

FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (TO 14 NOVEMBER 2010)



Efficiency Theme	Description
MUA	Maximising the utilisation of assets
KSO	Focusing resources on activities which deliver key service objectives
CND	Adjusting service levels to reflect current need and/or demand
BRS	Business Review of specific services to achieve reduced costs which do not impact on service levels or council policies
AMW	Obtaining maximum efficiency through alternative methods of working
ITS	Deployment of Information Technology solutions releasing cash efficiencies
BWP	Benefits achieved through effective workforce planning
CPF	Core payments reduced reflecting the overall reduction in Scottish Government grant funding
RSP	Efficiencies to be achieved through a review of service provision
CFS	Review of policies and procedures for charging for services

EAST AYRSHIRE COUNCIL
CABINET – 15 DECEMBER 2010
FINANCE AND SERVICE STRATEGY REPORT

Report by Executive Director of Finance and Corporate Support

1 PURPOSE OF REPORT

- 1.1 To advise Members of the projected financial position for the year based on expenditure to 14 November 2010 (Period 8) and information provided by Executive Directors.

2 GENERAL SERVICES

- 2.1 The Financial Reserves Strategy sets the level of the Uncommitted General Fund Balance at between 2% and 4% of Annual Budgeted Expenditure. The forecast uncommitted surplus for the year of £3.161m will increase the balance to £11.840m at the year-end which equates to 3.5% of the annual budgeted expenditure for 2010/11. The 2011/12 draft budget proposals indicate approximately 220 potential severances. At current average prices this would cost around £8.8m which would have a significant impact on the balances currently held, reducing the level of uncommitted balance to around 1% of annual budgeted expenditure.
- 2.2 The Cabinet recently approved for consultation a draft budget for 2011/12, including a package of savings measures. Considerable progress has already been made this year in relation to achieving future years' savings through areas such as the management of vacant posts, business reviews, the

efficiency strategy and specific management actions. While these actions will contribute to the recurring savings required in future years, their early achievement has also allowed significant savings to be generated in the current financial year.

- 2.3 It is anticipated that the department of Educational and Social Services will outturn £0.030m under budget at 31 March 2011. Educational Services is anticipated to outturn £0.136m over budget which includes additional expenditure for Outwith Placements of £0.501m and additional provision for the annual pupil roll adjustment following the September pupil census. These costs have been partly offset by underspends of £0.529m in employee costs which relate to both teaching and ancillary staff costs and the deployment of probationers.
- 2.4 Social Services is anticipated to outturn £0.166m under budget. Significant savings continue to be made from delays in recruiting candidates into vacant posts and these are partly offset by current and future potential pressures in respect of secure accommodation placement costs, looked after children, legal costs and additional adult care and self-directed care costs. The projected favourable variance includes some assumptions in relation to demand led pressures. Provision has been made for additional costs of £0.334m in secure accommodation placements, with a further £0.651m in relation to community care costs based on previous spending patterns. Should the anticipated expenditure not be incurred, then the Executive Director has indicated that the favourable variance currently being projected would increase as the year progresses.
- 2.5 The Executive Director of Neighbourhood Services anticipates a favourable variance of £0.549m mainly due to savings in

- employee costs and landfill costs, partly offset by additional costs in respect of winter maintenance of £0.755m and reduced Planning and Building Standards income.
- 2.6 The continuing trend of extreme winter weather conditions has prompted the Executive Director of Neighbourhood Services to seek approval to set aside £0.360m of the current year variance to facilitate the purchase of an additional salt storage facility and winter plant. Authority is also sought to vire £0.750m to winter maintenance.
- 2.7 The Executive Director of Finance and Corporate Support anticipates a favourable variance of £0.501m at 31 March 2011 predominantly arising from employee cost savings, and Premises Costs savings arising largely from a reduced level of completed central repairs due to the financial insolvency of the former contractor. Additional severance costs throughout the department and shortfalls in income partly offset the variance.
- 2.8 In order to improve the process of charging external consultancy costs against capital works, the Executive Director of Finance and Corporate Support proposes to charge costs directly to capital rather than including them in the revenue fee charges as is currently the case. To effect this change Cabinet is asked to approve a budget virement of £0.300m from Third Party Payments to Income.
- 2.9 Members are also asked to approve a budget transfer of £0.069m from departmental budgets to Legal, Procurement and Regulatory Services. This will transfer previously held departmental resources in respect of bottled water to meet the costs of plumbed-in water coolers.
- 2.10 Central Services is anticipated to be £2.141m under budget. The variance includes £0.943m transferred from departmental budgets in respect of the Efficiency strategy (SRRB2) as well as £0.344m in respect of the revised Local Government Employees pay inflation. These savings are of a recurring nature and will contribute towards future year budget savings. Savings are also anticipated in year on one-off VAT reclaims, centrally held funding for Zero Waste Fund and Carbon Reduction Commitment. The costs of decanting pupils from Gargieston are estimated at £0.287m and partly offset the overall variance.
- 2.11 Debt charges are anticipated to be under budget by £0.600m partly due to the profiling of the capital programme, a favourable cash flow position and additional investment income in the year.
- 2.12 There is a favourable variance in respect of Housing and Council Tax Benefit income of £0.377m due to the effective overpayment recovery process.
- 2.13 The number of staff on the Redeployment Register fluctuates as individuals are added and redeployment opportunities identified. There are 7 staff on the Register as at 30 November and the cost of maintaining them is £0.039m.
- 2.14 Work has commenced in reviewing departmental balances following the completion of the external audit and a report will be presented to Cabinet in January detailing the outcome of the review.

3 HOUSING REVENUE ACCOUNT (HRA)

- 3.1 The Housing Revenue Account is expected to outturn £0.213m under budget at 31 March 2011. In line with previous Cabinet approval, the Executive Director of Neighbourhood Services plans to utilise this variance on programmed maintenance and virement authority is therefore requested. As intimated at a previous Cabinet meeting, information is being gathered and analysed to allow a graphical representation of outstanding repairs to be included in future Finance and Service Strategy Reports.

4 CAPITAL PROGRAMME

- 4.1 The main IT hub for buildings in the South of the authority is currently located within Council Offices at Lugar. The closure of these offices following transfer of staff in the new financial year to the new Cumnock Office and to Kilmarnock will result in the offices at Lugar being vacated and disposed of. Following consideration of a number of alternative locations for the IT hub, it is apparent that the most cost effective solution would be to include space within the Cumnock Office and to transfer connections to there. The re-location cost is estimated at £0.200m and this can be accommodated within the Corporate Office capital budget. It is proposed to re-allocate this sum to the Cumnock Office Project budget in order to ensure effective co-ordination and monitoring.
- 4.2 In respect of the Stewarton Townhouse alteration and refurbishment project, there have been additional costs incurred due to structural repairs required to rectify issues uncovered while work was carried out on site. The result being the contract figure exceeding the accepted tender value by

£0.037m. This is in excess of 10% of the accepted tender value, and Members are asked to note this variance. The additional costs can be contained within the overall Social Services capital programme.

5 RECOMMENDATIONS

- 5.1 It is recommended that Members:
- (i) Approve the budget virement adjustments at paragraph 2.6, 2.8, 2.9 and 3.1;
 - (ii) Approve the re-allocation of £0.200m from the Corporate Office capital budget allocation to the Cumnock Office Development project as at paragraph 4.1;
 - (iii) Note the contract figure exceeding the accepted tender value by more than 10% in respect of the Stewarton Townhouse alteration and refurbishment;
 - (iv) Note the review and future report as at paragraph 5.2; and
 - (v) otherwise note the contents of this report.

Alex McPhee
Executive Director of Finance and Corporate Support
9 December 2010

LIST OF BACKGROUND PAPERS – NIL

Members wishing further information should contact
Craig McArthur, Head of Finance, Telephone (01563) 576300

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GENERAL FUND SUMMARY

Service	2010/11 Budget £m	Projected Actual to 31 March 2011	Projected Variance £m		2010/11 Budget £m	Projected Actual to 31 March 2011	Projected Variance £m
Educational and Social Services	180.119	180.089	(0.030)	Deficit / (Surplus) for the Year	4.099	(0.166)	(4.265)
Neighbourhood Services	65.028	64.479	(0.549)	Utilisation of Previous Years Balances	(4.099)	(4.099)	-
Finance and Corporate Support	24.124	23.623	(0.501)	Departmental Under/(Over) Spend c/f	-	1.104	1.104
Central Services – Other	10.471	8.330	(2.141)	2010/2011 Deficit / (Surplus)	0.000	(3.161)	(3.161)
Central Services – HB/CT Benefit Subsidy	49.885	49.885	-				
Central Services – Debt Charges	18.350	17.750	(0.600)				
Net Expenditure	347.977	344.156	(3.821)				
				Housing Revenue Account			
				Expenditure	37.396	37.043	(0.353)
				Income	(37.396)	(37.256)	0.140
				Net Expenditure	0.000	(0.213)	(0.213)
Funded by							
Council Tax	(48.395)	(48.492)	(0.097)				
Aggregated External Finance	(245.835)	(245.805)	0.030				
HB/CT Benefit Subsidy	(49.648)	(50.025)	(0.377)				
Total Income	(343.878)	(344.322)	(0.444)				

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CAPITAL SUMMARY

Service	Revised Budget 2010/11	Actual Expenditure to Date	Projected Expenditure 2010/11	Projected Expenditure as % Budget	Funded by	Revised Budget 2010/11 £m	Projected Expenditure 2010/11 £m
Education & Social Services	6.957	2.962	6.339	91%	Grants, Partnership Funding , CFCR	8.920	8.920
Neighbourhood Services	23.321	7.209	22.518	97%	External Borrowing	25.017	23.895
Finance & Corporate Support	3.569	2.964	3.868	108%	Total	33.937	32.815
Contingency Funding	0.090	0.000	0.090	-			
Total	33.937	13.135	32.815	97%			

Service	Revised Budget 2010/11	Actual Expenditure to Date	Projected Expenditure 2010/11	Projected Expenditure as % Budget	Funded by	Revised Budget 2010/11	Projected Expenditure 2010/11
Housing Revenue Account	12.574	6.469	12.741	101%	Revenue Funding (CFCR)	5.661	7.182
					Sale of Council Dwellings	2.202	1.602
					Anticipated Borrowing	4.711	3.957
					Total	12.574	12.741
Total Capital Programme	46.511	19.604	45.556	98%		46.511	45.556

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EDUCATIONAL AND SOCIAL SERVICES

SERVICE SUMMARY

It is anticipated that Education and Social Services will outturn £0.030m under budget.

The current projected outturn position for Educational Services is an overspend of £0.136m, with the major variances relating to Outwith Placements which are projected to overspend by £0.501m and the annual Pupil Roll Adjustment to Primary and Secondary School budgets following the September pupil census which has resulted in additional projected costs of £0.114m. In addition £0.105m has been included as the additional expenditure currently anticipated in respect of the costs arising from the decant of Gargieston Primary. These costs have been partly offset by underspends of £0.529m in both teaching and ancillary staff costs, the deployment of probationers and school transport contracts.

The projected outturn variance within Social Work is after utilisation of 2010/11 projected budget sustainability savings from the ongoing eligibility review of care at home services £0.965m and adult care services £1.000m. In addition, the review of administrative and support services has now been finalised and has generated a full year recurring cost reduction of £0.388m. As in previous financial years, significant savings from recruitment are contributing to the current projection. Work is ongoing in conjunction with service managers to prioritise the filling of vacant posts in order to ensure that operational objectives can be met within an overall balanced budget

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Resources	1.159	1.296	0.137
PPP	9.207	9.207	0.000
Schools	66.931	66.608	(0.323)
Community Support	24.092	24.466	0.374
Facilities Management	13.862	13.810	(0.052)
Social Work	64.868	64.702	(0.166)
Net Expenditure	180.119	180.089	(0.030)

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	119.848	118.641	(1.207)
Premises Costs	8.448	8.448	0.000
Transport Costs	6.676	6.723	0.047
Supplies & Services	8.122	8.325	0.203
Third Party	49.727	50.664	0.937
Transfer Payments	6.930	6.923	(0.007)
Gross Expenditure	199.751	199.724	(0.027)
Income	(19.632)	(19.635)	(0.003)
Net Expenditure	180.119	180.089	(0.030)

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EDUCATIONAL AND SOCIAL SERVICES

SUMMARY OF MOVEMENTS IN APPROVED BUDGET

	Annual Estimate £m	Budget Adjustments £m	Revised Budget £m	Comments on Budget Movement
Budget Allocation Approved by Council 11 February 2010	177.879			
<i>Additions / Transfers to / (from) Initial Budget:</i>				
1 Supporting People Budget Realignment		+0.142		Transfer of Formerly Ringfenced Supporting People Budget from Neighbourhood Services
2 Onsite Services Budget Realignment		+0.010		Transfer of Budgets for additional cleaning provision
3 Teacher Induction Scheme Funding		+1.321		Additional Funding for Probationary Teachers
4 PPP Unitary Charges Inflationary Adjustment		+0.740		Drawdown of Earmarked Balances to reflect actual inflationary charges
5 Fairer Scotland Fund		+0.035		Realignment of Budgets to Reflect Allocation of Fairer Scotland Fund
6 Financial Support for SRRB 2		+0.010		Transfer of Budget to allow cover for staff working on SRRB2
7 School Meals VAT		+0.007		Transfer of Budget for additional Meals VAT commitments
8 Curriculum for Excellence Funding		+0.093		Additional Funding for Curriculum for Excellence Additional Teachers
9 Energy Inflation Adjustment		-0.348		Realignment of Budgets to reflect actual energy inflation rates
10 NDR Revaluation Adjustment		+0.186		Realignment of Budgets to reflect actual NDR revaluation charges
11 Schools ICT Budget Realignment		-0.391		Transfer of Schools ICT budgets to Finance & Corporate Support IT Service
12 Transfer of Education Property Staff to Asset Improvement		-0.128		Realignment of Budgets to reflect transfer of staff to Asset Improvement
13 Utilisation of Balances		+0.566		Drawdown of Earmarked and Departmental Balances
14 SRRB2 Line By Line Review		-0.106		Realignment of Budgets to reflect savings identified by SRRB2
15 E Procurement Staffing Budgets per Cabinet 16 June 2010		-0.022		Transfer of Budgets to Finance & Corporate Support to fund posts
16 Adult Support and Protection Funding		+0.362		Additional Funding for Adult Support and Protection
17 Water Cooler Budget Adjustment		-0.036		Realignment of Budgets to reflect revised Water Cooler contract
18 2010/11 Payroll Adjustment		-0.200		Realignment of Budgets to reflect actual 2010/11 Pay Award
<i>Total Budget adjustments</i>			+2.241	
Revised Budget Allocation at Period 8			180.120	

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EDUCATIONAL AND SOCIAL SERVICES

EXPENDITURE REDUCTION TARGETS

Following extensive public consultation the Council approved a number of expenditure reduction measures which will produce savings from the department's controllable revenue expenditure of £3.187m in 2010/11. The reductions relating to the school academic year have not yet come into effect:

