipment costs combined with lower maintenance materials and bitumen asphalt costs, which are now charged direct to capital, have resulted in a favourable Supplies & Services variance. The favourable Third Party Payments variance reflects lower than anticipated payments to Strathclyde Partnership for Transport. Lower recharges to capital resulting from the direct charging of costs are partly offset by additional grants for roads repairs, rechargeable work undertaken by Transport Services, the recharge of Masternaut to other departments and increased car parking and rental income.

FTE STAFFING ANALYSIS

Budget	Actual to date
179.6	170.5

PLANNING AND ECONOMIC DEVELOPMENT

Vacancies continue to be held achieving savings of £0.456m partly offset by severance costs of £0.119m. Within Supplies and Services favourable variances on environmental initiatives schemes, business grants – tourism and the Fairer Scotland Fund allocation for employability are partly offset by adverse variances on statutory advertising costs and bad debt provision for dangerous buildings. Favourable Third Party Payments variances have resulted from the Scottish Enterprise regeneration budget transfer along with reduced expenditure on match funding. The adverse variance in fee income from planning fees, building warrants and letters of comfort is partly offset by increased income from Statutory Advertising, Dangerous Buildings and Skills Development Scotland Funding. Income continues to be affected by the economic downturn. Fluctuating income levels remain a challenge for the service and into future years.

FTE STAFFING ANALYSIS

Budget	Actual to date
131.1	113.0

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	6.065	6.205	0.140
Premises Costs	0.401	0.393	(0.008)
Transport Costs	1.522	1.491	(0.031)
Supplies & Services	4.669	3.869	(0.800)
Third Party Payments	4.627	4.565	(0.062)
Debt Charges	0.000	0.284	0.284
Gross Expenditure	17.284	16.807	(0.477)
Income	(5.146)	(4.761)	0.385
Net Expenditure	12.138	12.046	(0.092)
Earmarked Funds	(0.520)	0.000	0.520
Total	11.618	12.046	0.428

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	5.309	4.972	(0.337)
Premises Costs	0.147	0.148	0.001
Transport Costs	0.129	0.114	(0.015)
Supplies & Services	2.068	1.576	(0.492)
Third Party Payments	3.069	2.826	(0.243)
Debt Charges	0.000	0.000	0.000
Gross Expenditure	10.722	9.636	(1.086)
Income	(6.215)	(5.966)	0.249
Net Expenditure	4.507	3.670	(0.837)
Earmarked Funds	0.000	0.837	0.837
Total	4.507	4.507	0.000

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

GENERAL FUND HOUSING

The Employee Costs variance reflects additional overtime and special payments to staff at the Risk Management Centre, reduced staff turnover and non recurring severance costs which are partly offset by reduced overtime and other savings resulting from changes in working practices within Waste Management and vacancies within General Fund Housing.

The favourable Premises Costs variance reflects a reduction in the number of temporary accommodation properties partly offset by additional charges in respect of Western Road Depot.

Reduced expenditure on vehicle fuel, non contract repair costs, hires, leasing and car mileage allowances are offset by increased tracking and rerouting costs and departmental debt charges in respect of purchase vehicles.

The Supplies and Services variance is due to additional Private Sector Housing Grant expenditure, offset by additional grant income, and additional expenditure on the purchase of bins and containers partly offset by reduced removals and storage costs, furniture costs, mediation and diversionary activities, Community Safety network charges and expenditure on skips.

Increased recycling activity has resulted in reduced landfill charges and increased income from recycling. This is partly offset by costs associated with the installation of automated public conveniences and depot security costs.

In addition, the increased recycling and PSHG income together with increased MAPPA, Supporting People, Landlord Registration and Safer Streets income is partly offset by a reduction in the number of temporary accommodation properties, reduced commercial waste and ad hoc waste management income and reduced income from the sale of refuse sacks and uplift of white goods.

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	5.694	5.912	0.218
Premises Costs	1.060	0.881	(0.179)
Transport Costs	1.283	0.835	(0.448)
Supplies & Services	1.917	1.941	0.024
Third Party Payments	5.008	4.814	(0.194)
Debt Charges	0.000	0.462	0.462
Gross Expenditure	14.962	14.845	(0.117)
Income	(3.574)	(3.842)	(0.268)
Net Expenditure	11.388	11.003	(0.385)
Earmarked Funds	(0.071)	0.000	0.071
Total	11.317	11.003	(0.314)

FTE STAFFING ANALYSIS

Budget	Actual to date
237.1	213.3

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

HOUSING REVENUE ACCOUNT

The variance is as a result of lower than budgeted expenditure in a number of areas including vacant posts, energy costs, accommodation costs, a later than anticipated start date for the housing register and lower than budgeted tenancy support recharges. These costs are partly offset by income from an insurance settlement, lower than budgeted income from rechargeable repairs and under recovered homeless rents. A provision has been recognised in relation to a potential legal settlement. In addition there has been a charge in respect of Icelandic Banks of £0.253m, offset by the utilisation of previous years balances of £0.419m, resulting in a net credit of £0.166m to the HRA.

Budget	Actual to date
92.0	85.4

HOUSING ASSET SERVICE

This service operates within the Housing Revenue Account. The adverse Employee Costs variance mainly reflects a provision for the buy out of cash conservation payments to Craft operatives as a result of changes to their employments terms and conditions together with increased bonus and overtime payments. Adverse Transport Costs variances reflect higher vehicle leasing and tracking costs. Lower than anticipated costs rechargeable to capital have resulted in an adverse Income variance. The adverse variances are partly offset by lower levels of Direct Purchases resulting in the favourable Supplies and Services variance, favourable Third Party Payment variances resulting from slippage in subcontracted work and lower than anticipated landfill charges and lower than anticipated Internal Overheads.

Budget	Actual to date
336.0	308.5

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	2.262	2.204	(0.058)
Premises Costs	3.140	3.086	(0.054)
Transport Costs	0.047	0.046	(0.001)
Supplies & Services	4.907	6.323	1.416
Third Party Payments	0.975	0.992	0.017
Debt Charges	4.972	4.964	(0.008)
CFCR/Planned Maint	8.636	8.636	0.000
Housing Asset Service	11.246	12.337	1.091
Homeless Hostels	1.072	0.936	(0.136)
Gross Expenditure	37.257	39.524	2.267
Income	(37.257)	(37.295)	(0.038)
Net expenditure	0.000	2.229	2.229
Icelandic Banks	0.000	0.253	0.253
Utilisation of Balances	0.000	(0.419)	(0.419)
Total	0.000	2.063	2.063
	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	8.696	10.323	1.627
Premises Costs	0.000	0.000	0.000
Transport Costs	1.240	1.261	0.021
Supplies & Services	4.026	4.006	(0.020)
Third Party Payments	2.382	1.745	(0.637)
Overheads	2.483	2.352	(0.131)
Gross Expenditure	18.827	19.687	0.860
Income	(7.581)	(7.350)	0.231
Net Expenditure	11.246	12.337	1.091

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

NEIGHBOURHOOD SERVICES

PARTNERSHIPS AND PROJECTS

A number of projects are operated and funded from a variety of sources with some funding awarded in one financial year for use in that or subsequent years.

The balance on Leisure Projects relates to schemes including Positive Play, the Talented Athlete Programme, Streetsport Cages and Healthy Weight Community. These balances will be required to sustain the projects in future years.

Roads and Transport balances relate mainly to the Clyde Local Authority Consortium, A76 Crossroads, Queen's Drive Traffic and the Scottish Coal Obligation Funds.

The Employability balance mainly relates solely to East Ayrshire Woodlands and the deficit is anticipated by the service to be offset by secured income the majority being EU funds. The Wind Farm balance represents income from CRE Energy committed to the Renewable Energy Fund including the Whitelee Access Action Plan. Developer's Contributions balances are held for social, leisure and recreation facilities throughout the area in line with the requirements set out in the Local Plan. A review of these balances was submitted to Cabinet on 23 June 2010 addressing the usage of funds to support eligible projects within the capital programme. As a result all historic funds have been amalgamated into two funds reflecting the new Planning Committee areas. Make It Kilmarnock includes a reducing balance awarded from balances and Fairer Scotland/Challenge funding. East Ayrshire Town Centres is committed for town centre activities including Christmas events. The Design Workshop balance will be retained for expenditure on Cumnock shop front design guidance. The Cumnock Regeneration balance is held as a contingency.

	Balances at 31 Mar 2011 £m
Leisure Projects	
EA Positive Play	(0.299)
Talented Athlete Programme	(0.229)
Streetsport Cages	(0.146)
Sports Council	(0.027)
Healthy Weight Community	(0.058)
Other Leisure Projects	(0.031)
Roads and Transportation Projects	
Scottish Coal Obligation	(0.080)
A76 Trunk Road	(0.041)
Clyde Local Authority Consortium	(0.011)
Other Roads & Transport Projects	(0.016)
Planning & Development	
Employability	0.358
Wind Farm	(0.262)
Developers Contributions / S75 SLR	(0.824)
Make It Kilmarnock	(0.072)
East Ayrshire Town Centres	(0.010)
Design Workshop	(0.004)
Cumnock Regeneration	(0.016)
Total	(1.768)

NEIGHBOURHOOD SERVICES

Service Enhancements 2010/11

Additional funding has been provided for the operation of a number of services experiencing increasing demands and costs including:

- Additional waste management services arising from new streets, houses and local facilities;
- Opening of new local facilities;
- Ongoing operating costs arising from Town Centre Regeneration and Leader's Initiatives;

Strategic Review of the Revenue Budget

The Strategic Review of the Revenue Budget resulted in decisions to increase burial charges nearer to the Scottish Average, reductions in the net costs of Waste Disposal and Street Cleansing and a move of funding for roads maintenance to capital to enable a more strategic approach to be implemented. This amounts to net additional savings of £0.450m over the 4 years to 2011/12.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

SERVICE SUMMARY

The outturn position is a favourable variance of £1.958m. However £1.859m of this requires to be earmarked for committed and ongoing work in relation to property maintenance and other service commitments as detailed on page 42.

Favourable variances are achieved against all expenditure headings, however an adverse variance in relation to Income of £0.446m has occurred primarily due to the under-recovery of Asset Improvement Fees and a shortfall in property related income within the IT & Asset Management Service.

Significant savings were achieved in relation to Employee Costs primarily as a result of vacant posts across services as the department prepares to undertake and implement a number of service reviews. In order to progress the service reviews and enable future year savings, the department has absorbed severance and pay in lieu of notice costs in relation to a number of staff amounting to £1.002m.