ACTIONS	Theme	SAVING £m	Status at 14/11/10	Achieved at 14/11/10 £m
Educational and Social Services		3.187		1.587
Reduce the number of external foster placements	AMW	0.185		-
Review cleaning hours in line with productivity improvements	AMW	0.020		0.020
Review roles of caretakers and cleaners in Social Work facilities	AMW	0.015		0.015
Restructure Joint Ayrshire Technician Service staffing levels	AMW	0.025		0.025
Reduce Schools Staffing Flexibility budget	AMW	0.050		0.050
Reduce HQ school absence cover budget	AMW	0.030		-
Reduce janitorial costs arising from revised standard hours	AMW	0.020		0.020
Review roles of cleaners and supervisors in Community Centres	AMW	0.030		0.030
Remove Study Support for GOALS funding	AMW	0.030		0.030
Efficiency measures and productivity review of schools catering	BRS	0.174		0.174
Rationalise training provision	BWP	0.023		-
Introduce Teacher Refresh Scheme 2	BWP	0.320		0.320
Reduce catering fixed costs	BWP	0.050		0.050
Reduce cleaning fixed costs	BWP	0.050		0.050
Reduce Special Education promoted posts held centrally	BWP	0.054		0.032
Reduce curricular support staff	BWP	0.080		0.041
Increased income from adult / teacher meals in schools	CFS	0.007		0.007
Increase price of school meals	CFS	0.090		0.061
Remove payment holiday for Community Care services	CFS	0.020		0.020
Remove subsidy from Meals on Wheels	CFS	0.030		0.030

Status: Fully met



In Progress



Unmet



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EDUCATIONAL AND SOCIAL SERVICES

ACTIONS	Theme	SAVING £m	Status at 14/11/10	Achieved at 14/11/10 £m
Introduce charging for extra curricular music tuition	CFS	0.032		0.027
Remove grant for Ayrshire Household Recycling project	CND	0.015		0.015
Reduce controllable Social Work budgets	CND	0.082		0.082
Reduce food supplies budgets	CND	0.036		0.036
Reduce supplies and services budgets across Onsite Services	CND	0.040		0.040
Reduce non-schools supplies and services budgets	CND	0.119		-
Remove furniture and fittings budgets from new PPP schools	CND	0.008		0.008
Reduce strain on the pension fund costs in Children & Families	CND	0.014		0.014
Reduce promoted posts in secondary schools	CND	0.228		-
Reduce promoted posts within Special Education	CND	0.023		0.023
Reduce schools budgets in line with falling school rolls	CND	0.200		-
Remove early intervention budget	CND	0.110		0.110
Reduce SQA budgets	CND	0.020		0.015
Reduce Social Work catering costs	CND	0.004		0.004
Remove departmental voluntary sector grants budget	CPF	0.010		0.010
Utilise alternative funding for schools college link programme	CPF	0.035		0.035
Remove budget for Foreign Language Assistants	KSO	0.051		0.051
Relocate Community Learning and Development staff	MUA	0.004		0.004
Reduce transport costs	MUA	0.015		-
Review early years partner provider provision	RSP	0.022		0.022
Review managerial arrangements in nursery schools	RSP	0.060		0.060
Reduce delegated Primary schools budgets	RSP	0.170		0.170
Reduce delegated Secondary schools budgets	RSP	0.135		0.135
Remove requirement for class sizes of 20 in S1/2 English / Maths	RSP	0.451		0.451

Status: Fully met



In Progress



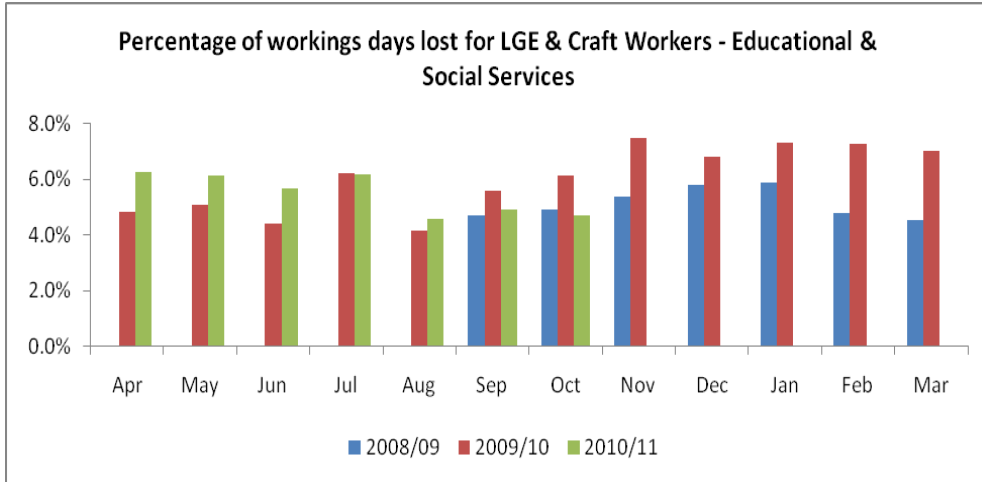
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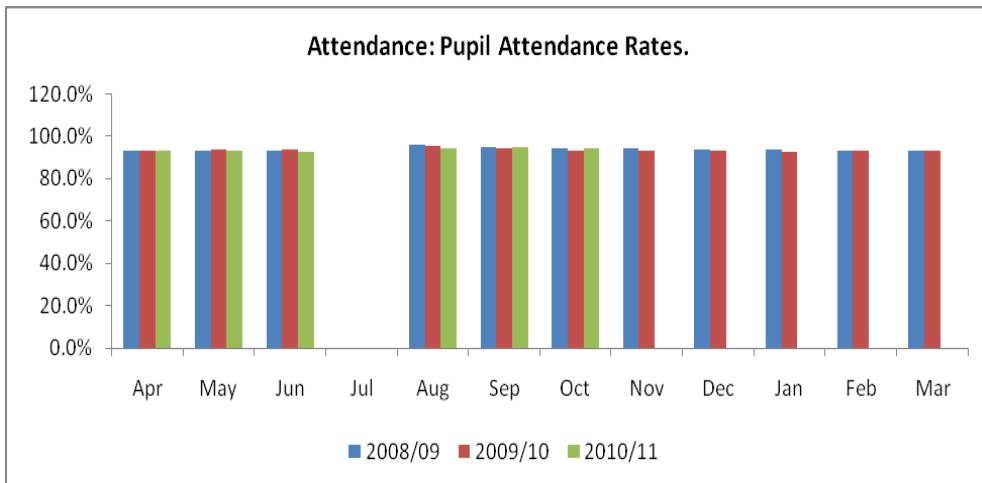
EDUCATIONAL AND SOCIAL SERVICES

PERFORMANCE MEASURES



The positive trend in reduced absence is sustained for November with a 2.3% decline in working days lost compared to the reported figure for January 2010.

The Departmental Management Team will continue to monitor and analyse absence levels and adhere to current Absence Management procedures.



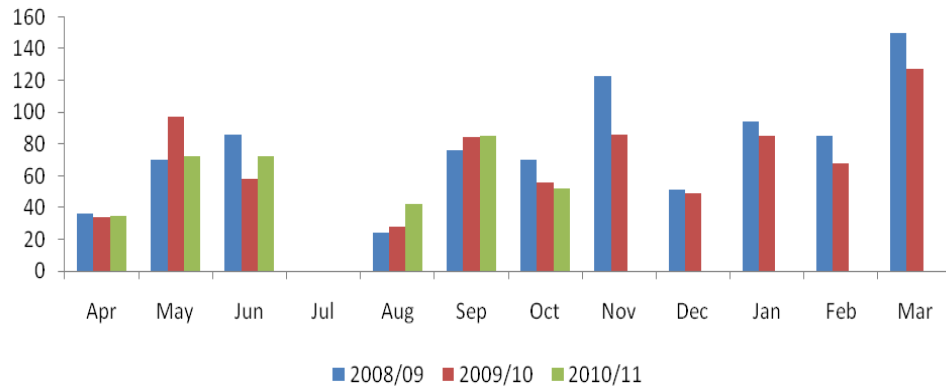
Attendance in the month of October was 94.5%. This compares with 93.3% in October 2009 and 94.7% in September 2010 and 94.3% in August 2010. This is within acceptable levels of fluctuation.

Schools must remain vigilant in monitoring attendance in partnership with parents/carers.

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EDUCATIONAL AND SOCIAL SERVICES

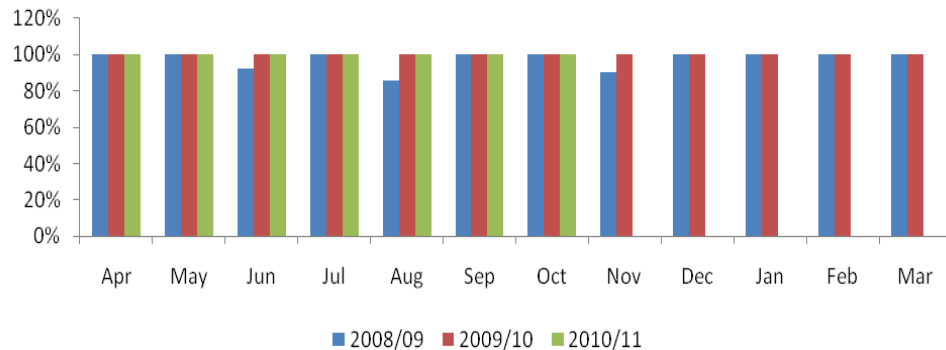
Exclusions: Number of exclusion incidents.



These are very encouraging results for the month of October. Exclusions per 1000 pupils at 3.2 are the second lowest in the last five years and openings lost per 1000 pupils at 13.0 are the lowest for the last five years across all sectors. Similarly the total number of exclusions at 52 is the second lowest in the last five years from a previous high of 165 in 2006 and openings lost at 211 is the lowest in the last five years from a previous high of 848 in 2006.

The month of October, overall, has posted the best results in all categories in the last five years and this is to the credit of teachers, support staff and headteachers across the authority. There is a need however for greater consistency across schools especially in the secondary sector where a small number of schools contribute disproportionately to exclusions and openings lost.

Child Supervision: Percentage of children seen by their supervising officer within 15 days.

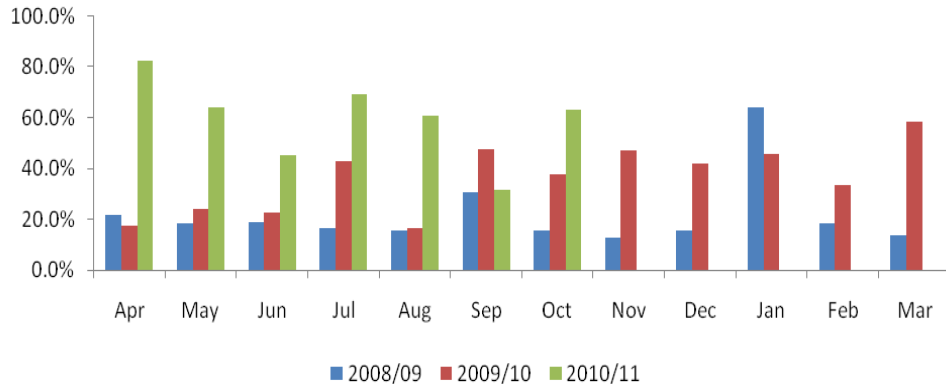


Although the number of supervision requests has increased, performance remains consistent at 100%.

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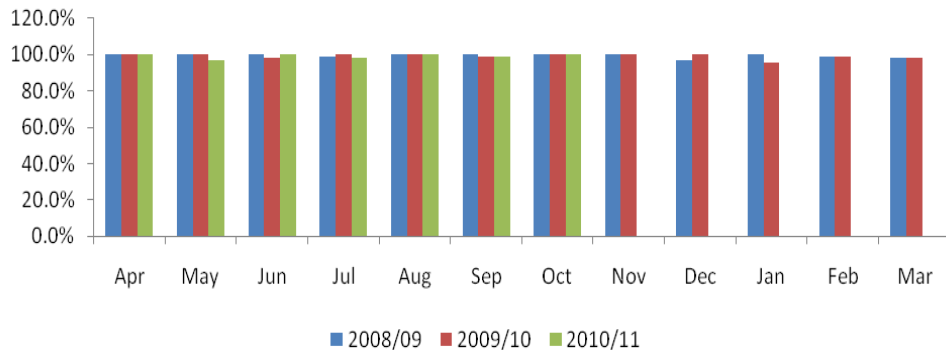
EDUCATIONAL AND SOCIAL SERVICES

SCRA Reports: Percentage of reports submitted to SCRA by the due date.



Service managers have carried out a line by line review of the performance in September. The following issues have been identified: an error in SCRA recording; an error by admin staff in delaying the report being sent and three reports delayed due to worker being off on sick leave. These factors will continue to be considered on the monthly Improving Performance meetings led by the Senior Manager, Locality Services.

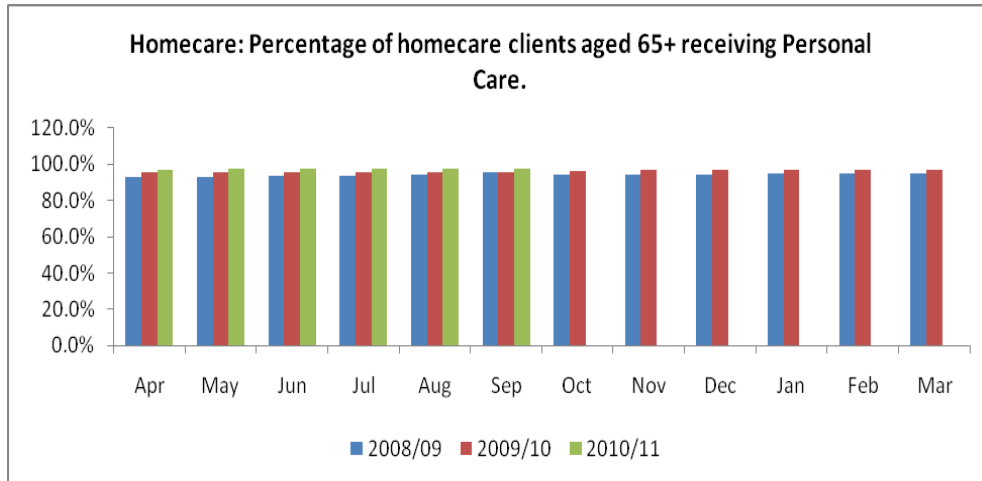
Criminal Justice: Percentage of reports submitted to the courts by the due date.



Although the number of requests has increased, performance has remained between 97% at 100% over the last seven months.

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Further to the Review of Social Work sustainability our internal homecare service has been going through a process of service redesign within the overarching principles of reshaping care and personalised support. The service is being remodelled to become a re-ablement service which is not structured around the provision of slots of care at specific times of the day times but around the flexible provision of the support an individual requires to maintain their independent living skills through a focus on tasks and outcomes. This shift has implications for how we record and consequently report on our data. Work is currently in progress to evaluate this.