Savings in relation to Premises Costs amount to £1.864m. The majority of this relates to the Repairs and Maintenance function although £0.500m was a highlighted earlier in the year as a result of the need to change the main repairs contractor. As indicated in previous reports the £0.500m is used to partly offset the shortfall in Asset Improvement income which has outturned at a shortfall of £0.705m. The Service proposes to earmark the remaining underspend within the function (plus an additional £0.200m of departmental underspend) to enable ongoing commitment and identified work to be completed in 2011/12.

PARTNERSHIPS AND PROJECTS

The Fairer Scotland Fund budget is disbursed to departments and as such is reflected in departmental reports. The Scottish Government set an expenditure deadline of 31 March 2011 for Fairer Scotland allocations relating to 2008/2009 and 2009/10 and the Executive Director of Finance and Corporate Support notes a full spend in line with Scottish Government Fairer Scotland Terms and Conditions.

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Central Management Support	0.168	0.264	0.096
Finance	3.938	3.408	(0.530)
Human Resources	2.581	2.501	(0.080)
IT and AM	11.239	10.169	(1.070)
Democratic Services	2.801	2.651	(0.150)
Legal Procurement & Reg.	2.925	2.839	(0.086)
Community Planning P'ship	0.668	0.530	(0.138)
Net Expenditure	24.320	22.362	(1.958)
Earmarked Funds	(1.809)	0.050	1.859
Total	22.511	22.412	(0.099)

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	19.734	19.610	(0.124)
Premises Costs	7.976	6.112	(1.864)
Transport Costs	0.292	0.219	(0.073)
Supplies & Services	5.051	4.717	(0.334)
Third Party Payments	0.467	0.458	(0.009)
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	33.520	31.116	(2.404)
Income	(9.200)	(8.754)	0.446
Net Expenditure	24.320	22.362	(1.958)
Earmarked Funds	(1.809)	0.050	1.859
Total	22.511	22.412	(0.099)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

EARMARKED FUNDS TO BE CARRIED FORWARD

No.	Description	Category	£m
1	Finance & Corporate PECOS Commitments	E	0.041
2	LPR - Ringfenced Liquor Licensing Income - re Licensing Scotland Act 2005	E	0.047
3	IT&AM - Committed Repairs & Maintenance at 31 March 2011	E	1.366
4	IT&AM - IT Contract's	E	0.181
5	IT&AM - Surplus Property - Saving Within Service	FP	0.023
6	HR - Management Development Programme Balance (Temporary Staffing)	E	0.032
7	HR - FE Commitments at 31 March 2011	E	0.016
8	HR - Occupational Health Audiometric Booth	FP	0.006
9	Finance - Benefits Software	FP	0.018
10	Community Planning - NHS Funding Balance (Community Health & Wellbeing)	E	0.004
11	Democratic - Committed Local Area Grants	E	0.027
12	Democratic - Community Council Balance	FP	0.003
13	Democratic - Section PC Upgrade	FP	0.005
14	Corporate Office Accommodation Strategy	FP	0.081
15	IT&AM - COA - Co-Location Study	E	0.009
	Total		1.859

Category

E – Essential (Committed)

FP – Financial Planning (Desirable)

U – Uncommitted (Desirable)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

SUMMARY OF MOVEMENTS IN APPROVED BUDGET

	Annual Estimate £m	Budget Adjustments £m	Revised Budget £m	Comments on Budget Movement
Budget Allocation Approved by Council 11 February 2010	21.674			
<i>Additions / Transfers to / (from) Initial Budget:</i>				
1 Onsite Services Budget Realignment		-0.010		Transfer of Budgets for additional cleaning provision to Onsite Services
2 Fairer Scotland Fund		-0.140		Realignment of Budgets to Reflect Allocation of Fairer Scotland Fund
3 Copyright Licence Funding Transfer		+0.017		Transfer of Budgets for Copyright Licences from Central Services
4 Housing Benefit Admin Grant Adjustment		+0.089		Revised HB Admin Grant Advised by DWP
5 Electoral Administration Budget Transfer		+0.053		Transfer of Electoral Administration Funding from Central Services
6 Skills Training Income Transfer		+0.037		Transfer of Skills Training Income targets to Planning & Economic Development
7 Transfer of Staffing to Chief Executive's		-0.022		Transfer of Staffing Budgets for post transferred to Chief Executive's
8 Energy Inflation Adjustment		-0.120		Realignment of Budgets to reflect actual energy inflation rates
9 NDR Revaluation Adjustment		-0.104		Realignment of Budgets to reflect actual NDR revaluation charges
10 Schools ICT Budget Realignment		+0.391		Transfer of Schools ICT budgets to Finance & Corporate Support IT Service
11 Transfer of Education Property Staff to Asset Improvement		+0.128		Realignment of Budgets to reflect transfer of staff from ESS
12 Chief Officer Restructuring per Cabinet 24 February 2010		-0.043		Transfer of savings realised to Miscellaneous Services
13 E Procurement Staffing Budgets per Cabinet 16 June 2010		+0.091		Transfer of Budgets from Miscellaneous Services to fund posts
14 Utilisation of Balances		+2.353		Drawdown of Earmarked and Departmental Balances
15 SRRB2 Line By Line Review		-0.093		Realignment of Budgets to reflect savings identified by SRRB2
16 Transfer of Finance & Corporate Support Staff to CE		-0.019		Realignment of Budgets to reflect transfer of staff
17 Water Cooler Budget Adjustment		+0.018		Realignment of Budgets to reflect revised Water Cooler contract
18 2010/11 Payroll Adjustment		-0.056		Realignment of Budgets to reflect actual 2010/11 Pay Award
19 Contaminated Land Funding		+0.044		Transfer of Budgets for Contaminated Land from Capital
20 Adjustment of Non Relevant Recharge Budgets		+0.032		Realignment of Budgets to reflect Non Relevant Recharges
<i>Total Budget adjustments</i>			+2.646	
Revised Budget Allocation at Period 13			24.320	

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

EXPENDITURE REDUCTION TARGETS

Following extensive public consultation the Council approved a number of expenditure reduction measures which will produce savings from the department's controllable revenue expenditure of £0.899m in 2010/11.

ACTIONS	Theme	SAVING £m	Status at 31/3/11	Achieved at 31/3/11 £m
Finance and Corporate Support		0.899		0.899
Implementation of the Legal, Procurement and Regulatory BVSR	BRS	0.067		0.067
Review of support within Members' Services	BRS	0.029		0.029
A Business Case Review of Switchboard Services	BRS	0.020		0.020
Reduced Finance and Asset Management Services staffing resulting from BVSRs	BWP	0.350		0.350
Reduced staffing within the Pest Control / Dog Warden services	BWP	0.025		0.025
Review of staffing within Information Technology	BWP	0.018		0.018
Review of staffing within Human Resources	BWP	0.028		0.028
Reduced IT Training Costs arising from revised recruitment policies	BWP	0.050		0.050
Review of staffing within Democratic Services	BWP	0.041		0.041
10% reduction of controllable budgets within Finance and Asset Management Services	CND	0.050		0.050
10% reduction of controllable budgets within Democratic Services	CND	0.021		0.021
Additional efficiencies arising from departmental management action	CND	0.055		0.055
Discontinuation of BT contracts and replacements with Wireless circuits	ITS	0.024		0.024
Continuation of VoIP Trunking and rationalisation of printing function	ITS	0.020		0.020
Rationalisation of WAN data circuit contracts	ITS	0.016		0.016
Reduce IT costs through LAN bandwidth reduction and adoption of single source UNIX maintenance	ITS	0.076		0.076
Closure of CPPU Offices at Barrhill Road, Cumnock	MUA	0.009		0.009

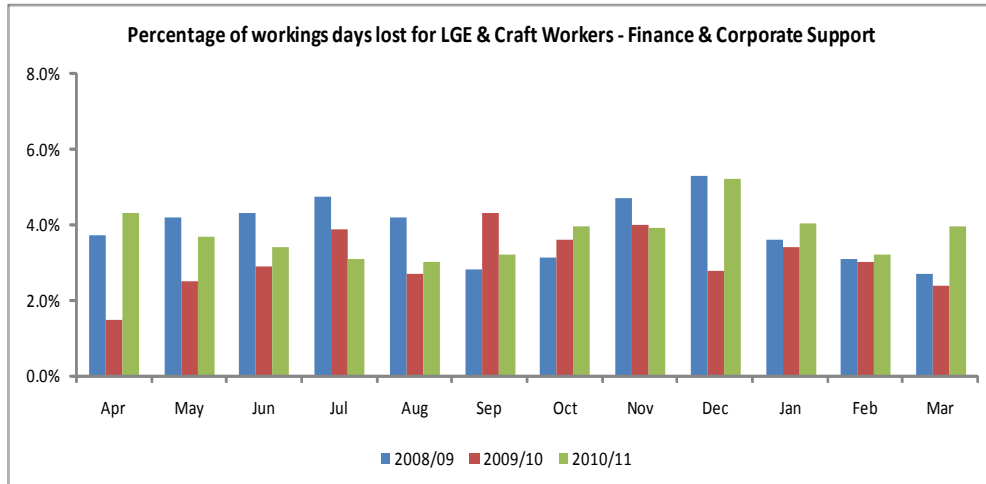
Status: Fully met



2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

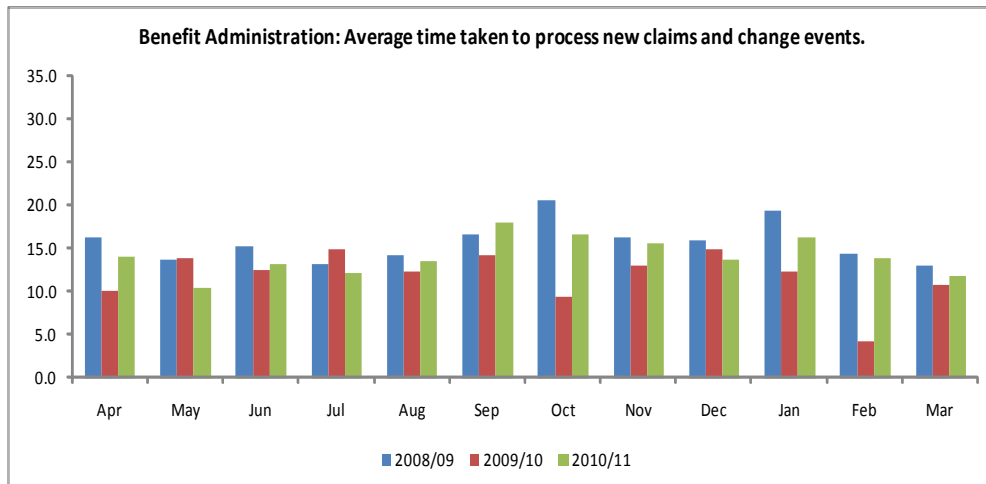
FINANCE AND CORPORATE SUPPORT

PERFORMANCE MEASURES



Absence for March 2011 was 4.0%, an increase on previous months and the Council target of 4%. Within the service, short term absences accounted for 2.1% and long term absences, 1.9%. Long term absences increased from the previous 1.2% last month. The top 3 reasons for absence were Stress/Debility (29.9%), Colds/Flu (11.4%) and Injury Non Work Related (11.3%).