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EDUCATIONAL AND SOCIAL SERVICES

CONTEXTUAL DATA

	2009/10 Period 8	2009/10 Outturn	2010/11 Period 8
Number of pupils requiring additional support	2,577	2,593	2,781
School transport costs (projected expenditure at year end)	£4.816m	£4.756m	£5.012m
Number of pupils receiving free school transport	4,969	4,834	5,179
Number of children in external foster placement	47	54	50
Average cost of external foster placement per child per week	£1,000	£1,000	£1,000
Number of children in secure accommodation <i>(*includes 1 placement funded by the Scottish Government)</i>	3*	2	1
Average cost of a secure placement per week	£5,215	£5,215	£5,215
Number of care at home service users (adult & older) receiving more than 10 hours per week	668	596	543
Number of care at home service users (adult & older) receiving more than 50 hours per week	80	82	83
Most expensive homecare packages - Elderly	£46,083	£46,083	£37,150
Most expensive homecare packages – Adult Learning Disabled	£254,969	£254,969	£254,969

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SERVICE PERFORMANCE TO DATE

RESOURCES

The adverse Employee Costs variance results from budgeted staff turnover savings which are unlikely to be achieved and the costs of an industrial tribunal out of court settlement, partly offset by employee cost savings in the Technician service. An adverse variance on Supplies and Services mainly results from a Pupil Roll Adjustment following the September census together with additional expenditure on catering and hospitality charges. The Third Party Payments variance has resulted from annual licence costs, the cost of the assessment for the Cumnock Head Teacher post and a shortfall in claims against the PPP contractor. The adverse variances are offset by additional income received from the PPP contractor as a contribution to malicious damage.

FTE STAFFING ANALYSIS

Budget	Actual to date
23.6	23.1

PPP / BUILDING LEARNING COMMUNITIES

There are no material variances anticipated at this time. Any future variances will be retained centrally to fund PPP Unitary Charges in future years.

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	1.013	1.045	0.032
Premises Costs	0.055	0.055	0.000
Transport Costs	0.016	0.016	0.000
Supplies & Services	0.127	0.244	0.117
Third Party Payments	0.270	0.302	0.032
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	1.481	1.662	0.181
Income	(0.322)	(0.366)	(0.044)
Net Expenditure	1.159	1.296	0.137

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.000	0.000	0.000
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	0.000	0.000	0.000
Third Party Payments	9.207	9.207	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	9.207	9.207	0.000
Income	0.000	0.000	0.000
Net Expenditure	9.207	9.207	0.000

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EDUCATIONAL AND SOCIAL SERVICES

SCHOOLS

Anticipated favourable variances arising from the deployment of Probationers, reduced staffing costs within secondary schools and vacancies within secondary school technicians and a swimming instructor post are partly offset by additional costs arising from the delayed implementation of the administration review and delays in achieving the planned staffing cuts within Quality Improvement. Additional third party payments, including Outdoor Learning costs, have been partly offset by additional income while there is a small anticipated under recovery of income relating to Music Tuition charges. The favourable variance of £0.323m can be broken down as £0.180m devolved budgets and £0.143m non devolved budgets.

FTE STAFFING ANALYSIS

Budget	Actual to date
1,476.9	1,472.3

COMMUNITY SUPPORT

Anticipated Employee Cost savings arise from vacancies and reduced expenditure on devolved teaching staff, partly offset by overspends on centrally managed teaching staff within Special Education. Reduced provision of Wraparound Care has been partially offset by reduced income. The variance on Third Party Payments includes a projected overspend of £0.501m on Outwith Placements following the Prioritisation Group meeting on 9 November and has reduced by £0.249m partly as a result of Alternatives to Secure grant funding received from the Scottish Government.

FTE STAFFING ANALYSIS

Budget	Actual to date
504.6	498.6

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	58.962	58.630	(0.332)
Premises Costs	5.325	5.325	0.000
Transport Costs	0.148	0.146	(0.002)
Supplies & Services	2.858	2.865	0.007
Third Party Payments	0.757	0.767	0.010
Transfer Payments	0.919	0.919	0.000
Gross Expenditure	68.969	68.652	(0.317)
Income	(2.038)	(2.044)	(0.006)
Net Expenditure	66.931	66.608	(0.323)
Variance attributable to Devolved Budgets			(0.180)
Variance attributable to Non Devolved Budgets			(0.143)

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	16.626	16.495	(0.131)
Premises Costs	1.022	1.018	(0.004)
Transport Costs	0.255	0.244	(0.011)
Supplies & Services	1.507	1.527	0.020
Third Party Payments	5.617	6.106	0.489
Transfer Payments	0.086	0.081	(0.005)
Gross Expenditure	25.113	25.471	0.358
Income	(1.021)	(1.005)	0.016
Net Expenditure	24.092	24.466	0.374

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

EDUCATIONAL AND SOCIAL SERVICES

FACILITIES MANAGEMENT

The Employee Costs variance is due to efficiencies and absence cover savings within Onsite Services partly offset by an overspend on overtime costs, mainly in respect of Caretakers and additional staff costs of £0.088m due to the Gargieston Primary School decant. The transport section anticipates an overspend on the SEN contracts of £0.111m offset by an anticipated underspend of £0.146m on SPT payments. There is currently a projected shortfall in School Meal and vending income of £0.044m.

FTE STAFFING ANALYSIS

Budget	Actual to date
498.4	494.8

SOCIAL WORK

This projected outturn variance is after utilisation of 2010/11 planned budget sustainability savings from the ongoing eligibility review of care at home services of £0.965m and adult care services £1.000m. In addition, the review of administrative and support services has now been finalised and has generated a full year recurring cost reduction of £0.388m. As in previous financial years, significant savings from delays in recruitment to vacant posts are contributing to the favourable projected variance. There are a number of significant budget pressures within the service. Within Children and Families, there are presently 50 children within external foster care placements resulting in a projected overspend of £0.150m with a further provision of £0.120m for additional places to 31 March 2011. This is offset by £0.145m of reduced Kinship Care costs. Additional legal fees for contested adoption cases are anticipated at £0.060m. There is presently 1 child within secure accommodation. The on-line projection includes provision for 3.2 FTE placements to 31 March 2011 of £0.334m. It is currently anticipated that the balance of Children and Families service re-design funding will be fully utilised and the current projection is on-line. Within Community Care, additional adult care placement costs of £0.277m plus provision for £0.250m additional placements are projected. Additional costs in residential and nursing placements (£0.079m) and care at home services (£0.323m) are anticipated over the winter period.

FTE STAFFING ANALYSIS

Budget	Actual to date
1,091.0	1,038.7

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	9.219	9.121	(0.098)
Premises Costs	0.237	0.237	0.000
Transport Costs	4.887	4.864	(0.023)
Supplies & Services	2.259	2.259	0.000
Third Party Payments	0.000	0.000	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	16.602	16.481	(0.121)
Income	(2.740)	(2.671)	0.069
Net Expenditure	13.862	13.810	(0.052)

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	34.028	33.350	(0.678)
Premises Costs	1.809	1.813	0.004
Transport Costs	1.370	1.453	0.083
Supplies & Services	1.371	1.430	0.059
Third Party Payments	33.876	34.282	0.406
Transfer Payments	5.925	5.923	(0.002)
Gross Expenditure	78.379	78.251	(0.128)
Income	(13.511)	(13.549)	(0.038)
Net Expenditure	64.868	64.702	(0.166)

EDUCATIONAL AND SOCIAL SERVICES

Service Enhancements 2010/11

Additional funding has been provided for the operation of a number of services:

- Re-design of the Children and Families Social Work service to improve outcomes for children;
- Introduction of free pre-school education to all children from their third birthday;
- Provision of free school meals for every child in Primary 1.

Strategic Review of the Revenue Budget

The Strategic Review of the Revenue Budget resulted in decisions to realign the Revenue Budget and invest additional resources in a number of areas including:

- The redesign and development of Social Work Infrastructure to meet increasing demands for services;
- Additional teachers for educational establishments in deprived areas;
- Increased resources for the placement of children and young people in specialist educational establishments outwith East Ayrshire.

This will result in net additional funding of £1.037m over the 4 years to 2011/12.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

SERVICE SUMMARY

The projected outturn to 31 March 2011 is a favourable variance of £0.549m. This is mainly due to anticipated savings within Leisure Services, Waste Management, Emergency Planning, General Fund Housing, Planning and Economic Development, partly offset by additional expenditure anticipated in Roads and Transportation for winter maintenance and adverse variances within Strong, Safe and Attractive Communities and Community Safety and CCTV.

In particular the favourable variance reflects an employee cost saving of £0.967m due to the active management of vacancies within Neighbourhood Services.

The Housing Revenue Account is expected to outturn £0.213m under budget at 31 March 2011.

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Central Mgt Support	0.634	0.634	0.000
Leisure Services	11.742	11.534	(0.208)
Emergency Planning	0.050	0.045	(0.005)
Police & Fire	25.303	25.303	0.000
Planning & Econ Dev	4.164	3.788	(0.376)
Roads & Transport	11.144	11.737	0.593
General Fund Housing	11.991	11.438	(0.553)
Net expenditure	65.028	64.479	(0.549)

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	30.710	29.743	(0.967)
Premises Costs	2.979	3.003	0.024
Transport Costs	3.979	4.090	0.111
Supplies & Services	9.885	10.242	0.357
Third Party Payments	35.987	37.061	1.074
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	83.540	84.139	0.599
Income	(18.512)	(19.660)	(1.148)
Net expenditure	65.028	64.479	(0.549)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

SUMMARY OF MOVEMENTS IN APPROVED BUDGET

	Annual Estimate £m	Budget Adjustments £m	Revised Budget £m	Comments on Budget Movement
Budget Allocation Approved by Council 11 February 2010	64.771			
<i>Additions / Transfers to / (from) Initial Budget:</i>				
1 Supporting People Budget Realignment		-0.142		Transfer of Formerly Ringfenced Supporting People Budget to Educational and Social Services
2 Fairer Scotland Fund		+0.106		Realignment of Budgets to Reflect Allocation of Fairer Scotland Fund
3 Fuel Poverty Strategy Budget Realignment		+0.050		Transfer of Fuel Poverty Budget from Central Services
4 Skills Training Income Transfer		-0.037		Transfer of Skills Training Income targets to Planning & Economic Development
5 Utilisation of Balances - Make it Kilmarnock		+0.100		Drawdown of General Fund Balances for Make it Kilmarnock match funding
6 PSHG Funding Realignment		+0.401		Transfer of PSHG Funding by the Scottish Government from Capital to Revenue
7 Fire Pensions Funding		+0.007		Additional Funding for Fire Service Pension Commitments
8 Energy Inflation Adjustment		-0.105		Realignment of Budgets to reflect actual energy inflation rates
9 NDR Revaluation Adjustment		-0.067		Realignment of Budgets to reflect actual NDR revaluation charges
10 Scottish Enterprise Regeneration Funding		+0.217		Additional Funding for Regeneration transferred from Scottish Enterprise
11 Utilisation of Balances		+0.571		Drawdown of Earmarked and Departmental Balances
12 SRRB2 Line By Line Review		-0.744		Realignment of Budgets to reflect savings identified by SRRB2
13 Water Cooler Budget Adjustment		-0.014		Realignment of Budgets to reflect revised Water Cooler contract
14 2010/11 Payroll Adjustment		-0.086		Realignment of Budgets to reflect actual 2010/11 Pay Award
<i>Total Budget adjustments</i>			+0.257	
Revised Budget Allocation at Period 8			65.028	

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

EXPENDITURE REDUCTION TARGETS

Following extensive public consultation the Council approved a number of expenditure reduction measures which will produce savings from the department's controllable revenue expenditure of £1.517m in 2010/11:

ACTIONS	Theme	SAVING £m	Status at 14/11/10	Achieved at 14/11/10 £m
Neighbourhood Services		1.517		1.342
Review of Removals & Storage provision within Homeless Services	AMW	0.020		0.020
Reduced usage of Bed & Breakfast Accommodation for Homeless	AMW	0.024		0.024
Rationalisation of Lighting Operations across depots	AMW	0.047		0.047
Review of Golf Course provision	AMW	0.050		-
Implementation of the Planning & Economic Development BVSR	BRS	0.127		0.127
Efficiencies identified as part of Roads & Transport service review	BRS	0.067		0.067
Reduce overtime costs for Community Wardens	BRS	0.020		0.020
Review of CATCH Walking Development Service	BRS	0.035		0.035
Reduced overtime costs within Waste Management	BWP	0.070		0.070
Reduced overtime costs within Leisure Services	BWP	0.049		0.049
Reduced staffing within Leisure Client	BWP	0.034		0.034
Reduced staffing within Outdoor Amenities	BWP	0.048		0.048
Reduced staffing within Museums	BWP	0.027		-
Reduced staffing within Leisure Services	BWP	0.051		0.051
Rationalise Transport Services workshop	BWP	0.027		0.027
Reduced staffing within Parking service	BWP	0.016		0.016
Reduced staffing with Roads Network and Performance	BWP	0.032		0.032

Status: Fully met



In Progress



Unmet



2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

ACTIONS	Theme	SAVING £m	Status at 14/11/10	Achieved at 14/11/10 £m
Reduced overtime costs with Roads and Transport	BWP	0.058		-
Review of Community Warden service	BWP	0.245		0.245
Additional efficiencies arising from departmental management action	CND	0.011		0.011
10% reduction in controllable budgets within Central Management Support	CND	0.017		0.017
Reduced Supplies & Services budgets within Community Safety	CND	0.010		0.010
10% reduction in controllable budgets within Leisure Services	CND	0.079		0.079
Reduced Economic Development support to external bodies	CPF	0.025		0.025
Reduced Grant Payments within Leisure Services	CPF	0.020		0.020
Additional income to offset costs of Fireworks Display	KSO	0.010		0.010
Reduced landfill charges arising from increased recycling	KSO	0.250		0.250
Reduced Mileage Allowance payments within Roads & Transportation	MUA	0.010		-
Reduced Supplies & Services budgets following office relocation	MUA	0.020		-
Reduced Employee Costs budgets following office relocation	MUA	0.018		0.018