Absence continues to be monitored monthly on a service by service basis through Executive Director and Head of Service one to ones and through the Departmental Management Team and includes reviewing levels of absence, reasons for absence, completion of absence review meetings and referrals.

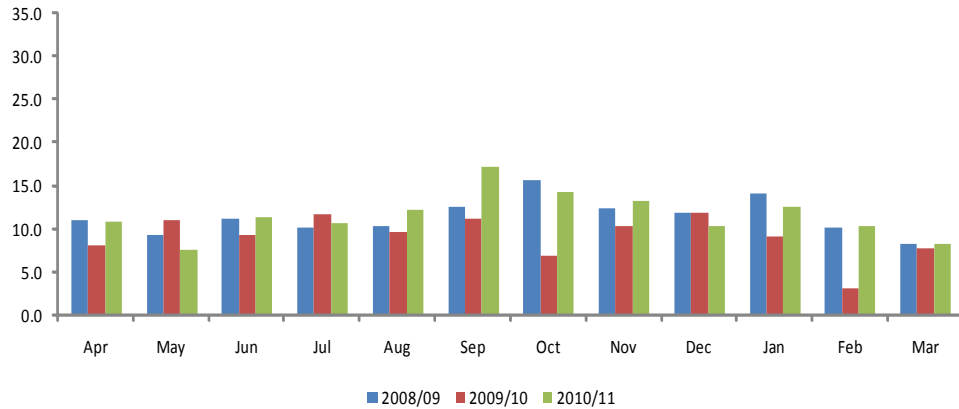


The workload of the section has continued to increase during 2010/11. Overtime was worked during the month to deal with the level of outstanding claims and bring work more up to date. The number of new claims and change events processed during March was a 64% increase on the previous month and there was an improvement in terms of the average time taken to process which reduced by 2 days compared to the previous month to 11.9 days. This is the best performance level since May 2010.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

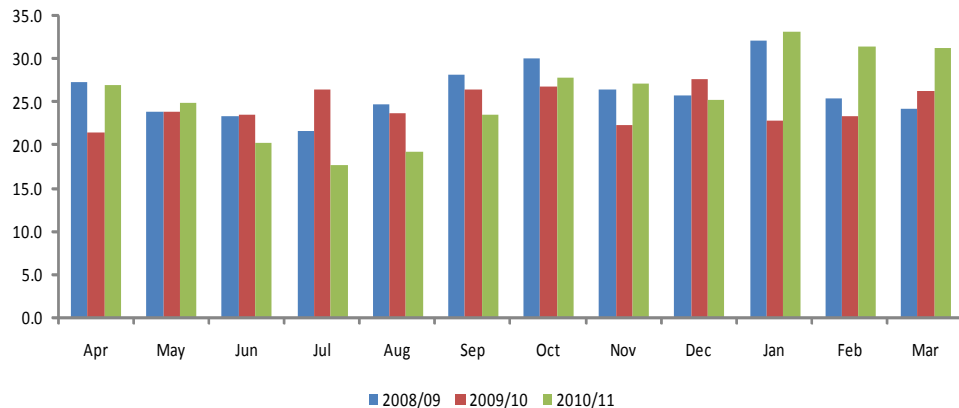
FINANCE AND CORPORATE SUPPORT

Benefit Administration: Average time to process change events.



The workload of the section has increased during 2010/11. Overtime was worked during the month to deal with the level of outstanding claims and bring work more up to date. In March the section processed 5,217 change events, this was an increase of 66% compared to the previous month.

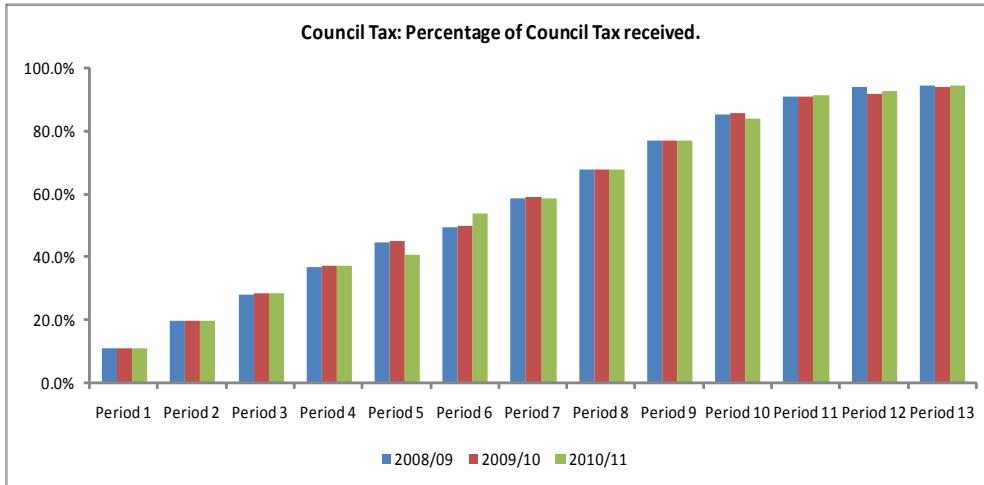
Benefit Administration: Average time to process new benefit claims.



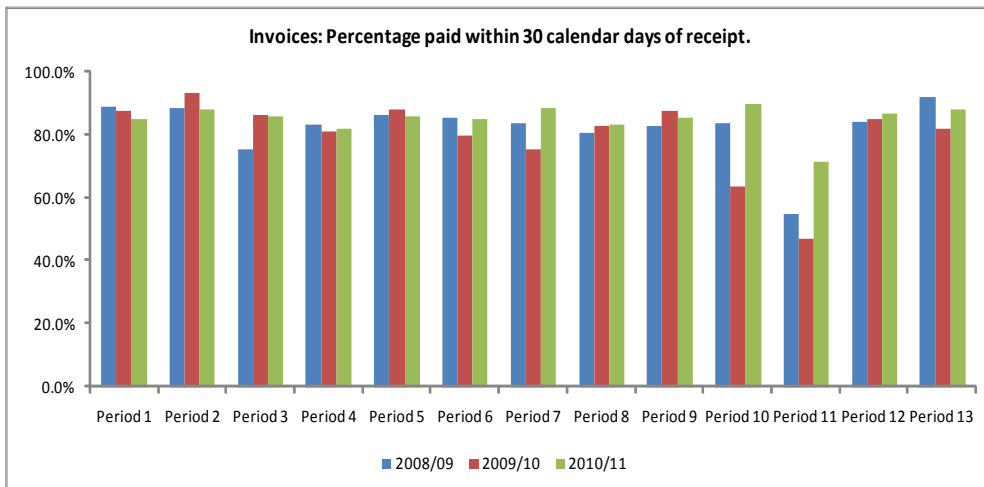
The workload of the section has continued to increase. Overtime was worked during the month to deal with the level of outstanding claims and bring work more up to date. The section processed 1,016 new claims during March compared to 661 in the previous month (an increase of 54%).

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT



It has been a difficult year for Council Tax collection. There have been more repossessions and sequestrations than in previous years. However, we have managed to improve both the Council Tax and Non-Domestic Rates collection levels by profiling the debt; ensuring that mail and the database are kept up to date; adding a 12 monthly direct debit; more frequent collection meetings with the Sheriff Officer; 6 weekly target meetings with staff. The 2011/12 Collection Strategy Report has been produced for the Head of Finance. Using the Twilight Shift we hope to retain more debt in-house during the new financial year



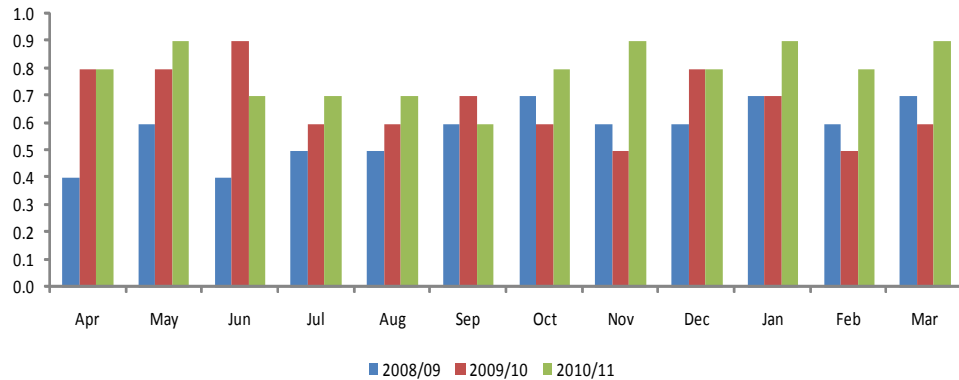
The year to date figure for the percentage of invoices paid within 30 calendar days of receipt is 85.2%, this is an increase of 5.6% on the previous year when performance was 80.7%. There was an average backlog of 3.05 days (Non PECOS) / 4.68 days (PECOS) during the period.

No improvement action is proposed at this time; however, payment performance will continue to be monitored and reported.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

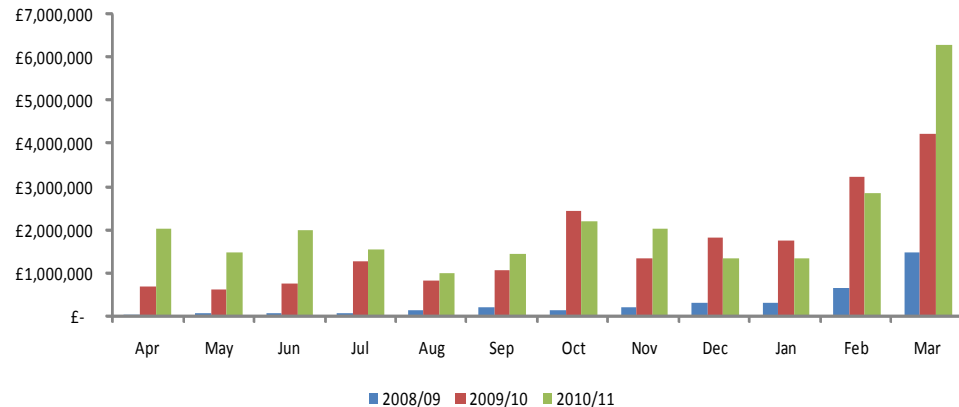
Domestic Noise Complaints: Average time (hours) between complaint and site visit (Antisocial Behaviour Act)



The number of domestic noise complaints received by the Service in March was 89. Between April and March 2011, 1,108 complaints have been received, an increase of over 4% on the previous year. 39 of the complaints in March required attendance on site under Part V of the Antisocial Behaviour (Scotland) Act. The out of hours noise service covers the whole of Ayrshire and as such the time taken to respond varies depending on the geographical spread of complaints as this can substantially increase the distance that has to be covered.

Although the average response time has increased, the average time between complaint and site visit has remained under 1 hour throughout 2010/11 despite an increase in the number of complaints received. No improvement action is proposed at this time.

Procurement: Monthly spend via PECOS.

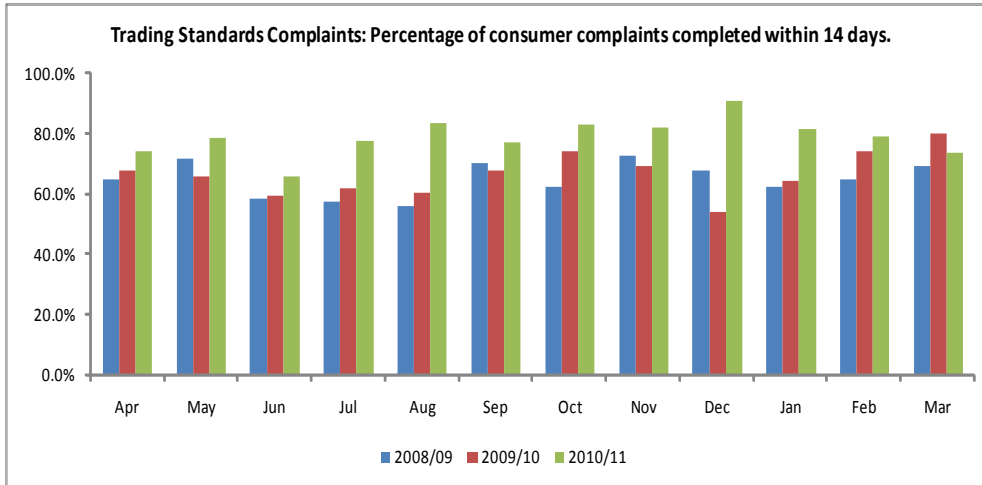


Period Throughput £6.3M vs £3.2M Period 12 2010. 3553 PO's in March 2011 vs 2543 in Period 12 2010.

Non Catalogue Spend to be analysed to improve catalogue coverage. Roads Minor Works Supplier added as per Framework arrangements. Line item detail reports to be provided to Head of Service to analyse spend trends etc.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT



The percentage of consumer complaints completed within 14 days was 74% for the month of March. This represents a small drop in performance when compared to the previous month, but is an improvement when compared to the previous year. Performance this year has improved to levels above the previous year despite a reduction in the staffing complement within the service, and has been equal or above the performance target of 74% in all but one month. However, it is important to note that the reduction in staff has been accompanied by a reduction in the number of complaints received by the Service.

No actions are proposed at this time; however performance will continue to be monitored by management on a monthly basis, with particular regard paid to the number of complaints received and the current staffing situation.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

CONTEXTUAL DATA

	2009/10 Outturn	2010/11 Outturn
Number of property enquiries (cumulative)	117	103
Average income per property enquiry	£43	£44
Number of licensing board applications (cumulative)	1,824	1,865
Average income per licensing board application	£84	£72
Number of job vacancy adverts placed (cumulative)	239	169
Average cost per job vacancy advert	£343	£398
Number of let commercial and industrial properties	61	65
Number of property repairs completed (cumulative)	8,998	6,055
Number of transactions processed through the Income Management System (cumulative)	640,761	643,644
Value of transactions processed through the Income Management System	£397.6m	£440.3m
Council Tax collection rate	94.1%	94.2%

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

SERVICE PERFORMANCE TO DATE

CENTRAL MANAGEMENT SUPPORT

The Employee Costs variance results from one-off severance costs in relation to the redesign of the Internal Audit service.

FTE STAFFING ANALYSIS

Budget	Actual to date
2.0	2.0

FINANCE SERVICE

A favourable variance is currently anticipated as a result of the number of vacancies currently held throughout the service pending a review of the service operation partly offset by one-off severance costs. The favourable variances within Supplies and Services and Transport Costs are partly related to the delay in the transfer of staff from the Lugar Offices to Kilmarnock, with additional favourable variances anticipated in security services, books and publications, external printing, postages and general administration. These have been partly offset by additional IT costs in relation to the DWP ATLAS Project which have been offset by additional grant income received. Additional funding from the Department for Work and Pensions has been received to assist with anticipated increased benefit claims during the economic downturn. Additional income has also been achieved from the collection of Scottish Water rates and payroll administration charges.

FTE STAFFING ANALYSIS

Budget	Actual to date
177.4	158.6

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.161	0.257	0.096
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	0.007	0.007	0.000
Third Party Payments	0.000	0.000	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	0.168	0.264	0.096
Income	0.000	0.000	0.000
Net Expenditure	0.168	0.264	0.096
Earmarked Funds	0.000	0.000	0.000
Total	0.168	0.264	0.096

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	5.607	5.392	(0.215)
Premises Costs	0.003	0.001	(0.002)
Transport Costs	0.022	0.008	(0.014)
Supplies & Services	0.668	0.536	(0.132)
Third Party Payments	0.000	0.000	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	6.300	5.937	(0.363)
Income	(2.362)	(2.529)	(0.167)
Net Expenditure	3.938	3.408	(0.530)
Earmarked Funds	(0.031)	0.000	0.031
Total	3.907	3.408	(0.499)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

INFORMATION TECHNOLOGY AND ASSET MANAGEMENT

Additional Employee Costs resulting from temporary staff, agency staff and additional overtime costs have been incurred to assist with the accelerated capital programme and workload and staff cover within the repairs function. In addition one-off severance costs of £0.261m across the service are partly offset by vacancies.

The Premises Costs favourable variance is partly due a one-off refund of water charges and a saving on Surplus Property to offset a shortfall in property disposal income. In addition a variable variance of £1.708m has occurred at the year end on repairs. Work has been committed against the majority of this funding and will be earmarked with £0.500m previously highlighted as a result of the need to change main repairs contractor used to offset the under-recovery of Asset Improvement Service fees.

The use of pool vehicles and lower than anticipated car leasing and mileage costs has resulted in a favourable Transport Costs variance.

The timing of a number of IT software and maintenance charges together with reduced telephone and security service charges have been partly offset by additional subscriptions and consumables costs. In addition, residual IT works in relation to London Road, for which balances had been set aside, have been absorbed by savings achieved elsewhere within the department.

A shortfall in relation to rental income from the Burns Mall and in relation to income from housing deed plans has been partly offset by additional rental income and Corporate Office Accommodation recoveries. An adverse variance on AIS fees income has resulted from the timing of work in relation to the General Capital Programme and is partly offset by the premises costs saving noted above.

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	6.350	6.462	0.112
Premises Costs	7.896	6.034	(1.862)
Transport Costs	0.124	0.094	(0.030)
Supplies & Services	2.145	2.044	(0.101)
Third Party Payments	0.033	0.027	(0.006)
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	16.548	14.661	(1.887)
Income	(5.309)	(4.492)	0.817
Net Expenditure	11.239	10.169	(1.070)
Earmarked Funds	(1.663)	0.000	1.663
Total	9.576	10.169	0.593

FTE STAFFING ANALYSIS

Budget	Actual to date
171.9	155.8

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

HUMAN RESOURCES

Savings due to turnover, non-filling of vacancies and work life balance arrangements have resulted in the favourable Employee Costs variance after allowing for £0.184m of severance costs. The Transport Costs variance is due to excess travel commitments arising from the relocation of staff within Organisational Development and Health and Safety. Within Supplies and Services pressures arising within the Health & Safety section and in relation to the harmonisation of conditions have been offset by a saving of £0.020m, which has resulted from changing the Employee Recognition event to a biannual event, and savings of £0.025m in relation to the Occupational health contract. The variance within Third Party Payments is due to consultants' costs in respect of the Health and Safety compliance review as well as costs arising from the Physiotherapy Service which are offset by income recharges.

FTE STAFFING ANALYSIS

Budget	Actual to date
73.7	64.7

DEMOCRATIC SERVICES

A favourable Employee Costs variance has resulted from vacancies across the services and reduced training costs. Transport savings have resulted from lower than anticipated leasing and fuel costs. The favourable Supplies and Services variance is related to savings across a number of lines including reduced photocopying costs and Local Area Grants (some of which will be earmarked). A favourable variance has been achieved in relation to the Electoral Development Process. An adverse variance in property certificates and sponsorship income has been partly offset by the over recovery of fees and charges relating to Children's Panel Legal Expenses and the Community Council Pilot Project.

FTE STAFFING ANALYSIS

Budget	Actual to date
43.4	42.6

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	2.619	2.579	(0.040)
Premises Costs	0.001	0.001	0.000
Transport Costs	0.020	0.023	0.003
Supplies & Services	0.283	0.255	(0.028)
Third Party Payments	0.049	0.071	0.022
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	2.972	2.929	(0.043)
Income	(0.391)	(0.428)	(0.037)
Net Expenditure	2.581	2.501	(0.080)
Earmarked Funds	(0.057)	0.000	0.057
Total	2.524	2.501	(0.023)

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	1.443	1.382	(0.061)
Premises Costs	0.000	0.000	0.000
Transport Costs	0.027	0.016	(0.011)
Supplies & Services	1.453	1.378	(0.075)
Third Party Payments	0.069	0.065	(0.004)
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	2.992	2.841	(0.151)
Income	(0.191)	(0.190)	0.001
Net Expenditure	2.801	2.651	(0.150)
Earmarked Funds	(0.043)	0.000	0.043
Total	2.758	2.651	(0.107)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

FINANCE AND CORPORATE SUPPORT

LEGAL, PROCUREMENT AND REGULATORY

Employee Costs savings from vacancies, work life balance arrangements across the service and the recharge of staff time to Tobacco Sales Enforcement have been absorbed by one-off severance costs of £0.178m. A favourable Transport Costs variance has resulted from the use of leased vehicles and reduced mileage allowance claims. Lower than anticipated Chemist charges resulting from lower than budgeted sample requirements and other Supplies & Services savings have been partly offset by additional Procurement / Contract Audit costs. Overspends on Licensing Board costs are offset by additional income. Favourable Income variances have also resulted from the Environmental Health function, Private Water Supply Grants, Air Quality Monitoring and other fee and penalty income.