Status: Fully met



In Progress



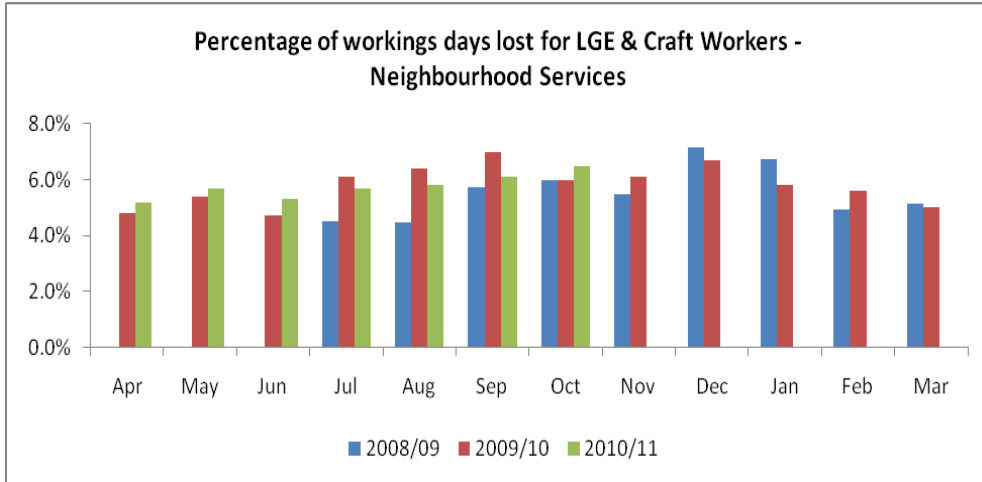
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2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

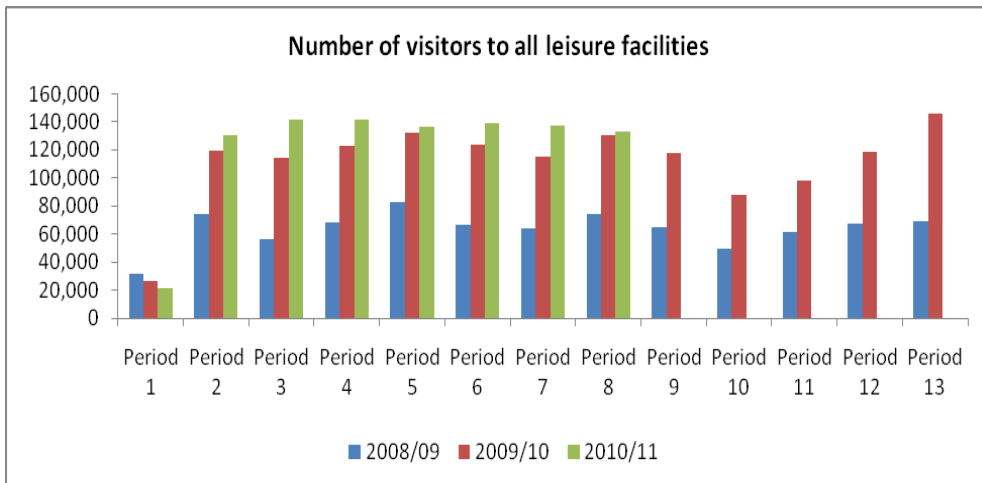
NEIGHBOURHOOD SERVICES

PERFORMANCE MEASURES



A sustained focus on the management of absence continues to be implemented across all services within the department.

Monthly statistical returns are reviewed and discussed by the Executive Director and Heads of Service at the Departmental Management Team Meeting and on a Service by Service basis.

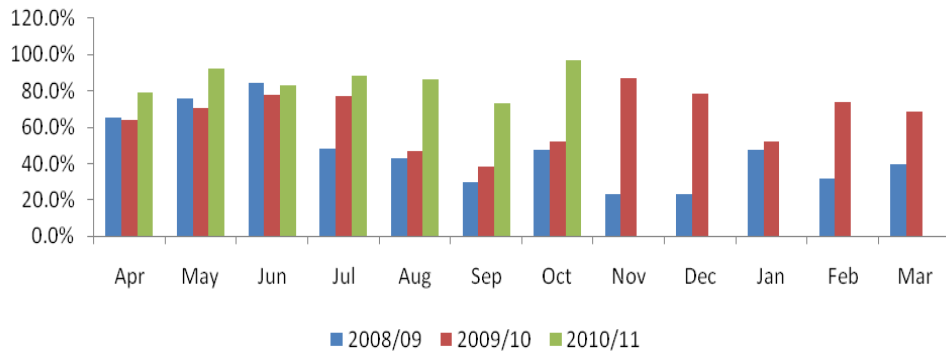


This measure includes visits to all arts & museums, libraries, sport and games halls, dean castle country park and golf courses. As at P8 cumulative visitor numbers were 981,602 compared to 885,155 in 2009/10 which is an increase of 11%.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

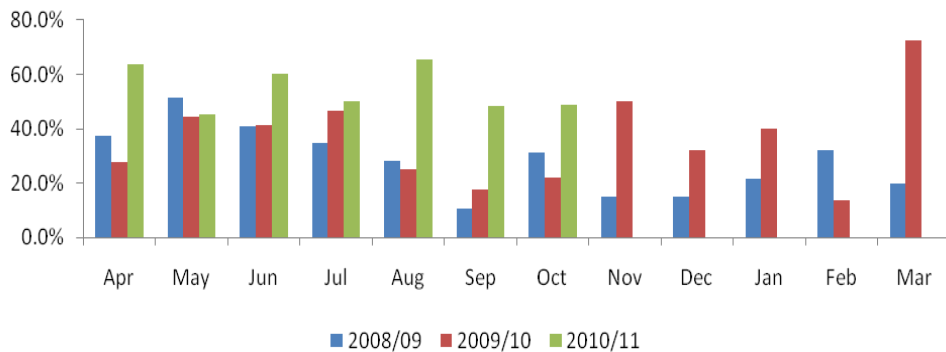
Planning Applications: Percentage of householder planning applications determined within two months.



The percentage of householder applications determined within 2 months has improved by 23% between September and October 2010. This is due to the planning service prioritising householder applications and the bedding in of the new planning IT system.

Current measures to improve performance will continue.

Planning Applications: Percentage of non-householder planning applications determined within two months.

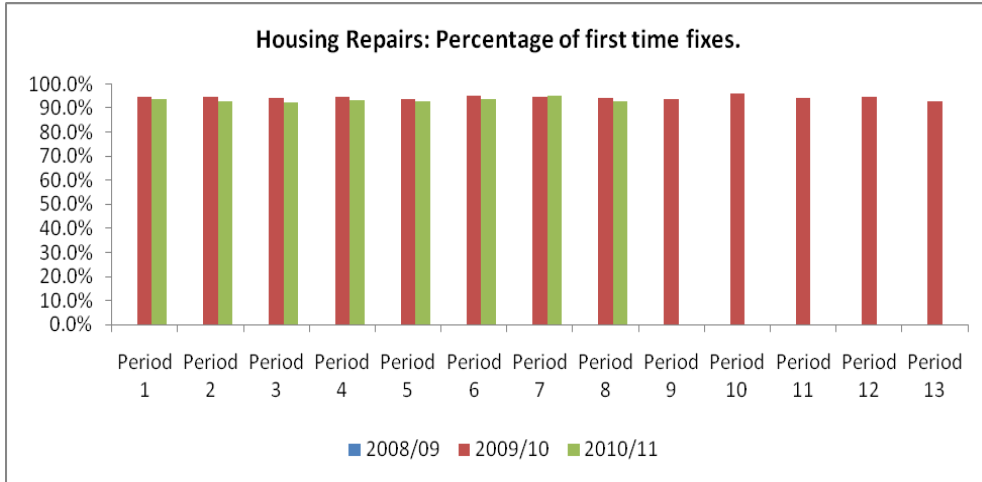


Performance in October 2010 has improved slightly up to 49%, a rise of 0.5% compared to September 2010. Performance remains below the target set of 80% due to a large volume of "significant applications" being received following the approval of the Council's local Plan.

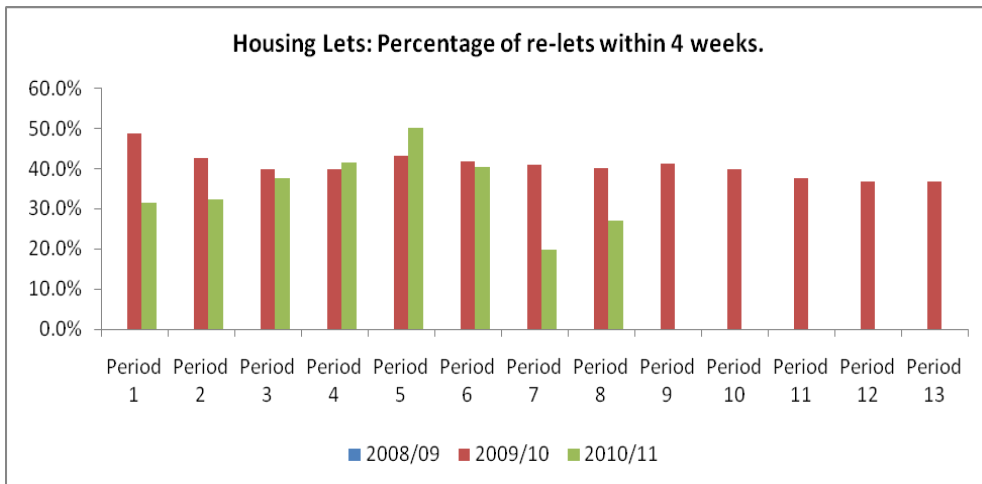
Current measures to improve performance will continue.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES



The first time fix performance as at P8 is down 2.1% at 92.8% compared to P7. Performance remains slightly below the target of 95%. This is attributed to normal seasonal fluctuations.



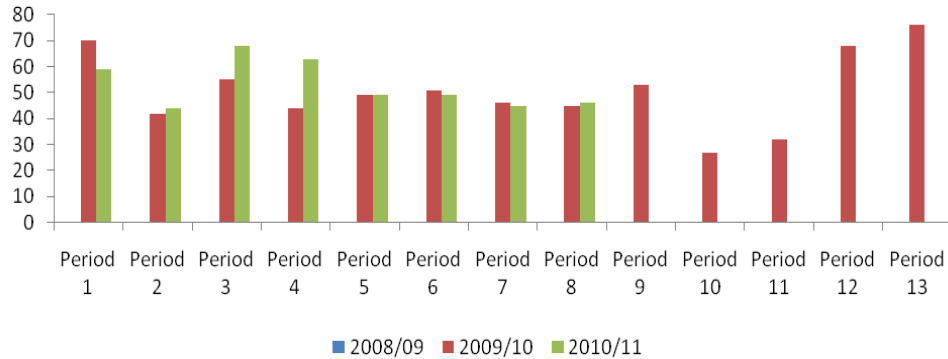
The overall percentage of properties re-let within 4 weeks as at P8 has risen to 27.1% from 19.8% in P7. The cumulative re-let performance as a P8 is 36% compared to the 2010/11 target of 40% target. An analysis indicates that a further 22% of not low demand re-lets which missed the 4 week target were re-let within 5 weeks.

Additional work will be undertaken to return a significant proportion of the properties being re-let in 5 weeks to under the 4 week threshold.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

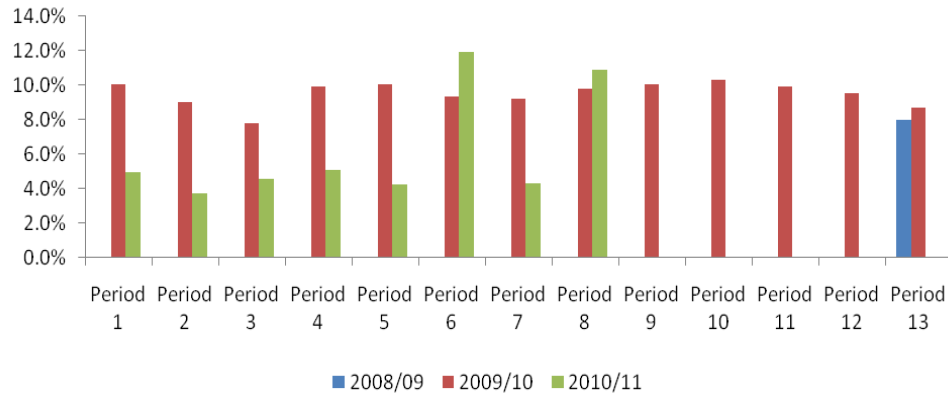
Homelessness: Number of people assessed as homeless or potentially homeless



The level of homeless assessments undertaken is affected by the level of presentations to the Housing Options Team. It should be noted that with all cases presenting as homeless / potentially homeless that there is a process time lag which makes a direct comparison on a period by period basis difficult.

The average number of presentations as at P8 2010/11 is running at 53 compared to 50 in 2009/10.

Homelessness: Percentage of repeat homelessness within one year



This figure fluctuates throughout the year and can be effected disproportionately by a relatively small number of repeated homeless representations. The current cumulative repeat homeless rate is as at P8 is 6.3% compared to 8.3% in 2009/10. The current P8 performance (6.3%) is 2.7% below the 2010/11 target of 9%.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Road Safety (Defects): Percentage of category 1 defects made safe within target.



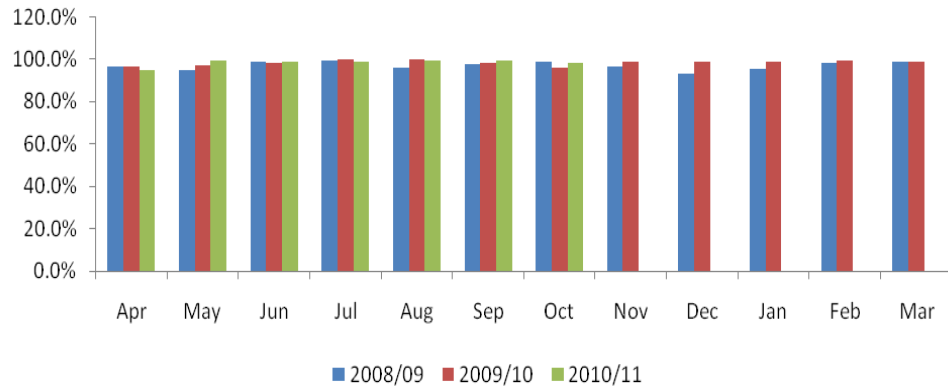
This indicator measures the % of Category 1 defects made safe within target; category 1 defects require to be addressed immediately / within 2 hours.

The % of category 1 repairs made safe in 2009/10 was 83%.

In quarter 2 of 2010/11 performance rose to 100%.

The Roads and Transportation Service will continue to review the way that defects are categorised to ensure that only the most serious defects are repaired reactively. Categorising more defects as routine and including them within a planned maintenance programme will result in more efficient working practices. The review will take cognisance of the guidance contained within the Code of Practice 'Well Maintained Highways'.

Street Lighting: Percentage of repairs completed within 7 days.



Overall performance has slightly dipped in October but this is largely due to the increased number of faults with the onset of winter

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

CONTEXTUAL DATA

		2009/10 Period 8	2009/10 Outturn	2010/11 Period 8
Amount of waste to landfill (tonnes)		25,286	40,993	25,662
Amount of waste recycled (tonnes)		22,018	30,913	21,372
Number of burials (cumulative)		445	715	431
Attendance at games halls (cumulative)		205,968	323,098	191,385
Number of void weeks	Actual	10,451	15,888	10,681
	Budget	12,499	18,749	10,035
Number of council house sales	Actual	49	74	30
	Budget	64	104	46
Number of Building Warrants received (cumulative)		719	1,088	718
Average Income per Building Warrant received		£351	£380	£624
Number of Building Warrants determined (cumulative)		703	1,061	652
Value of Development Plans submitted (cumulative)		£26.43m	£54.52m	£76.47m
Number of Planning Applications received (cumulative)		518	831	577
Average Income per Planning Application received		£673	£666	£603
Number of Planning Applications determined (cumulative)		470	755	571

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

SERVICE PERFORMANCE TO DATE

CENTRAL MANAGEMENT SUPPORT

Savings due to vacant posts, training and other employee related expenses are offset by additional expenditure on equipment and plant.

FTE STAFFING ANALYSIS

Budget	Actual to date
7.0	6.6

LEISURE SERVICES

The Employee Costs variance is principally due to vacancies across Leisure Services and a reduced number of Street Cleansing Hit Squad operatives, partly offset by additional costs within, Verge Clearance, Museums and a secondment within Leisure Development, the latter being offset by additional income. An adverse variance is anticipated in Premises Costs arising from additional utility costs at Games Halls and cleaning and non domestic rates costs at Crosshouse Area Centre. The Transport Costs variance is a result of departmental debt charges in respect of purchased vehicles and an overspend on non contract repairs which have been partly offset by savings on fuel, car mileage allowances and vehicle hire charges. Within Supplies and Services there has been additional expenditure on the purchase of plant, equipment and materials, IT equipment and software, subscriptions. In addition, expenditure on exhibitions and festivals within Museums has been offset by additional income. The Income variance reflects additional income within cemeteries, registration, Leisure Development, Doon Valley Swimming Pool, games and community halls, Museums and Street Cleansing and is partly offset by reduced PPP income.

FTE STAFFING ANALYSIS

Budget	Actual to date
462.0	425.2

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.265	0.218	(0.047)
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	0.264	0.311	0.047
Third Party Payments	0.200	0.200	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	0.729	0.729	(0.000)
Income	(0.095)	(0.095)	0.000
Net Expenditure	0.634	0.634	(0.000)

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	11.664	11.295	(0.369)
Premises Costs	1.269	1.350	0.081
Transport Costs	1.046	1.073	0.027
Supplies & Services	1.521	1.905	0.384
Third Party Payments	0.385	0.376	(0.009)
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	15.885	15.999	0.114
Income	(4.143)	(4.465)	(0.322)
Net Expenditure	11.742	11.534	(0.208)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

EMERGENCY PLANNING

Favourable variances arising from a vacant post, reduced training expenditure and car mileage savings are partly offset by contributions towards the running costs of the Ayrshire Civil Contingencies Team under the shared services agenda.

FTE STAFFING ANALYSIS

Budget	Actual to date
1.0	1.0

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.038	0.026	(0.012)
Premises Costs	0.000	0.000	0.000
Transport Costs	0.003	0.001	(0.002)
Supplies & Services	0.009	0.018	0.009
Third Party Payments	0.000	0.000	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	0.050	0.045	(0.005)
Income	0.000	0.000	0.000
Net Expenditure	0.050	0.045	(0.005)

JOINT BOARDS – POLICE AND FIRE

The Executive Director of Neighbourhood Services does not anticipate any material variances at this time.

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.000	0.000	0.000
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	0.000	0.000	0.000
Third Party Payments	25.303	25.303	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	25.303	25.303	0.000
Income	0.000	0.000	0.000
Net Expenditure	25.303	25.303	0.000

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

ROADS AND TRANSPORTATION

Favourable variances reflecting vacant posts and additional income from rechargeable work undertaken by Transport Services, the recharge of Masternaut to other departments and increased car parking and rental income are partly offset by increased Transport Services costs rechargeable to other departments and outside organisations. The projection assumes that the cost of winter maintenance will be in line with the 2009/10 outturn and is estimated at £0.755m over budget. This has been reflected in Third Party Payments costs at this time.

FTE STAFFING ANALYSIS

Budget	Actual to date
179.6	171.0

PLANNING AND ECONOMIC DEVELOPMENT

Management action was taken during 2008/09 to delay filling vacancies following the decline in planning and building standards income and vacancies continue to be held with a variance of £0.430m currently anticipated. Within Supplies and Services, favourable variances are projected for the "Scottish Enterprise" Regeneration budget transfer and Leader's Initiatives / TCRF maintenance costs and are partly offset by a projected adverse variance on Statutory Advertising costs and the Threepwood Public Local Inquiry costs.

These are offset by an anticipated adverse variance in fee income, although is projected to be higher than the 2009/10 outturn position, which is partly offset by increased income from Statutory Advertising and Skills Development Scotland Funding. Income continues to be affected by the economic downturn. Fluctuating income levels remain a challenge for the service and into future years.

FTE STAFFING ANALYSIS

Budget	Actual to date
129.7	110.1

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	6.002	5.936	(0.066)
Premises Costs	0.432	0.432	0.000
Transport Costs	1.524	1.573	0.049
Supplies & Services	3.846	4.078	0.232
Third Party Payments	4.225	5.647	1.422
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	16.029	17.666	1.637
Income	(4.885)	(5.929)	(1.044)
Net Expenditure	11.144	11.737	0.593

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	6.969	6.539	(0.430)
Premises Costs	0.130	0.130	0.000
Transport Costs	0.126	0.126	0.000
Supplies & Services	2.182	1.987	(0.195)
Third Party Payments	0.638	0.638	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	10.045	9.420	(0.625)
Income	(5.881)	(5.632)	0.249
Net Expenditure	4.164	3.788	(0.376)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

GENERAL FUND HOUSING

The Employee Costs variance reflects vacancies and reduced overtime within Waste Management which are partly offset by additional overtime and special payments to staff at the Risk Management Centre together with redundancy costs for Community Wardens, reduced staff turnover and payments in lieu of notice.

The favourable Premises Costs variance reflects a reduction in the number of temporary accommodation properties partly offset by additional charges in respect of Western Road Depot.

Additional Transport Costs have arisen due to charges in respect of purchased vehicles and vehicle tracking costs, partly offset by reduced fuel and hire charges.

The Supplies and Services variance is due to reduced expenditure within Private Sector Housing Grants and on bed and breakfast, welcome packs, removals and storage, mediation and diversionary activities and Community Safety is partly offset by the purchase of bins and containers.

Increased recycling activity has resulted in reduced landfill charges and increased income from recycling. This is partly offset by costs associated with the installation of automated public conveniences and depot security costs.

In addition, increased income from commercial waste, skip hire and private landlord registration fees are partly offset by a reduction in the number of temporary accommodation properties, reduced ad hoc waste management income and reduced income from the sale of refuse sacks.

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	5.772	5.729	(0.043)
Premises Costs	1.148	1.091	(0.057)
Transport Costs	1.280	1.317	0.037
Supplies & Services	2.063	1.943	(0.120)
Third Party Payments	5.236	4.897	(0.339)
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	15.499	14.977	(0.522)
Income	(3.508)	(3.539)	(0.031)
Net Expenditure	11.991	11.438	(0.553)

FTE STAFFING ANALYSIS

Budget	Actual to date
237.1	222.6

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

HOUSING REVENUE ACCOUNT

The favourable variance is as a result of vacancies across the entire service combined with reduced repairs expenditure, lower than anticipated non domestic rates and tenant participation costs, reduced debt charges and increased income from property rents due to a reduction in right to buy sales. This has been partly offset by an increase in the CFCR contribution to accelerate progress towards the Scottish Housing Quality Standard and lower than budgeted income from rechargeable repairs.

Budget	Actual to date
92.0	86.4

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	2.318	2.319	(0.001)
Premises Costs	4.502	3.150	(1.352)
Transport Costs	0.060	0.060	0.000
Supplies & Services	5.110	4.987	(0.123)
Third Party Payments	0.986	0.986	0.000
Debt Charges	5.072	4.972	(0.100)
CFCR/Planned Maint	6.528	7.920	1.392
Housing Asset Service	11.728	11.577	(0.151)
Homeless Hostels	1.092	1.072	(0.020)
Gross Expenditure	37.396	37.043	(0.3536)
Income	(37.396)	(37.256)	0.140
Net expenditure	0.000	(0.213)	(0.213)

HOUSING ASSET SERVICE

This service operates within the Housing Revenue Account and analysis of the costs are provided in the table opposite. The favourable variance reflects vacant posts within the service, lower fuel, hire and other transport costs, and lower supplies and subcontractor costs partly offset by the resultant reduction in income from recharging the capital account.

Budget	Actual to date
336.0	315.5

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	8.804	8.668	(0.136)
Premises Costs	0.009	0.009	0.000
Transport Costs	1.427	1.265	(0.162)
Supplies & Services	4.519	4.281	(0.238)
Third Party Payments	2.903	2.751	(0.152)
Transfer Payments	2.696	2.500	(0.196)
Gross Expenditure	20.358	19.474	(0.884)
Income	(8.630)	(7.897)	0.733
Net Expenditure	11.728	11.577	(0.151)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

PARTNERSHIPS AND PROJECTS

A number of projects are operated and funded from a variety of sources with some funding awarded in one financial year for use in that or subsequent years.

The balance on Leisure Projects relates to schemes including Positive Play, the Talented Athlete Programme, Streetsport Cages and Healthy Weight Community. These balances will be required to sustain the projects in future years.

Roads and Transport balances relate mainly to the Clyde Local Authority Consortium, A76 Crossroads, and the Scottish Coal Obligation Funds.

The Employability balance mainly relates solely to East Ayrshire Woodlands and the deficit is anticipated to be offset by secured income received by 31 March 2011. The Wind Farm balance represents income from CRE Energy committed to the Renewable Energy fund including the Whitelee Access Action Plan. Developer's Contributions balances are held for social, leisure and recreation facilities throughout the area in line with the requirements set out in the Local Plan. A review of these balances was submitted to Cabinet on 23 June 2010 addressing the usage of funds to support eligible projects within the capital programme. As a result all historic funds have been amalgamated into two funds reflecting the new Planning Committee areas. Make It Kilmarnock includes a reducing balance awarded from balances and Fairer Scotland/Challenge funding. The Moorfield Entrance Junction money is required to be held during the project retention period. East Ayrshire Town Centres is committed for town centre activities including Christmas events. The Design Workshop balance will be retained for expenditure on Cumnock shop front design guidance. The Cumnock Regeneration balance is held as a contingency. Cumnock and Kilmarnock Town Centre balances are held for planned activities, events and marketing to increase footfall through both town centres.

	Balances at 14 Nov. 2010 £m
Leisure Projects	
EA Positive Play	(0.312)
Talented Athlete Programme	(0.246)
Streetsport Cages	(0.156)
Sports Council	(0.019)
Healthy Weight Community	(0.031)
Other Leisure Projects	(0.062)
Roads and Transportation Projects	
Scottish Coal Obligation	(0.080)
A76 Trunk Road	(0.053)
Clyde Local Authority Consortium	(0.042)
Other Roads & Transport Projects	(0.024)
Planning & Development	
Employability	0.269
Wind Farm	(0.302)
Developers Contributions / S75 SLR	(0.831)
Make It Kilmarnock	(0.192)
Moorfield Entrance Junction	(0.031)
East Ayrshire Town Centres	(0.031)
Design Workshop	(0.004)
Cumnock Regeneration	(0.016)
Cumnock Town Centre	(0.013)
Kilmarnock Town Centre	(0.009)
Total	(2.185)

NEIGHBOURHOOD SERVICES

Service Enhancements 2010/11

Additional funding has been provided for the operation of a number of services experiencing increasing demands and costs including:

- Additional waste management services arising from new streets, houses and local facilities;
- Opening of new local facilities;
- Ongoing operating costs arising from Town Centre Regeneration and Leader's Initiatives;

Strategic Review of the Revenue Budget

The Strategic Review of the Revenue Budget resulted in decisions to increase burial charges nearer to the Scottish Average, reductions in the net costs of Waste Disposal and Street Cleansing and a move of funding for roads maintenance to capital to enable a more strategic approach to be implemented. This amounts to net additional savings of £0.450m over the 4 years to 2011/12.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT

SERVICE SUMMARY

The department is currently projecting a favourable position of £0.501m. Savings are currently anticipated within Finance, Community Planning, Human Resources and Democratic Services. Savings predominantly relate to employee and premises costs compensating for pressures on income and supplies and services

Throughout the department employee cost projections reflect anticipated expenditure on severance costs, as it moves to achieve future year savings. This is particularly evident within projections for the Legal, Procurement and Regulatory service and is the principal reason for the projected overspend.

Within the IT and Asset Management Service the ongoing contract negotiations with the new main repairs contractor continues to impact heavily on projected expenditure on premises costs. At the current time a £0.500m under spend on repairs is projected. However, this could increase significantly subject to the timing of final negotiations and the subsequent rate of repairs work then able to be progressed.

Additionally within the IT and Asset Management Service a change in charging procedure is proposed in relation to external consultant costs arising from work on the capital programme. It is proposed that in order to improve the process and timing for recording these costs against capital works and reduce administrative procedures, expenditure is charged directly to capital and deducted from calculated fee charges. A budget virement within the service of £0.300m is required from Third Party Payments to Income, nullifying the budget for external consultant expenditure within the Asset Improvement division and decreasing to a similar level the target for fee recovery.