FTE STAFFING ANALYSIS

Budget	Actual to date
84.0	78.2

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	3.023	3.093	0.070
Premises Costs	0.060	0.060	0.000
Transport Costs	0.096	0.075	(0.021)
Supplies & Services	0.461	0.449	(0.012)
Third Party Payments	0.221	0.222	0.001
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	3.861	3.899	0.038
Income	(0.936)	(1.060)	(0.124)
Net Expenditure	2.925	2.839	(0.086)
Earmarked Funds	(0.014)	0.047	0.061
Total	2.911	2.886	(0.025)

COMMUNITY PLANNING AND PARTNERSHIP

The favourable Employee Costs variance relates to vacancies and work life balance arrangements. Additional expenditure in relation to the CPPU and Community Planning Partner Funding are partly offset by savings within the main Community Planning budget with additional Community Planning & Health Work expenditure being offset by additional NHS funding. The Third Party Payments variance is the result of awards from the Challenge Fund being lower than the resources available. Additional Income has been generated from supporting the CPP in administering and monitoring the Fairer Scotland Fund.

FTE STAFFING ANALYSIS

Budget	Actual to date
11.5	9.1

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.531	0.445	(0.086)
Premises Costs	0.016	0.016	0.000
Transport Costs	0.003	0.003	0.000
Supplies & Services	0.034	0.048	0.014
Third Party Payments	0.095	0.073	(0.022)
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	0.679	0.585	(0.094)
Income	(0.011)	(0.055)	(0.044)
Net Expenditure	0.668	0.530	(0.138)
Earmarked Funds	(0.001)	0.003	0.004
Total	0.667	0.533	(0.134)

FINANCE AND CORPORATE SUPPORT

Service Enhancements 2010/11

Additional funding has been provided for the operation of a number of services experiencing increasing demands and costs including:

- Reduced property rental income;
- Reduced income from the disposal of properties;
- Operating costs of the new Strand Street office development;

Strategic Review of the Revenue Budget

The Strategic Review of the Revenue Budget resulted in decisions to redirect resources away from support functions to frontline services with proportionate expenditure reductions across Finance and Corporate Support. This amounts to additional savings of £0.587m over the 4 years to 2011/12.

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

CENTRAL SERVICES

SERVICE SUMMARY

The outturn position is a favourable variance of £6.054m. However £1.702m this requires to be earmarked for service commitments as detailed below.

The favourable variance is a result of staff savings within the Internal Audit Service, successful reclaims of VAT, in-year savings generated by the Line by Line Review of departmental expenditure and the realignment of departmental budgets following the 0.65% pay award and funding released following a review of the Council's remaining provision in respect of potential Equal Pay liabilities. These savings are partly offset by additional costs of £0.235m in respect of the transport and associated decant costs relating to Gargieston Primary School.

£1.428m has been received for Schools PPP support. In line with previous practice the funding is required to be earmarked and retained centrally to fund PPP Unitary Charges in future years.

EARMARKED FUNDS TO BE CARRIED FORWARD

No.	Description	Category	£m
1	Chief Executive Office	U	0.016
2	European Match Funding	E	0.184
3	Central Grants	E	0.014
4	Schools PPP Support	E	1.428
5	Flood Risk Management Funding	E	0.060
	Total		1.702

Category

E – Essential (Committed)

FP – Financial Planning (Desirable)

U – Uncommitted (Desirable)

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Chief Executive	0.623	0.607	(0.016)
Miscellaneous	8.025	2.095	(5.930)
Insurance	2.327	2.218	(0.109)
Net Expenditure	10.975	4.920	(6.055)
Earmarked Funds	(1.702)	0.000	1.702
Total	9.273	4.920	(4.353)

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	2.237	2.361	0.124
Premises Costs	0.000	0.000	0.000
Transport Costs	0.006	0.237	0.231
Supplies & Services	8.968	2.566	(6.402)
Third Party Payments	0.710	0.710	0.000
Gross Expenditure	11.921	5.874	(6.047)
Income	(0.946)	(0.954)	(0.008)
Net Expenditure	10.975	4.920	(6.055)
Earmarked Funds	(1.702)	0.000	1.702
Total	9.273	4.920	(4.353)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

CENTRAL SERVICES

SERVICE PERFORMANCE TO DATE

CHIEF EXECUTIVE

The favourable variance is primarily due to employee related savings within both Chief Executive and the Internal Audit service.

FTE STAFFING ANALYSIS

Budget	Actual to date
12.6	11.9

MISCELLANEOUS SERVICES

Miscellaneous Services has achieved savings of £5.930m, although of this £1.686m requires to be earmarked for use in future years. A major part of the remaining underspend is £1.828m of funding released following a review of the Councils remaining provision in respect of potential Equal Pay liabilities. Advice has been received from the Head of Human Resources and Solicitor to the Council confirming that the position in respect of the Equal Pay liability could be reduced by £1.828m as a result of a review of the anticipated settlements. The remainder is primarily a result of a number of draw-ins from departmental budgets (both to assist with future year savings and to monitor and control energy costs) savings on centrally retained budgets and contingency funding (utilised to assist in offsetting severance costs agreed to be funded centrally), and a successful one-off reclaim of VAT. These savings are after offsetting the costs of decanting pupils from Gargieston Primary to their alternative school locations of £0.235m

FTE STAFFING ANALYSIS

Budget	Actual to date
1.0	1.0

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.615	0.605	(0.010)
Premises Costs	0.000	0.000	0.000
Transport Costs	0.006	0.002	(0.004)
Supplies & Services	0.017	0.015	(0.002)
Third Party Payments	0.000	0.000	0.000
Gross Expenditure	0.638	0.622	(0.016)
Income	(0.015)	(0.015)	0.000
Net Expenditure	0.623	0.607	(0.016)
Earmarked Funds	(0.016)	0.000	0.016
Total	0.607	0.607	0.000

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee & Related Costs	1.622	1.756	0.134
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.235	0.235
Supplies & Services	6.624	0.333	(6.291)
Third Party Payments	0.710	0.710	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	8.956	3.034	(5.922)
Income	(0.931)	(0.939)	(0.008)
Net Expenditure	8.025	2.095	(5.930)
Earmarked Funds	(1.686)	0.000	1.686
Total	6.339	2.095	(4.244)

2010/2011 FINANCE AND SERVICE STRATEGY OUTTURN REPORT TO 31 MARCH 2011

CENTRAL SERVICES

INSURANCE

A favourable variance has been achieved within Insurance of £0.109m as a result of lower than anticipated premium level together with specific savings from a negotiated reduction in the contractual costs associated with statutory inspection of fixed electrical wiring.

	Estimate £m	Actual Exp to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.000	0.000	0.000
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	2.327	2.218	(0.109)
Third Party Payments	0.000	0.000	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	2.327	2.218	(0.109)
Income	0.000	0.000	0.000
Net Expenditure	2.327	2.218	(0.109)
Earmarked Funds	0.000	0.000	0.000
Total	2.327	2.218	(0.109)

EDUCATIONAL AND SOCIAL SERVICES

Capital Programme

Expenditure is £7.042m, which represents 100.2% of the available budget.

CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES – MAJOR PROJECTS

Darvel Primary School and Nursery School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish	Start	Finish
5.000	0.427	5.000	N/A	April 10	May 10	Jan 11	Oct 10	Mar 11	Apr 11	June 12

Expected Progress: A purple arrow spans from the start of the Design phase (May 10) to the end of the Tender phase (Mar 11).

Actual Progress: A green arrow spans from the start of the Design phase (May 10) to approximately 5% into the Construction phase (Apr 11).

Financial Status

Project can be delivered within the existing budget allocation.

Project Life Cycle

Works commenced on site 28 April 2011; currently no significant issues noted on site. Temporary dining facility at Gavin Hamilton Sports Facility operational.

Flowerbank Nursery

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish	Start	Finish
1.750	0.018	1.750	N/A	Dec 10	Jan 11	Dec 11	Aug 11	May 12	Aug 12	Aug 13

Expected Progress: A purple arrow spans from the start of the Design phase (Jan 11) to the end of the Tender phase (May 12).

Actual Progress: An orange arrow spans from the start of the Design phase (Jan 11) to approximately 5% into the Construction phase (Aug 12).

Financial Status

Only minor expenditure has been incurred in 2010/11.

Project Life Cycle

Works are currently on-going with regard to statutory consultation and scheme development. The timescales for the project have been revised to take cognisance of proposals to prepare a joint tender with the Kilmarnock Adult Day Centre project (targeted February 2012) which may result in possible economies of scale.

CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES – MAJOR PROJECTS

Kilmarnock Area Day Centre

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish	Start	Finish
2.500	0.000	2.500	TBC	Mar 11	Apr 11	Dec 11	Aug 11	May 12	Jun 12	Jun 13

Expected Progress



Actual Progress



Financial Status

No expenditure was incurred in 2010/11

Project Life Cycle

Works are currently on-going with regard to statutory consultation and scheme development. The timescales for the project have been revised to take cognisance of proposals to prepare a joint tender with the Flowerbank Nursery project (targeted February 2012) which may result in possible economies of scale. Decant of the Woodstock Centre is planned to commence mid August 2011 to allow the demolition works to commence.

Willowbank School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Complete		Start	Finish	Start	Finish	Start	Finish
10.000	0.636	10.000	Complete		Sept 09	July 10	June 10	Jan 11	Jan 11	May 12

Expected Progress



Actual Progress



Financial Status

Awarded tender indicate that project can be delivered within the available budget.

Project Life Cycle

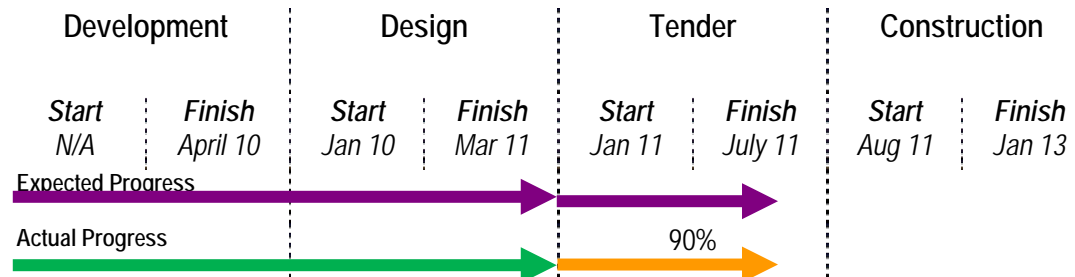
Construction works have commenced. Currently anticipated that building will be substantially completed by 31 March 2012 to allow a start to the mobilisation of furniture and equipment from April 2012 onwards. Handover is anticipated end May 2012. There have been delays on site due to a number of contributing factors such as the ground works contractor going into liquidation, adverse weather, identification of unknown water main, removal of contamination however it is hoped that these can be absorbed within the overall works programme; to be confirmed.

CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES – MAJOR PROJECTS

New Cumnock Nursery and Primary School

Budget Allocation	Expenditure to Date	Forecast Expenditure
£m	£m	£m
9.600	0.634	9.600



Financial Status

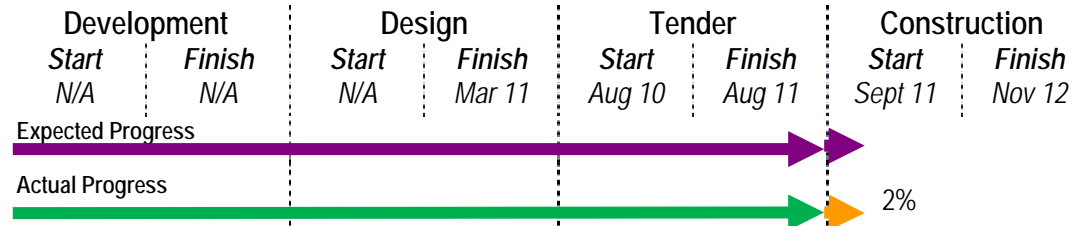
Project costs will be accurately determined after detailed designs are finalised and tenders received.

Project Life Cycle

Tender documents were returned 1 May and are being assessed; currently anticipated that contract will be awarded by mid June with a start on site late July/ early August. It is currently anticipated that based on the tenders received that the project can be delivered within the approved budget allocation.

Patna / St Xavier's Primary Schools Co-location

Budget Allocation	Expenditure to Date	Forecast Expenditure
£m	£m	£m
10.000	0.568	10.000



Financial Status

Budget has been revised following additional funding allocation approved by Cabinet on 23 March 2011.

Project Life Cycle

Works commenced on site 3 May 2011, 5 months ahead of schedule. The library and local office have been decanted into the school on a temporary basis. Cabinet on 23 March approved additional funding of £1.000m for the project; options will continue to be explored to achieve efficiencies where possible without compromising the delivered project overall.

CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

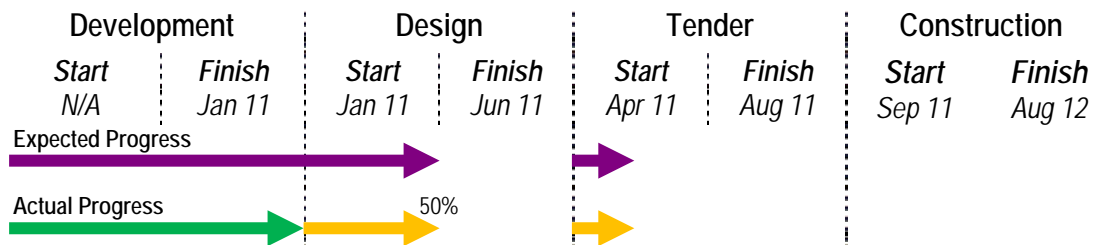
EDUCATIONAL AND SOCIAL SERVICES – MAJOR PROJECTS

Littlemill Primary School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.320	0.180	1.320

Financial Status

Only minor expenditure incurred to date.



Project Life Cycle

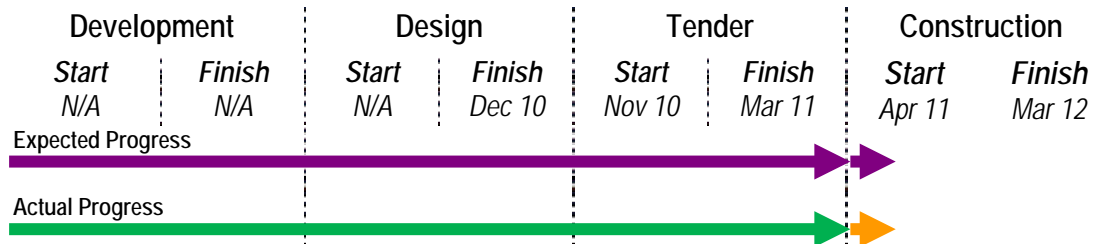
Work is currently in progress to develop the full design specification and produce the appropriate tender documentation. Currently anticipated that a start on site of September 2011 can be achieved. Report on the decant proposals submitted to Cabinet 1 June 2011.

Sorn Primary School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.100	0.090	1.100

Financial Status

Only minor expenditure incurred to date.



Project Life Cycle

Tender awarded. Start on site delayed due to concerns over the contractors insurance arrangements which have now been resolved. It is anticipated that this delay can be absorbed within the works programme to allow a finish by March 2012.

CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES – MAJOR PROJECTS

Gargieston Primary School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction		
			Start N/A	Finish Nov 10	Start June 10	Finish Jan 11	Start Nov 10	Finish Apr 11	Start May 11	Finish July 12	
10.000	0.422	10.000									

Project Life Cycle

Works commenced on site 30 May, with an anticipated completion of July 2012.

Financial Status

Budget realigned following report to Cabinet on 23 March 2011.

Auchinleck Community Facilities

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction		
			Start N/A	Finish Dec 10	Start Jan 11	Finish Aug 11	Start Mar 11	Finish Nov 11	Start Jan 12	Finish May 13	
4.900	0.028	4.900									

Project Life Cycle

Detailed design works are on-going. Pre-qualification Questionnaires have been issued. Options to the relocate services on a temporary basis during construction have been agreed by the Project Board, however there are difficulties with the relocation of the local office which may delay the planned decant and associated demolition. Alternative options are being considered.

Financial Status

Budget revised following Cabinet of 16 June 2010.

CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

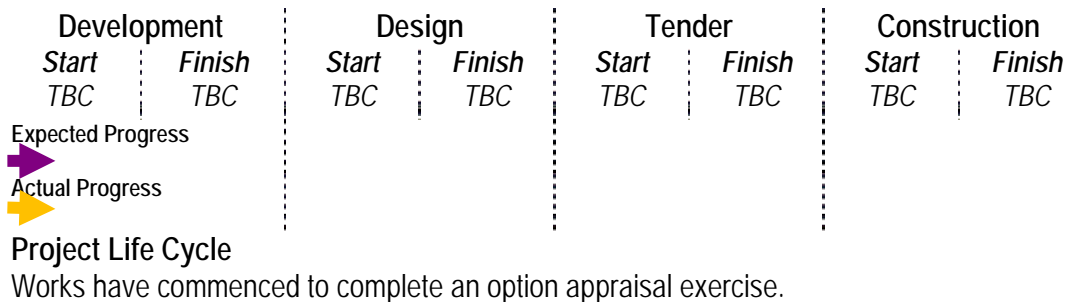
EDUCATIONAL AND SOCIAL SERVICES – MAJOR PROJECTS

Knockroon Primary School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
10.500	0.000	10.500

Financial Status

No expenditure has been incurred to date.

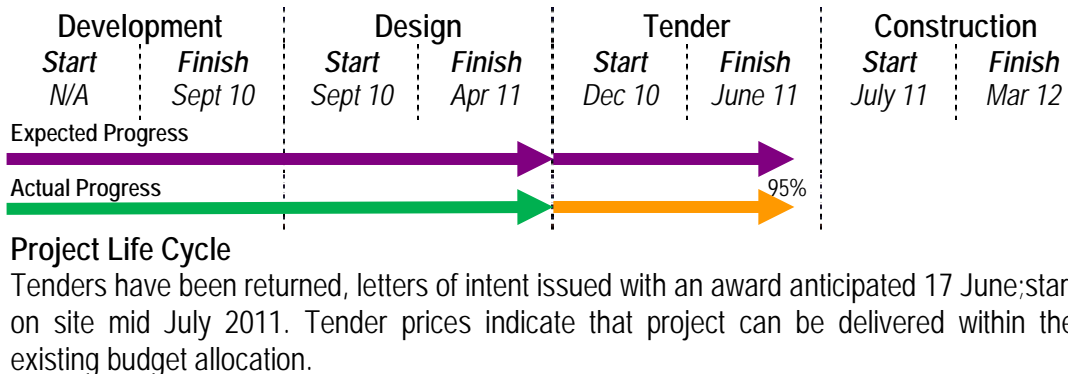


Galston Community Facilities

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.000	0.119	1.000

Financial Status

Allocation for Galston Town Centre has been provisionally allocated between the different elements.



CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES – MAJOR PROJECTS

Galston Office Facilities

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish	Start	Finish
2.800	0.000	2.800	N/A	Sept 10	Sept 10	June 11	April 11	Nov 11	Nov 11	Dec 12

Expected Progress	→		→		→		→		→	
Actual Progress	→		85%		→		20%		→	

Financial Status

Allocation for Galston Town Centre has been provisionally allocated between the different elements.

Project Life Cycle

Detailed design works are on-going, however there has been a delay of approximately 6-8 weeks with the design work due to problems with the existing building. Options to recover the delay are being considered. External funding may be available to supplement and enhance the works to the former Chambers building; this is being explored.

Galston TCRF

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish	Start	Finish
0.605	0.559	0.605	N/A	N/A	N/A	N/A	N/A	N/A	July 10	Nov 10

Expected Progress	→									
Actual Progress	→									
										100%

Financial Status

Allocation for Galston Town Centre has been provisionally allocated between the different elements.

Project Life Cycle

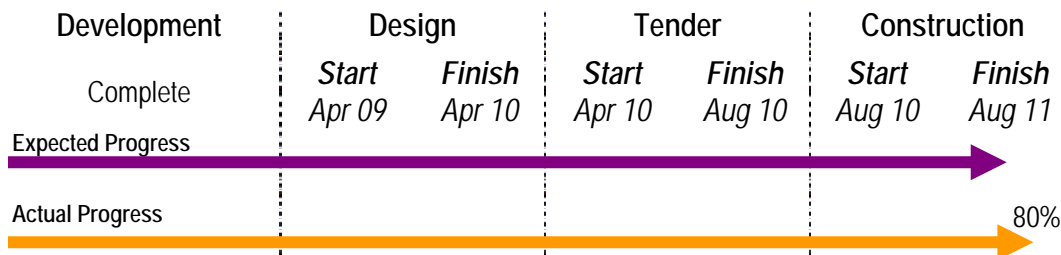
Works on site are complete.

CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES – MAJOR PROJECTS

Children's Residential House

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.200	0.683	1.200



Financial Status

Expenditure is anticipated to outturn on budget.

Project Life Cycle

Works on site are progressing well; building is wind and water tight and internal finishes are on-going. Currently anticipated that building work will be completed by mid-July 2011 which is approximately 4 weeks ahead of schedule.

CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

EDUCATIONAL AND SOCIAL SERVICES – GENERAL PROJECTS

General Projects

There are a number of minor projects which were due to start and finish within the current financial year:-

Fabric Upgrades and Refurbishments

The underspend primarily relates to a number of schemes which slipped in terms of progress and will now be completed in 2011/12.

Projects

Costs of approximately £0.101m and £0.008m in relation to the new Galston Primary School and Netherthird Community Centre respectively were incurred during the 2010/11 financial year.

Elderly Day Care Facilities

The costs in relation to the Stewarton Townhouse project were approximately £0.085m more than the available budget, however, the allocation of £0.100m for Rosebank was not required.

	Revised Budget 2010/11	Actual Expenditure to Date	Variance
Fabric Upgrades & Refurbishments	3.479	2.209	(1.270)
Projects	0.300	0.341	0.041
Care Homes Elderly	0.002	0.002	0.000
Elderly Day Care Facilities	0.291	0.276	(0.015)
Telecare	0.200	0.140	(0.060)
TOTAL	4.272	2.968	(1.304)

CAPITAL PROGRAMME UPDATE – 31 MARCH 2011

NEIGHBOURHOOD SERVICES

Capital Programme

Expenditure is £16.583m, which represents 69.3% of the available budget.

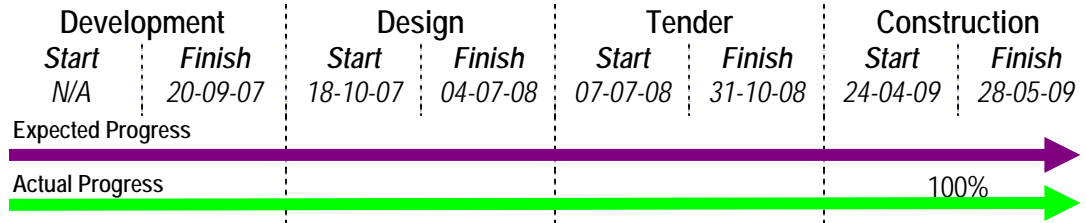
The variance primarily relates to timing issues in a number of schemes which slipped beyond the year end. The largest items of slippage were in respect of Cumnock Town Centre Regeneration (£2.429m), Regeneration and Efficiency – General (£1.500m), Stewarton Park and Ride (£0.691m), Bridges and Structures (£0.534m), Sports Pavilions (£0.496m) and Kilmarnock Athletics Facilities (£0.338m).

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Crosshouse Area Centre

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
3.955	3.839	3.955



Financial Status

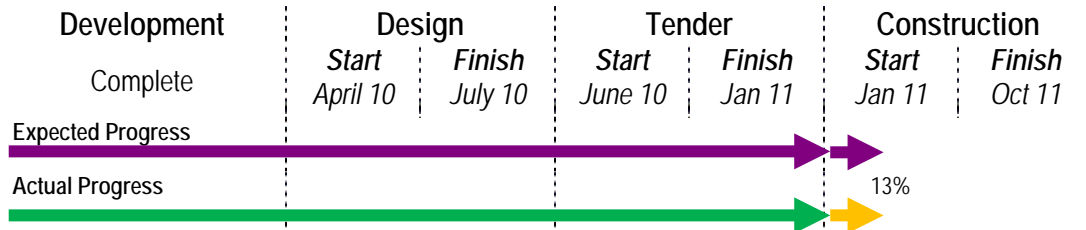
Works have now been completed.

Project Life Cycle

The official opening was held on 8 November 2010.

Palace Theatre / Grand Hall

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
3.281	1.476	3.281



Financial Status

Budget has been augmented with £2.000m allocated from Kilmarnock Town Centre Regeneration.

Project Life Cycle

Works commenced on site early April 2011; reduced contractual programme indicates that construction completion can still be achieved by October 2011.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

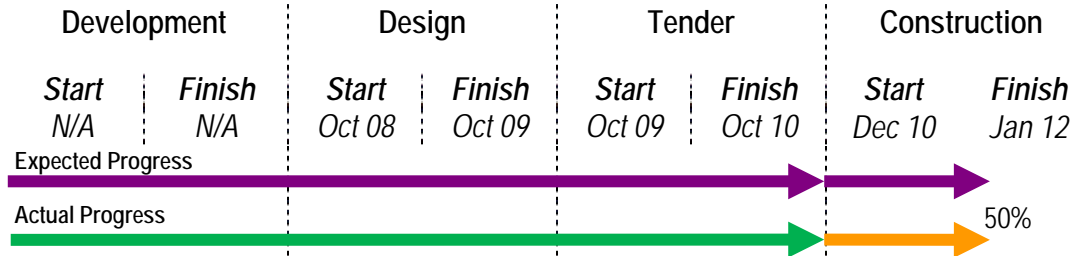
NEIGHBOURHOOD SERVICES

Stewarton Sports Facilities

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
4.300	0.675	4.300

Financial Status

Most expenditure is anticipated to be incurred in 2011/12.



Project Life Cycle

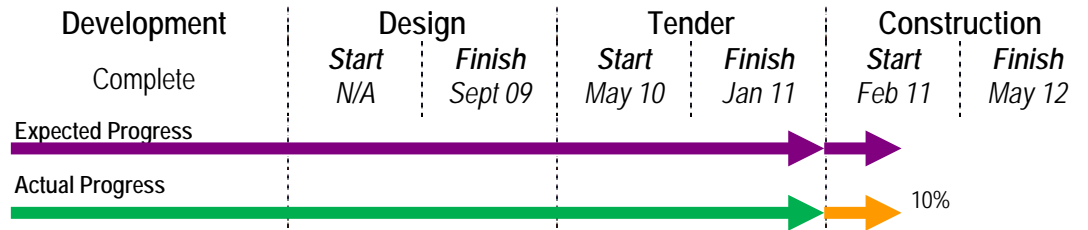
Works on site are on-going, currently anticipated completion last quarter 2011; ahead of the original programme.

Kilmarnock Athletics Facilities

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
6.525	0.612	6.525

Financial Status

Cabinet approval on 26 January 2011 has increased the budget for the project to £6.525m.



Project Life Cycle



Construction works commenced March 2011 with an anticipated completion May 2012. A number of issues have arisen including the removal of Japanese Knotweed found on site and the requirement from Scottish Power to install a sub-station which will add additional costs to the project. It is currently anticipated that these unforeseen items can be contained within the original budget.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Depot Improvements

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC
5.600	0.616	5.600								

Expected Progress

 Actual Progress


Financial Status

Allocations totalling £0.700m have already been set-aside in relation to improvements in staff welfare facilities at a number of depot locations.

Project Life Cycle

Gauchalland Depot – works are now completed.

Co-located Depot Site – options relating to the co-location of services on a single site are currently being considered.

Underwood Depot – proposals to reconfigure the Underwood Depot to accommodate facilities at Thistle Park and Lugar are being progressed.

Dean Ford Bridge

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design / Tender		Construction	
			Start N/A	Finish N/A	Start Oct 10	Finish May 11	Start June 11	Finish Dec 11
1.000	0.047	1.000						

Expected Progress

 Actual Progress
 80%

Financial Status

Most expenditure is anticipated to be incurred in 2011/12.

Project Life Cycle

Draft tender documents prepared. Tender documents currently anticipated to be issued August 2011.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Kilmarnock Town Centre Regeneration (Johnnie Walker Bond)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction		
			Start N/A	Finish N/A	Start N/A	Finish N/A	Start N/A	Finish N/A	Start July 10	Finish Dec 10	
3.500	3.560	3.500									

Financial Status

Budget revised by Cabinet on 24 February 2010.

Project Life Cycle

All client departments have now relocated into the building. There is the potential for additional costs of up to 10%. These additional costs are currently being assessed with a number of items subject to dispute which may require to be referred to arbitration. Proposals are currently being developed to support a CARS / THI application to clad the pillars at the front of the building in sandstone.

Kilmarnock Town Centre Regeneration (Civic Centre)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction		
			Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC	
6.410	0.000	6.410									

Financial Status

Budget allocation approved by Cabinet on 21 October 2009.

Project Life Cycle

Works to roof and external stonework are currently being developed in respect of both the North and South buildings. Works programme for internal works being prepared. The first phase of staff moves into the building will commence 3 June. Proposals for the 'shop front' facades at the Civic North building are currently being developed.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Kilmarnock Town Centre Regeneration (Opera House)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Construction	
			Start TBC	Finish TBC	Start Oct 10	Finish Jan 11	Start Feb 11	Finish Apr 12
8.413	0.036	8.413						

Expected Progress

Actual Progress

Financial Status

Budget allocation approved by Cabinet on 1 September 2010.

Project Life Cycle

Developer currently undertaking tender quality checks with an anticipated award by end May 2011. Timetable dates were based on early estimation from developer; currently anticipated start on site July 2011 dependent on the successful contractors delivery of an effective work plan with regards to road closures.

Kilmarnock Town Centre Regeneration (TCRF)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start N/A	Finish N/A	Start N/A	Finish N/A	Start N/A	Finish N/A	Start May 10	Finish Dec 10
1.432	1.163	1.432								

Expected Progress

Actual Progress

100%

Financial Status

Budget consists of TCRF award of £1.157m, £0.075m from Scottish Enterprise and a contribution of £0.200m from the Council.

Project Life Cycle

Works have now been completed.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Kilmarnock Town Centre Regeneration (General Projects)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Tender		Construction	
			Start N/A	Finish N/A	Start Aug 10	Finish Nov 10	Start Jan 11	Finish Apr 11
0.970	0.767	0.970						

Financial Status

Budget consists of former Top of the Town Development, including the refurbishment of the multi-storey car park and the Bank Street proposals.

Project Life Cycle

Works have now been completed, not withstanding minor snagging.

Cumnock Town Centre (Office)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Construction	
			Start N/A	Finish N/A	Start N/A	Finish N/A	Start Sept 10	Finish Sept 11
10.500	3.755	10.500						

Financial Status

Whilst the costs are projected to out-turn on budget, opportunities exist to value engineer the fit-out to release savings of up to £0.740m.