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Central Management Support	0.168	0.168	0.000
Finance	3.676	3.148	(0.529)
Human Resources	2.484	2.354	(0.130)
IT and AM	11.335	11.483	0.148
Democratic Services	2.799	2.769	(0.030)
Legal Procurement & Reg.	2.994	3.094	0.100
Community Planning P'ship	0.668	0.608	(0.060)
Net Expenditure	24.124	23.623	(0.501)

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	19.617	19.241	(0.376)
Premises Costs	8.021	7.246	(0.775)
Transport Costs	0.292	0.284	(0.008)
Supplies & Services	5.010	5.120	0.110
Third Party Payments	0.416	0.434	0.018
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	33.355	32.325	(1.030)
Income	(9.232)	(8.702)	0.530
Net Expenditure	24.124	23.623	(0.501)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT

SUMMARY OF MOVEMENTS IN APPROVED BUDGET

	Annual Estimate £m	Budget Adjustments £m	Revised Budget £m	Comments on Budget Movement
Budget Allocation Approved by Council 11 February 2010	21.674			
<i>Additions / Transfers to / (from) Initial Budget:</i>				
1 Onsite Services Budget Realignment		-0.010		Transfer of Budgets for additional cleaning provision to Onsite Services
2 Fairer Scotland Fund		-0.140		Realignment of Budgets to Reflect Allocation of Fairer Scotland Fund
3 Copyright Licence Funding Transfer		+0.017		Transfer of Budgets for Copyright Licences from Central Services
4 Housing Benefit Admin Grant Adjustment		+0.089		Revised HB Admin Grant Advised by DWP
5 Electoral Administration Budget Transfer		+0.053		Transfer of Electoral Administration Funding from Central Services
6 Skills Training Income Transfer		+0.037		Transfer of Skills Training Income targets to Planning & Economic Development
7 Transfer of Staffing to Chief Executive's		-0.022		Transfer of Staffing Budgets for post transferred to Chief Executive's
8 Energy Inflation Adjustment		-0.049		Realignment of Budgets to reflect actual energy inflation rates
9 NDR Revaluation Adjustment		-0.104		Realignment of Budgets to reflect actual NDR revaluation charges
10 Schools ICT Budget Realignment		+0.391		Transfer of Schools ICT budgets to Finance & Corporate Support IT Service
11 Transfer of Education Property Staff to Asset Improvement		+0.128		Realignment of Budgets to reflect transfer of staff from ESS
12 Chief Officer Restructuring per Cabinet 24 February 2010		-0.043		Transfer of savings realised to Miscellaneous Services
13 E Procurement Staffing Budgets per Cabinet 16 June 2010		+0.091		Transfer of Budgets from Miscellaneous Services to fund posts
14 Utilisation of Balances		+2.123		Drawdown of Earmarked and Departmental Balances
15 SRRB2 Line By Line Review		-0.093		Realignment of Budgets to reflect savings identified by SRRB2
16 Transfer of Finance & Corporate Support Staff to CE		-0.019		Realignment of Budgets to reflect transfer of staff
17 Water Cooler Budget Adjustment		+0.057		Realignment of Budgets to reflect revised Water Cooler contract
18 2010/11 Payroll Adjustment		-0.056		Realignment of Budgets to reflect actual 2010/11 Pay Award
<i>Total Budget adjustments</i>			+2.450	
Revised Budget Allocation at Period 8			24.124	

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT

EXPENDITURE REDUCTION TARGETS

Following extensive public consultation the Council approved a number of expenditure reduction measures which will produce savings from the department's controllable revenue expenditure of £0.899m in 2010/11.

ACTIONS	Theme	SAVING £m	Status at 14/11/10	Achieved at 14/11/10 £m
Finance and Corporate Support		0.899		0.733
Implementation of the Legal, Procurement and Regulatory BVSR	BRS	0.067	Fully met	0.067
Review of support within Members' Services	BRS	0.029	Fully met	0.029
A Business Case Review of Switchboard Services	BRS	0.020	Fully met	0.020
Reduced Finance and Asset Management Services staffing resulting from BVSRs	BWP	0.350	In Progress	0.320
Reduced staffing within the Pest Control / Dog Warden services	BWP	0.025	Fully met	0.025
Review of staffing within Information Technology	BWP	0.018	Fully met	0.018
Review of staffing within Human Resources	BWP	0.028	Fully met	0.028
Reduced IT Training Costs arising from revised recruitment policies	BWP	0.050	Fully met	0.050
Review of staffing within Democratic Services	BWP	0.041	Fully met	0.041
10% reduction of controllable budgets within Finance and Asset Management Services	CND	0.050	Fully met	0.050
10% reduction of controllable budgets within Democratic Services	CND	0.021	Fully met	0.021
Additional efficiencies arising from departmental management action	CND	0.055	Fully met	0.055
Discontinuation of BT contracts and replacements with Wireless circuits	ITS	0.024	In Progress	-
Continuation of VoIP Trunking and rationalisation of printing function	ITS	0.020	In Progress	-
Rationalisation of WAN data circuit contracts	ITS	0.016	In Progress	-
Reduce IT costs through LAN bandwidth reduction and adoption of single source UNIX maintenance	ITS	0.076	In Progress	-
Closure of CPPU Offices at Barrhill Road, Cumnock	MUA	0.009	Fully met	0.009

Status: Fully met



In Progress



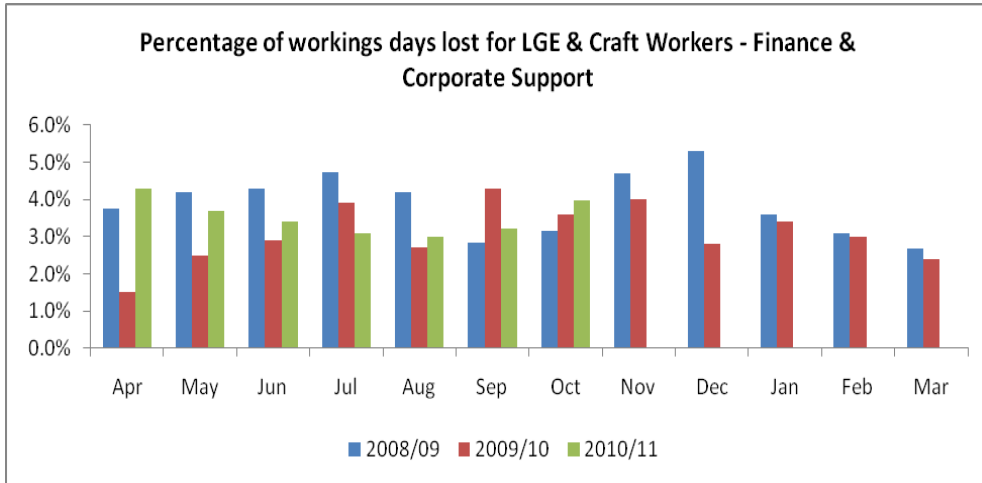
Unmet



2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

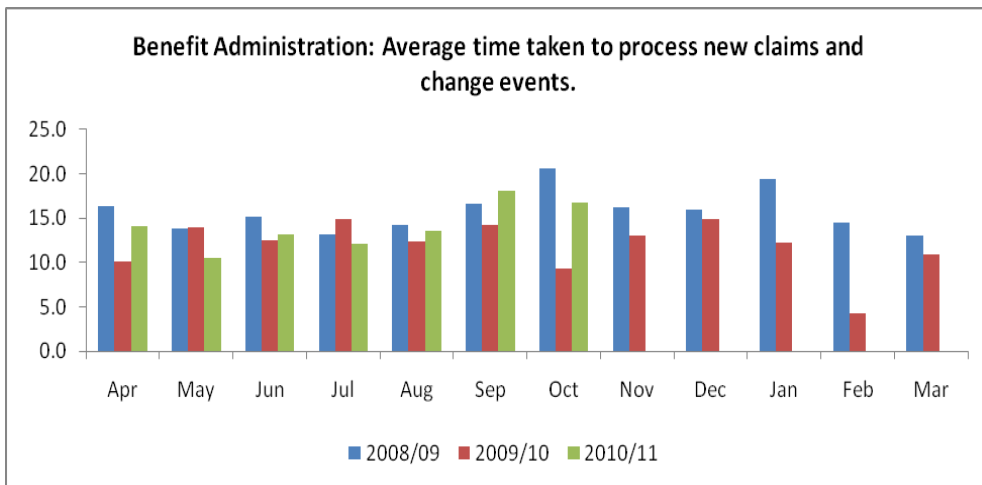
FINANCE AND CORPORATE SUPPORT

PERFORMANCE MEASURES



Absence for October was 3.97%, an increase on previous months, and only slightly below the Council target of 4%. Three Services had an absence rate higher than the corporate target in the month of October, primarily due to longer term absences. Within the Department 77% of absences for October were between 1 and 7 days long and 5 absences at that time had been for longer than 3 months. During the month, the top three reasons for absence accounted for 58% of all absences. These were operations/recovery/treatment (29%), stress/debility (16%) and Musculo-skeletal (13%).

Absence continues to be monitored monthly on a service by service basis through Executive Director and Head of Service one to ones and through the Departmental Management Team, and includes reviewing levels of absence, reasons for absence, completion of absence review meetings and referrals.



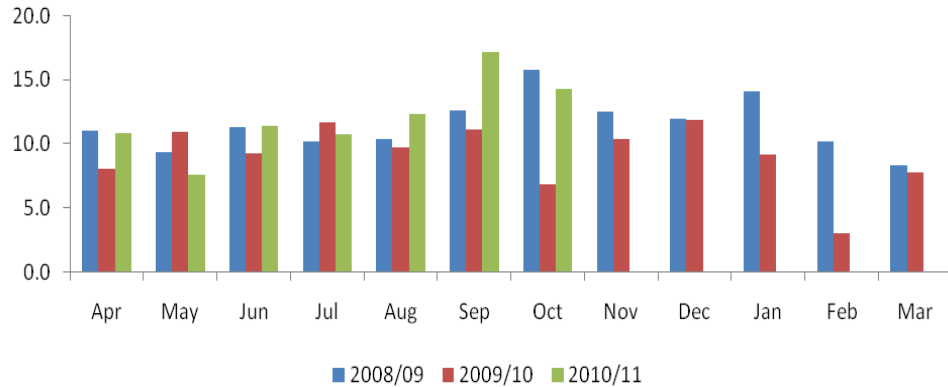
The total number of new claims and change events decreased when compared to the previous month. Overall, the average time taken to process decreased, although the time taken for new claims increased compared to the previous month. The section is currently carrying vacancies and coupled with higher levels of annual leave during the school holiday period means that processing of claims is taking longer than the target timescale.

All work continues to be prioritised to ensure that the most urgent work is being cleared first.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT

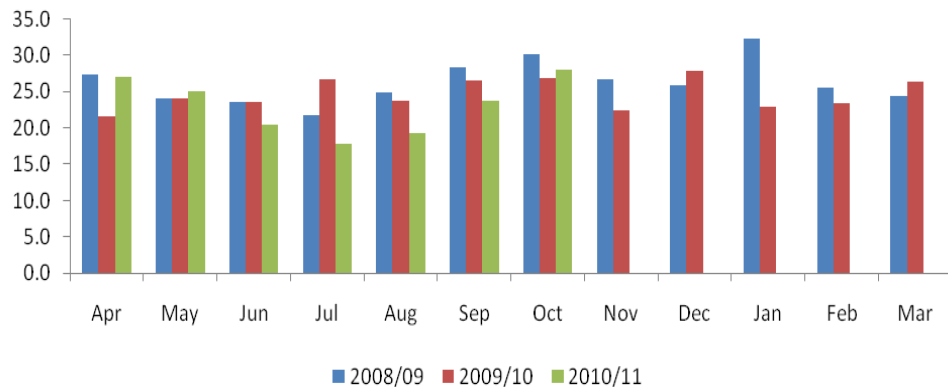
Benefit Administration: Average time to process change events.



The number of change events to be processed decreased slightly compared to the previous month and the average time taken improved. The section is currently carrying vacancies and coupled with higher levels of annual leave during the school holiday period means that processing of claims is taking longer than the target time.

All work continues to be prioritised to ensure that the most urgent work is being cleared first.

Benefit Administration: Average time to process new benefit claims.



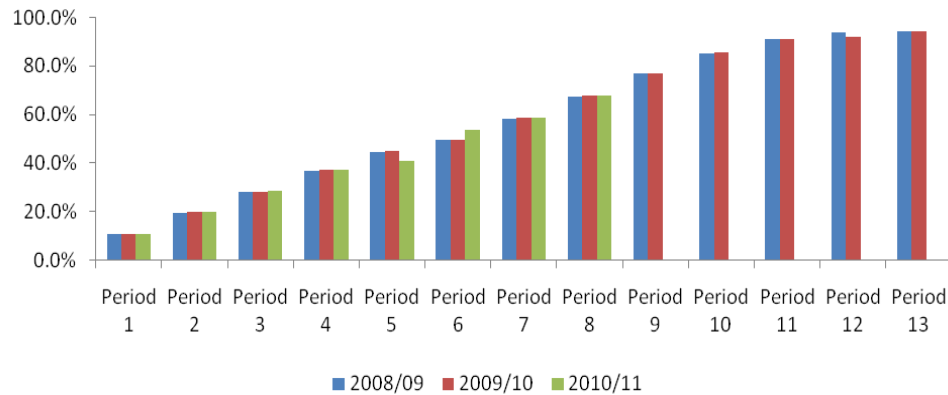
The number of new benefit claims increased compared to the previous month, and the average time taken to process also increased. The section is currently carrying vacancies and coupled with higher levels of annual leave during the school holiday period means that processing of claims is taking longer.

All work continues to be prioritised to ensure that the most urgent work is being cleared first.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

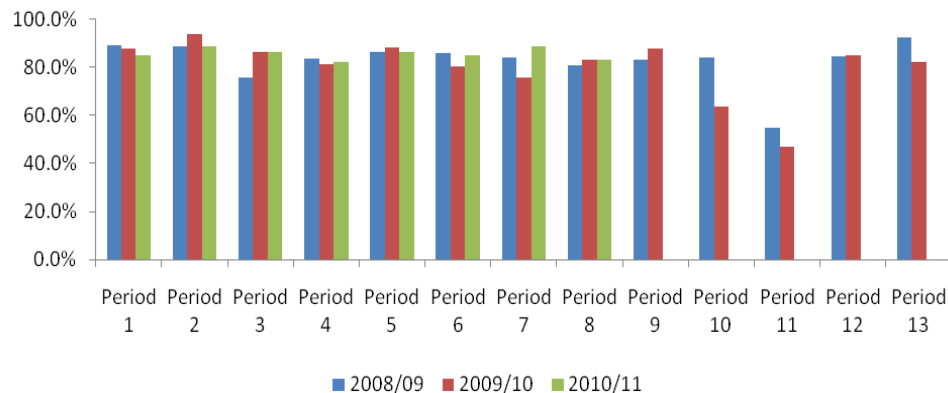
FINANCE AND CORPORATE SUPPORT

Council Tax: Percentage of Council Tax received.



We have increased the number of customers who pay by direct debit to 28,897 (52.52%). 1,442 customers now pay their Council Tax over 12 months by direct debit. This means that we will continue collection by direct debit during the months of February and March 2011.

Invoices: Percentage paid within 30 calendar days of receipt.



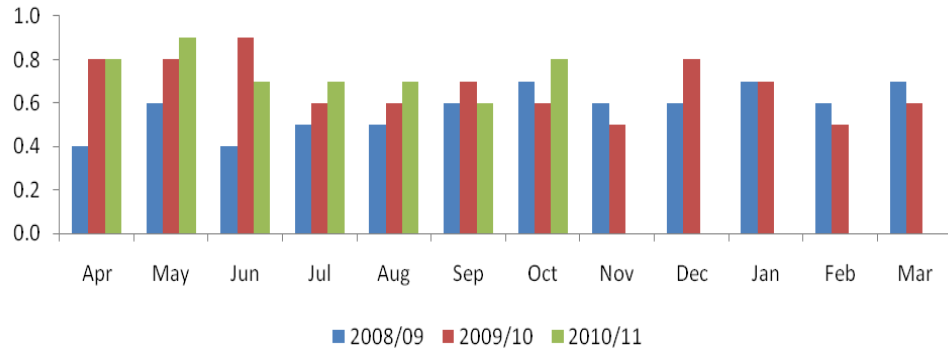
The performance to Period 8 for the year to date shows an overall improvement at 85.38% compared to 84.37% in 2009/10. Although performance dropped slightly compared to the previous month, it remains above target. The average backlog during P8 was 1.6 days for Non-Pecos and 2 days for PECOS. During the period, 9.5 days were lost to holidays/flexi leave and 7 days were lost to sickness.