Project Life Cycle

Works to the shell are in progress. The final specifications for internal layouts have been agreed and contractor advised to carry out the works. Currently anticipated that construction completion will be by October 2011, with full occupation from February 2012.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Cumnock Town Centre (Retail)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Land Acquisition		Design		Construction		Dist. of returns	
			Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC
3.469	2.117	4.145								

Expected Progress

Actual Progress

Project Life Cycle

Financial Status

Whilst costs are shown to out-turn above budget, this assumes that expenditure will be incurred in respect of a number of as yet unresolved matters. The assumption is also that all or part of the costs will be recovered from the future sale of the retail development.

Discussions are on-going with existing tenants and owner occupiers within the Glaisnock Shopping Centre with regard to the future development of the site. A progress report on the development of the retail element of the project will be prepared for Cabinet.

Cumnock Town Centre (TCRF)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC	Start May 10	Finish Dec 10
0.949	0.866	0.949								

Expected Progress

Actual Progress

100%

Project Life Cycle

Works have now been completed, not withstanding minor snagging.

Financial Status

Anticipated that all expenditure will be incurred in 2010/11.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

General Projects

There were a number of minor projects due to start and finish within 2010/11.

Strategic Priorities

The Private Sector Housing Grants have been recharged to revenue in line with proper accounting practice.

Facility Improvement

Works relating to the refurbishment of the Dalmellington and Bellsbank Library are currently on hold. There was also slippage on Sports Pavilions, CCTV and some other smaller projects,

Cemetery Extensions

There was slippage on work at Cumnock, Kilmaurs and New Cumnock cemeteries.

Traffic and Road Safety

There was slippage in respect of SPT funded projects, Strategic Route Improvements, Spend to Save Decriminalisation of Parking Enforcement, 20mph Zones and other smaller projects.

Structures

There was slippage in respect of the Bridge Strengthening Programme.

Street Lighting/Flood Prevention Schemes/Depots

There was some minor slippage across these categories.

	Revised Budget 2010/11 £m	Actual Expenditure to Date £m	Variance £m
Strategic Priorities	0.430	0.000	(0.430)
Facility Improvements	1.531	0.704	(0.827)
Cemetery Extension	0.331	0.128	(0.203)
Playparks	0.259	0.152	(0.107)
Regeneration & Efficiency	1.689	0.216	(1.473)
Traffic & Road Safety	3.931	2.006	(1.925)
Structures	0.997	0.566	(0.431)
Carriageways & Footways	2.214	1.980	(0.234)
Street Lighting	0.242	0.212	(0.030)
Flood Prevention Schemes	0.055	0.021	(0.034)
Depots	0.040	0.027	(0.013)
TOTAL	11.719	6.012	(5.707)

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Housing Investment Programme

At Period 13, the Housing Investment Programme has an overspend for the financial year 2010/11.

Service	Revised Budget 2010/11 £m	Actual Expenditure to Date £m	Variance £m
Asbestos	0.374	0.274	(0.100)
Energy Efficiency	0.719	2.314	1.595
Efficient Heating	3.053	3.182	0.129
External Envelope Enhancement	1.244	0.594	(0.650)
Modern Facilities & Services	5.915	5.697	(0.218)
Neighbourhood Improvements	0.061	0.307	0.246
Safe & Secure Neighbourhood	0.450	0.270	(0.180)
Sheltered Housing Safety & Improvement	0.758	0.650	(0.108)
Total Housing Expenditure	12.574	13.288	0.714

Asbestos

Less asbestos testing and removal was required than initially anticipated.

Energy Efficiency

The number of window replacements has increased.

Efficient Heating

Moderate overspend in respect of central heating contracts.

External Envelope Enhancement

Underspend in respect of roofing due to delays with common owners.

Modern Facilities & Services

Underspend in respect of kitchens, bathrooms and rewiring.

Neighbourhood Improvements

Increased number of timber clad housing and demolitions.

Safe & Secure Neighbourhood

Slippage in respect of door entry due to issues with common owners.

Sheltered Housing Safety & Improvement

Underspend in respect of St Maur's Gardens.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Sources of Funding

	Approved Budget 2010/11 £m	Actual Expenditure 2010/11 £m
Revenue Funding (CFCR)	5.661	8.610
Sale of Council Dwellings and Other Capital Receipts	2.202	1.322
Borrowing	4.711	3.356
Total	12.574	13.288

Performance Data

Attached below are details of the performance data where relevant for the Housing Investment Programme.

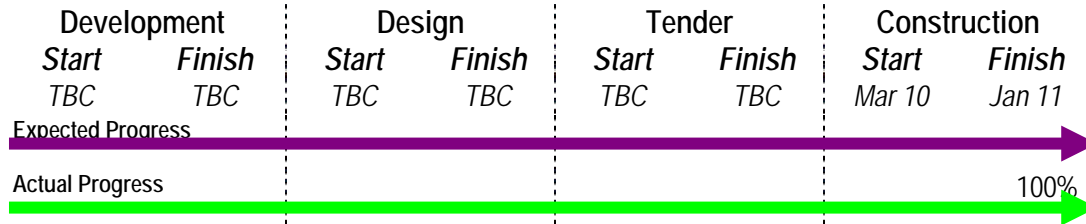
	Houses Planned	Actual Houses	Comments
Window Replacement Programme	939	858	339 originally planned with 600 added
Door and Screen Replacement	100	99	
Gas Central Heating	805	843	
External Envelope Enhancement and Overcladding	50	50	
Re-roofing	100	103	
Kitchen, Rewire and Bathroom Upgrading	968	945	
Timberclad Houses Painterwork	28	32	
Door Entry	0	0	
Total	2,990	2,930	

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Council House Building Programme – Phase 1

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.000	1.071	1.100



Financial Status

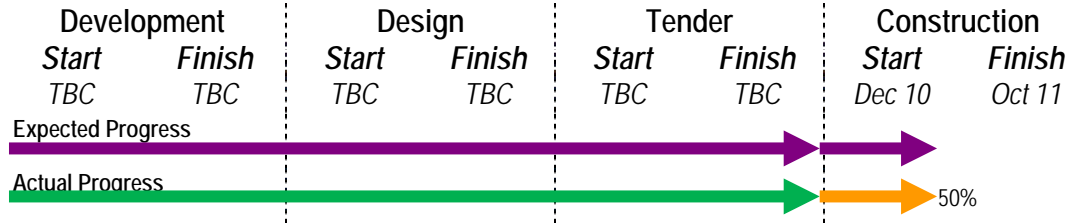
Budget is based on assumed £0.100m to construct each unit with a maximum grant of £0.025m per house.

Project Life Cycle

Site was handed over 29 November.

Council House Building Programme – Phase 2

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
3.000	1.021	3.000



Financial Status

Budget is based on assumed £0.100m to construct each unit with a maximum grant of £0.025m per house.

Project Life Cycle

Construction works at Creelshaugh Road, Fenwick commenced 10 January. Remaining works at Newlands Drive and Lammermuir Road, Kilmarnock commenced early March.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

NEIGHBOURHOOD SERVICES

Council House Building Programme – Phase 3

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction		
			Start <i>TBC</i>	Finish <i>TBC</i>	Start <i>TBC</i>	Finish <i>TBC</i>	Start <i>TBC</i>	Finish <i>TBC</i>	Start <i>Mar 11</i>	Finish <i>Jan 12</i>	
1.000	0.032	1.000	<p>The Gantt chart shows four phases: Development, Design, Tender, and Construction. Each phase has a 'Start' and 'Finish' date, both marked as 'TBC' (To Be Confirmed). The Construction phase is further detailed with a start date of 'Mar 11' and a finish date of 'Jan 12'. Two progress bars are shown: a purple bar for 'Expected Progress' and a green bar for 'Actual Progress'. The green bar ends at approximately 15% of the Construction phase, with an orange arrow pointing to the 15% mark.</p>								

Financial Status

Budget is based on assumed £0.100m to construct each unit with a maximum grant of £0.030m per house.

Project Life Cycle

Construction works at Newlands Drive, Kilmarnock for 10 new houses commenced March 2011.

Capital Programme

Expenditure to date is £4.281m, which represents 139.9% of the available budget.



The variance on the Finance & Corporate Support capital programme primarily relates to the vehicles and equipment that were purchased rather than leased following an option appraisal exercise, partially offset by an underspend in Health & Safety.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

FINANCE & CORPORATE SUPPORT

Major Projects

Council HQ/Data Centre

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish	Start	Finish
4.075	3.796	4.075	N/A	N/A	N/A	N/A	N/A	N/A	June 10	Mar 11
			Expected Progress 							
			Actual Progress  95%							

Financial Status

The budget has been consolidated with allocations from Data Centre, HQ Roof, Health and Safety and Corporate Office budgets.

Project Life Cycle

The transfer of the Data Centre was successfully completed during Easter 2011. This work was originally delayed due to concerns about the risks associated with inclement weather over the New Year period. This delay will result in additional costs of £0.070m. During refurbishment work on the Data Centre a number of unforeseen structural issues were identified which required immediate attention at an additional cost of approximately £0.105m. Currently anticipated that all works will be completed by end June 2011.

FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 13 (31 MARCH 2011)

FINANCE & CORPORATE SUPPORT

General Projects

There were a number of minor projects due to start and finish within 2010/11.

Contingency Funding

This represents the balance of available contingency funding in 2010/11.

	Revised Budget 2010/11 £m	Actual Expenditure to Date £m	Variance £m
Contingency Funding	0.000	0.000	0.000
Corporate Information Technology	0.969	0.939	(0.030)
Corporate Office Accommodation	0.688	0.191	(0.497)
Vehicle and Equipment Procurement	0.000	1.535	1.535
TOTAL	1.657	2.665	1.008

Vehicle and Equipment Procurement

Following option appraisals, vehicles and equipment costing £1.535m were purchased rather than leased.

Vehicle and Equipment Details	Dept	Cost £m
2 Mercedes Econic Refuse Collection Vehicles	Neighbourhood Services	0.284
12 John Deere 997 ZTR Ride on Mowers	Neighbourhood Services	0.134
4 Volkswagon Crafter Panel Vans	Neighbourhood Services	0.111
1 Leyland DAF Skip Loader	Neighbourhood Services	0.080
3 Citroen Nemo Vans	Neighbourhood / F&CS	0.027
4 Iveco Daily Vans	Neighbourhood Services	0.127
1 DAF Sweeper	Neighbourhood Services	0.134
Euro Falf Truck	Neighbourhood Services	0.068
IT Hardware – LAN Project	Finance & Corporate Support	0.570
Total		1.535