We will continue to monitor closely payment performance for the remainder of the year.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

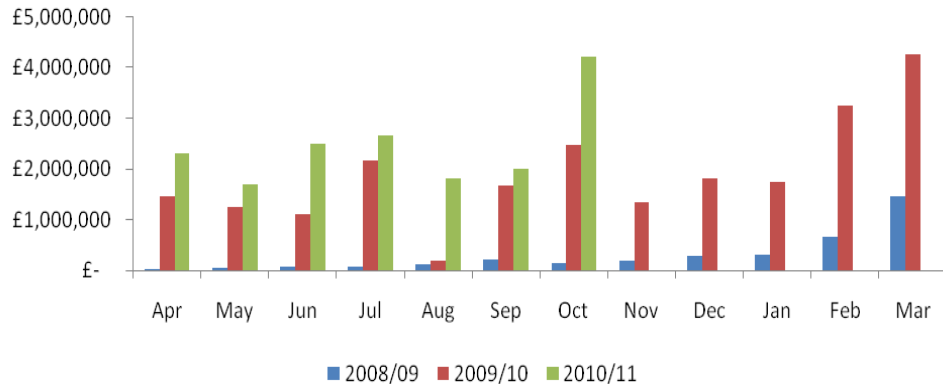
FINANCE AND CORPORATE SUPPORT

Domestic Noise Complaints: Average time (hours) between complaint and site visit (Antisocial Behaviour Act)



The number of domestic noise complaints received by the Service in October was 113. Between April and October, 736 complaints have been received, an increase of over 6% on the previous year. 56 of the complaints in October required attendance on site under Part V of the Antisocial Behaviour (Scotland) Act. The out of hours noise service covers the whole of Ayrshire and as such the time taken to respond varies depending on the geographical spread of complaints as this can substantially increase the distance that has to be covered. Average performance remains under 1 hour, however, average time taken and number of complaints will continue to be monitored.

Procurement: Monthly spend via PECOS.

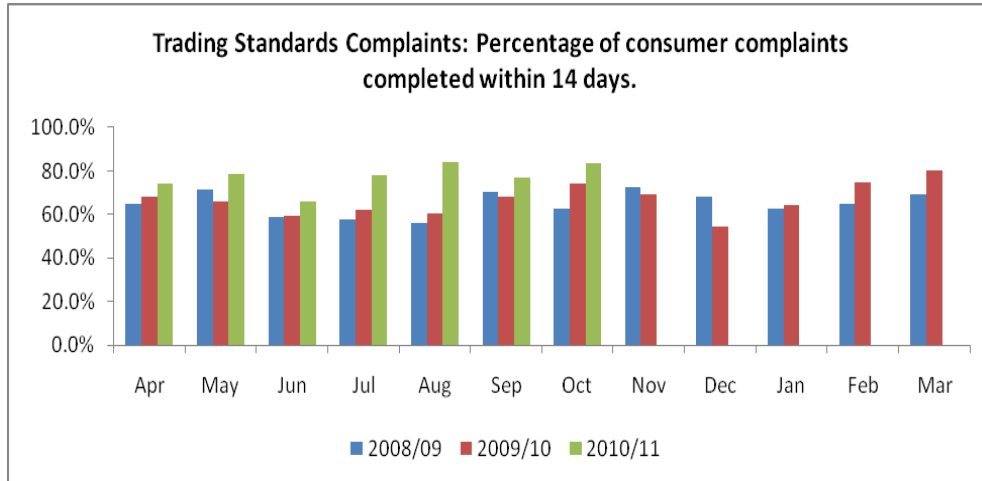


Housing Asset Service Setup and trained on PECOS, Social Services Community Care now live, requires reconfiguration due to service review outcomes.

No improvement actions are identified at this time.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT



The percentage of consumer complaints completed within 14 days was 83.3% for the month of October. Performance has improved to levels above the previous year despite a reduction in the staffing complement within the service, and has been above the performance target of 74% in all but one month. However, it is worth noting that the reduction in staff has been accompanied by a reduction in the number of complaints received by the Service.

No actions are proposed at this time, however, performance will continue to be monitored by management on a monthly basis, with particular regard paid to the number of complaints received and the current staffing situation.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT

CONTEXTUAL DATA

	2009/10 Period 8	2009/10 Outturn	2010/11 Period 8
Number of property enquiries (cumulative)	88	117	66
Average income per property enquiry	£43	£43	£49
Number of licensing board applications (cumulative)	1,285	1,824	1,244
Average income per licensing board application	£97	£84	£94
Number of job vacancy adverts placed (cumulative)	148	239	98
Average cost per job vacancy advert	£384	£343	£511
Number of let commercial and industrial properties	56	61	68
Number of property repairs completed (cumulative)	5,433	8,998	3,913
Number of transactions processed through the Income Management System (cumulative)	435,405	640,761	423,123
Value of transactions processed through the Income Management System	£237.7m	£397.6m	£267.8m
Council Tax collection rate	67.9%	94.1%	67.8%

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT

SERVICE PERFORMANCE TO DATE

CENTRAL MANAGEMENT SUPPORT

There are no material variances anticipated at this time.

FTE STAFFING ANALYSIS

Budget	Actual to date
2.0	2.0

FINANCE SERVICE

A favourable variance is currently anticipated as a result of the number of vacancies currently held throughout the service pending a review of the service operation. Additional funding from the Department for Work and Pensions has been received to assist with anticipated increased benefit claims during the economic downturn. The service is managing the increased caseload within current resources although 2 Benefit Assistant vacancies have been filled. Additional income is also expected from the collection of Scottish Water rates. In addition, favourable variances are also anticipated on a number of areas including mileage allowances, security services, general administration and tools and equipment.

FTE STAFFING ANALYSIS

Budget	Actual to date
177.4	159.8

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.161	0.161	0.000
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	0.006	0.006	0.000
Third Party Payments	0.000	0.000	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	0.168	0.168	0.000
Income	0.000	0.000	0.000
Net Expenditure	0.168	0.168	0.000

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	5.607	5.238	(0.369)
Premises Costs	0.003	0.003	0.000
Transport Costs	0.022	0.017	(0.005)
Supplies & Services	0.668	0.618	(0.050)
Third Party Payments	0.000	0.000	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	6.299	5.875	(0.424)
Income	(2.623)	(2.728)	(0.105)
Net Expenditure	3.676	3.148	(0.529)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT

INFORMATION TECHNOLOGY AND ASSET MANAGEMENT

Additional Employee Costs resulting from temporary staff, agency staff and additional overtime costs are projected in order to assist with the accelerated capital programme and workload and staff cover within the repairs function. In addition some one-off severance costs are anticipated. These costs are partly offset by vacancies across the service.

The Premises Costs favourable variance is partly due to the timing of the occupancy of the new Strand Street office building generating anticipated savings on non-domestic rates, utilities and rental costs. The service recognises the ongoing situation regarding negotiations with a new main contractor for Central Repairs as a result of the previous contractor going in to financial insolvency. This ongoing position makes it difficult for the service to fully anticipate the level of repairs programme that will be achieved until negotiations are complete and a full work programme initiated. However, it is anticipated that in the current year the expenditure on building repairs and maintenance spend will be lower than planned, currently at a projected level of at least £0.500m. It should be noted however that the level of underspend could significantly increase, depending on the progression of negotiations with the new main repairs contractor and the rate at which repairs work is then subsequently progressed.

It is anticipated that operational requirements will result in an adverse position on supplies and services which will continue to be managed as part of the ongoing operational review of the service.

As in the previous year, the service anticipates the economic downturn to impact on property related income. A shortfall of £0.122m is currently expected in relation to rental income from the Burns Mall, with a shortfall in income from housing deed plans of £0.034m. The Asset Improvement service anticipates a £0.500m shortfall in fee recovery. The service continues to review the approach to fee recovery however it is anticipated that this under-recovery will be offset by the impact of the change in main contractor noted above.

FTE STAFFING ANALYSIS

Budget	Actual to date
171.9	155.8

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	6.350	6.478	0.128
Premises Costs	7.904	7.128	(0.776)
Transport Costs	0.124	0.119	(0.005)
Supplies & Services	2.144	2.288	0.144
Third Party Payments	0.033	0.033	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	16.554	16.046	(0.508)
Income	(5.219)	(4.563)	0.656
Net Expenditure	11.335	11.483	0.148

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT

HUMAN RESOURCES

Savings due to turnover, non-filling of vacancies and recently approved work life balance arrangements have resulted in the projected favourable Employee Costs variance. The Transport Costs variance is due to excess travel commitments arising from the relocation of staff within Organisational Development and Health and Safety. Within Supplies and Services pressures arising from subscriptions, Health and Safety mobile phone costs, printing cost for revised HR policy bulletins, postages and admin costs associated with the Harmonisation of Conditions of Service are partly offset by a saving of £0.020m which has resulted from changing the Employee Recognition event to a biannual event. The variance within Third Party Payments is due to consultants' costs in respect of the Health and Safety compliance review as well as costs arising from the Physiotherapy Service which are offset by income recharges.

FTE STAFFING ANALYSIS

Budget	Actual to date
73.7	66.7

DEMOCRATIC SERVICES

A favourable Employee Costs variance is anticipated as a result of vacancies across the services and reduced Children's Panel training costs. Supplies and Services savings are anticipated from Publicity and Promotion and reduced net Print Room costs. An adverse variance in property certificates income based on the 2009/10 outturn position is currently anticipated together with a reduction in sponsorship income and this will be managed within the service.

FTE STAFFING ANALYSIS

Budget	Actual to date
43.4	42.6

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	2.545	2.392	(0.152)
Premises Costs	0.001	0.004	0.003
Transport Costs	0.020	0.025	0.006
Supplies & Services	0.209	0.220	0.011
Third Party Payments	0.049	0.068	0.018
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	2.824	2.709	(0.115)
Income	(0.340)	(0.355)	(0.015)
Net Expenditure	2.484	2.354	(0.130)

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	1.443	1.415	(0.028)
Premises Costs	0.000	0.000	0.000
Transport Costs	0.027	0.027	0.000
Supplies & Services	1.453	1.431	(0.022)
Third Party Payments	0.069	0.069	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	2.992	2.942	(0.050)
Income	(0.193)	(0.173)	0.020
Net Expenditure	2.799	2.769	(0.030)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

FINANCE AND CORPORATE SUPPORT

LEGAL, PROCUREMENT AND REGULATORY

Employee Costs savings from vacancies, work life balance arrangements across the service and the recharge of staff time to Tobacco Sales Enforcement are absorbed by anticipated one-off severance costs of £0.180m. Anticipated overspends in relation to Subscriptions, Fees and Other Charges are partly offset by general efficiencies in other headings with additional Licensing Board costs being offset by an over recovery of income. An anticipated shortfall in respect of Legal Fees is offset by anticipated Fixed Penalty and other miscellaneous income.

FTE STAFFING ANALYSIS

Budget	Actual to date
84.0	79.2

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	2.981	3.085	0.105
Premises Costs	0.098	0.096	(0.002)
Transport Costs	0.096	0.092	(0.004)
Supplies & Services	0.495	0.523	0.027
Third Party Payments	0.170	0.170	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	3.840	3.966	0.126
Income	(0.846)	(0.873)	(0.026)
Net Expenditure	2.994	3.094	0.100

COMMUNITY PLANNING AND PARTNERSHIP

The favourable variance anticipated relates vacancies and work life balance arrangements.

FTE STAFFING ANALYSIS

Budget	Actual to date
11.5	8.8

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.531	0.471	(0.060)
Premises Costs	0.016	0.016	0.000
Transport Costs	0.003	0.003	0.000
Supplies & Services	0.034	0.034	0.000
Third Party Payments	0.095	0.095	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	0.679	0.619	(0.060)
Income	(0.011)	(0.011)	0.000
Net Expenditure	0.668	0.608	(0.060)

FINANCE AND CORPORATE SUPPORT

Service Enhancements 2010/11

Additional funding has been provided for the operation of a number of services experiencing increasing demands and costs including:

- Reduced property rental income;
- Reduced income from the disposal of properties;
- Operating costs of the new Strand Street office development;

Strategic Review of the Revenue Budget

The Strategic Review of the Revenue Budget resulted in decisions to redirect resources away from support functions to frontline services with proportionate expenditure reductions across Finance and Corporate Support. This amounts to additional savings of £0.587m over the 4 years to 2011/12.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

CENTRAL SERVICES

SERVICE SUMMARY

Central Services is anticipated to outturn £2.141m under budget as a result of staff savings within the Internal Audit Service, successful reclaims of VAT and in-year savings generated by the Line by Line Review of departmental expenditure and the realignment of departmental budgets following the 0.65% pay award. These savings are partly offset by additional costs of £0.287m in respect of the transport and associated decant costs relating to Gargieston Primary School.

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Chief Executive	0.578	0.554	(0.025)
Miscellaneous	7.566	5.450	(2.116)
Insurance	2.327	2.327	0.000
Net Expenditure	10.471	8.330	(2.141)

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	2.237	2.214	(0.023)
Premises Costs	0.000	0.000	0.000
Transport Costs	0.006	0.292	0.286
Supplies & Services	8.420	6.017	(2.403)
Third Party Payments	0.710	0.710	0.000
Gross Expenditure	11.373	9.232	(2.141)
Income	(0.902)	(0.902)	0.000
Net Expenditure	10.471	8.330	(2.141)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

CENTRAL SERVICES

SERVICE PERFORMANCE TO DATE

CHIEF EXECUTIVE

The favourable variance is primarily due to vacancies within the Internal Audit service.

FTE STAFFING ANALYSIS

Budget	Actual to date
11.6	10.7

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.615	0.592	(0.023)
Premises Costs	0.000	0.000	0.000
Transport Costs	0.006	0.005	(0.002)
Supplies & Services	0.017	0.017	0.000
Third Party Payments	0.000	0.000	0.000
Gross Expenditure	0.638	0.613	(0.025)
Income	(0.060)	(0.060)	0.000
Net Expenditure	0.578	0.554	(0.025)

MISCELLANEOUS SERVICES

Transport costs of £0.287m are currently anticipated in relation to the transfer of pupils from Gargieston Primary School. Within Supplies and Services a favourable variance of £0.449m is anticipated as a result of successful reclaims of VAT. A further £0.943m has been drawn into the centre following the recent Line by Line review of departmental expenditure and £0.344m being drawn in following the 0.65% pay award to local government workers. In addition savings are anticipated on centrally retained budgets including the Zero Waste Fund and the Carbon Reduction Commitment.

FTE STAFFING ANALYSIS

Budget	Actual to date
1.0	1.0

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee & Related Costs	1.622	1.622	0.000
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.287	0.287
Supplies & Services	6.077	3.673	(2.403)
Third Party Payments	0.710	0.710	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	8.409	6.293	(2.116)
Income	(0.843)	(0.843)	0.000
Net Expenditure	7.566	5.450	(2.116)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

CENTRAL SERVICES

INSURANCE

There are no material variances to report at this time.

	Estimate £m	Projection to 31 Mar 11 £m	Variance (Favourable) / Adverse
Employee Costs	0.000	0.000	0.000
Premises Costs	0.000	0.000	0.000
Transport Costs	0.000	0.000	0.000
Supplies & Services	2.327	2.327	0.000
Third Party Payments	0.000	0.000	0.000
Transfer Payments	0.000	0.000	0.000
Gross Expenditure	2.327	2.327	0.000
Income	0.000	0.000	0.000
Net Expenditure	2.327	2.327	0.000

EDUCATIONAL AND SOCIAL SERVICES

Capital Programme

Expenditure to date is £2.962m, which represents 42.6% of the available budget. The Projected Expenditure for 2010/11 is £6.339m.

The projected underspend on the Education and Social Services capital programme primarily relates to a number of schemes which are anticipated to be less than originally budgeted or are forecast to slip into future financial years.

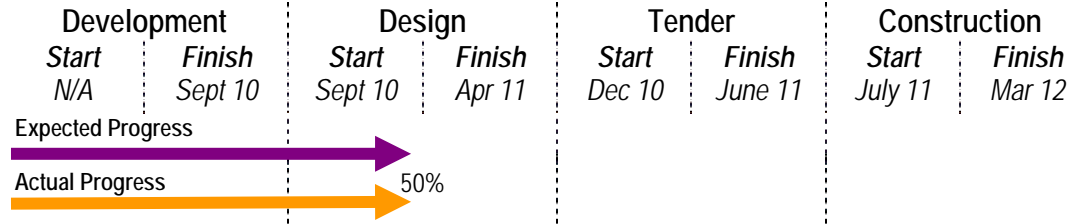
2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

EDUCATIONAL AND SOCIAL SERVICES

Major Projects

Galston Community Facilities

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.000	0.000	1.000



Financial Status

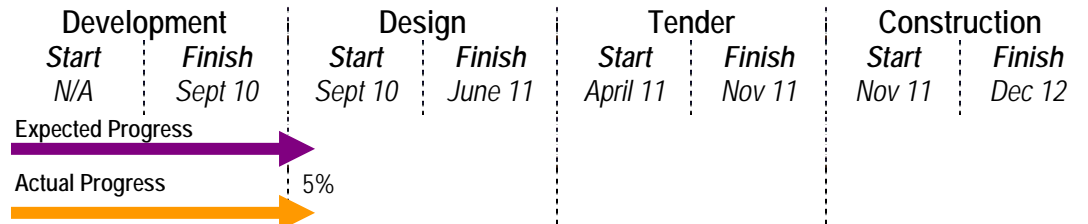
Allocation for Galston Town Centre has been provisionally allocated between the different elements.

Project Life Cycle

Outline proposals have been "locked down; detailed design works on-going. A revised programme specifically relating to the community facilities project has been prepared which allows for the works to be completed between July 11 and March 12.

Galston Office Facilities

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
2.800	0.000	2.800



Financial Status

Allocation for Galston Town Centre has been provisionally allocated between the different elements.

Project Life Cycle

Outline proposals have been "locked down notwithstanding some minor design issues to be resolved; detailed design works on-going. External funding may be available to supplement and enhance the possible to the former Chambers building; this is being explored. Start on site still anticipated Nov 2011.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

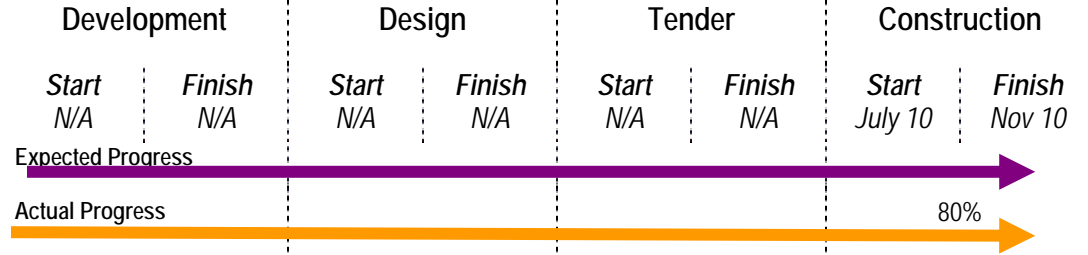
EDUCATIONAL AND SOCIAL SERVICES

Galston TCRF

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
0.535	0.427	0.535

Financial Status

Allocation for Galston Town Centre has been provisionally allocated between the different elements.



Project Life Cycle

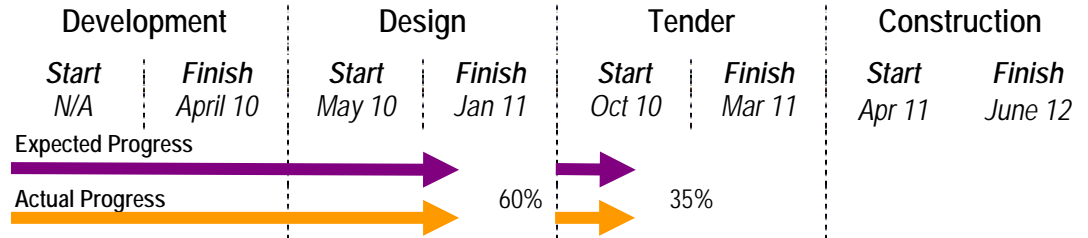
Works are currently progressing with regard to the construction of the new car park in Galston Town Centre. Anticipated completion on site mid-November. Proposals for additional works approved by Cabinet 20 October 2010.

Darvel Primary School and Nursery School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
5.000	0.021	5.000

Financial Status

Project costs will be accurately determined after detailed designs are finalised and tenders received.



Project Life Cycle

Tender documents due to be issued 16 December, with anticipated acceptance by mid March 2011. Design works progressing well to coincide with planned start on site of April 2011. Options to utilise the neighbouring sports hall for temporary dining facilities has been agreed; works on-going to secure necessary consents for minor alterations. Cost estimates for the revised design is currently estimated at approximately £6.300m. Tender documents will continue to be prepared and issued to test market conditions; options will be explored if tendered prices are higher than available budget.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

EDUCATIONAL AND SOCIAL SERVICES

Flowerbank Nursery

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish	Start	Finish
1.750	0.001	1.750	N/A	Dec 10	Jan 11	Nov 11	Oct 11	Mar 12	Apr 12	May 13

Financial Status

Only minor expenditure is anticipated to be incurred in 2010/11.

Expected Progress

Actual Progress

Project Life Cycle

Initial discussions identified the refurbishment of the Woodstock School as the preferred option for the relocation of the Flowerbank Nursery School. However, an alternative option incorporating Adult Day Care Facilities with Nursery provision in a town centre location is now being considered. Proposals are being developed by the Asset Management Section. The timescales above are based on the refurbishment of the Woodstock School for the Nursery provision and may therefore have to be revised dependent on the outcome of the appraisal exercise.

Willowbank School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Complete		Start	Finish	Start	Finish	Start	Finish
10.000	0.127	10.000	Complete		Sept 09	July 10	June 10	Jan 11	Jan 11	May 12

Financial Status

Project costs will be accurately determined after detailed designs are finalised and tenders received.

Expected Progress

Actual Progress

Project Life Cycle

Tender documents were issued on 29 September, due back 8 December. The tender period has been extended by one week due to the volume of Tender Addenda, therefore acceptance of tender by mid-January 2011. Start on site is currently anticipated to commence end January 2011 with completion on site May 2012.



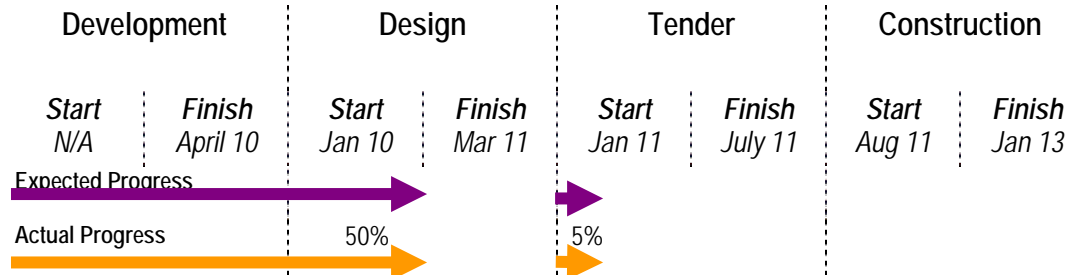
Concept Design Image

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

EDUCATIONAL AND SOCIAL SERVICES

New Cumnock Nursery and Primary School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
9.600	0.157	9.600



Financial Status

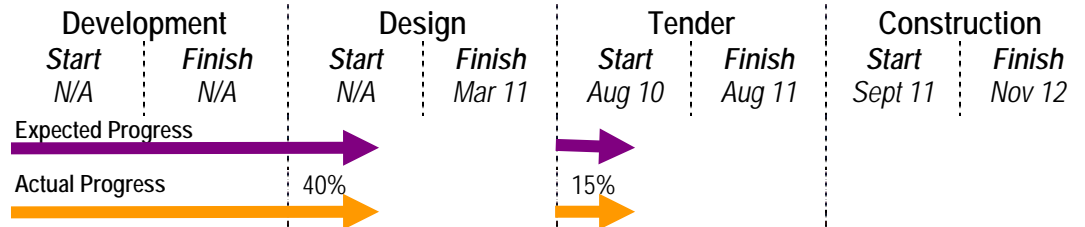
Project costs will be accurately determined after detailed designs are finalised and tenders received.

Project Life Cycle

External consultants have been appointed for the refurbishment of the existing school; the new nursery is being progressed by internal staff. Works are progressing as planned with the exception of minor delays to some design elements, however, it is envisaged that these can be absorbed later on in the project development. Issues have also been identified regarding the possibility of piling for the new nursery development; this is being progressed however there is a possibility that this could extend the construction period. Planning application has been submitted.

Patna / St Xavier's Primary Schools Co-location

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
9.000	0.000	9.000



Financial Status

No expenditure is anticipated to be incurred in 2010/11

Project Life Cycle

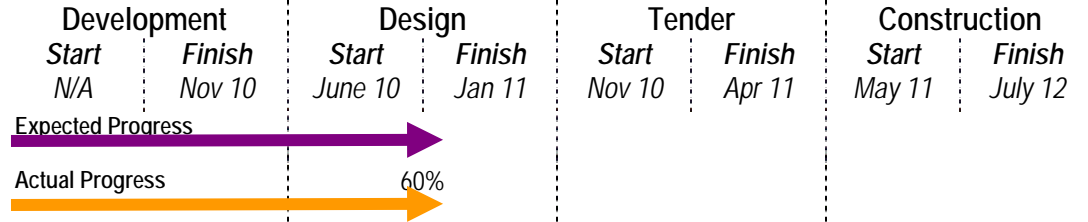
All design elements have been externalised. Works are progressing well and there is a possibility that works on site could commence ahead of schedule. Tender documents issued 22 November; returning February 2011. Formal planning application due to be submitted late November, with anticipated approval by mid January 2011. Costs for revised design are currently estimated at £10.600m. Options to revise costs will be explored if tendered prices are higher than the budget.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

EDUCATIONAL AND SOCIAL SERVICES

Gargieston Primary School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
12.000	0.029	12.000



Financial Status

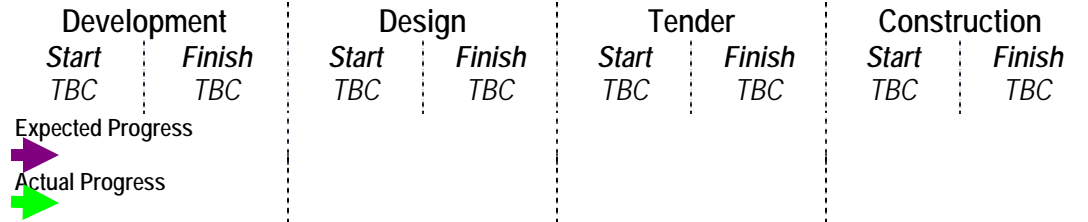
Budgets to be revised to take account of Scottish Government funding once more information is available.

Project Life Cycle

The technical results for the boreholes have been received, and the results are broadly in line with previous expectations in terms of costs and remediation requirements. Changes to the design from the client department are currently being assessed to determine the impact on the programme and resource allocations; early confirmation of "lock down" required from client department. Options to absorb any current delay are being determined, however, a risk does exist that the completion on site may ultimately be later than planned. The tender for the demolition has been awarded with start on site anticipated mid December 2010.

Knockroon Primary School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
10.500	0.000	10.500



Financial Status

No expenditure is anticipated to be incurred in 2010/11

Project Life Cycle

Option appraisal not yet commenced.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

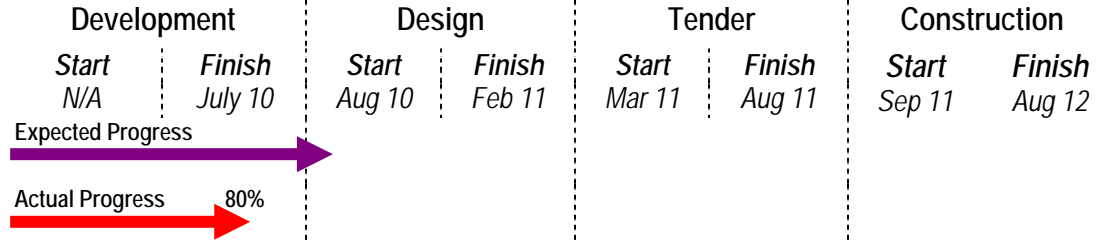
EDUCATIONAL AND SOCIAL SERVICES

Littlemill Primary School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.320	0.130	1.320

Financial Status

Most of the expenditure will be incurred in 2011/12.



Project Life Cycle

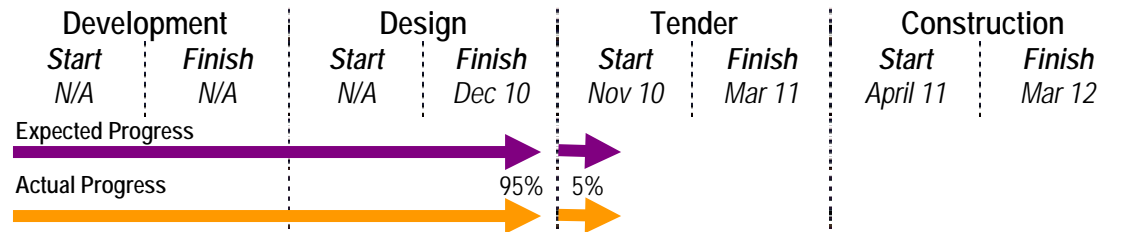
The works to renew the roof and rainwater goods to both the main building and gym block have now been completed. In order to minimise inconvenience to staff and pupils the external works to the car park, playground and garden are planned to commence summer 2011 to coincide with the remainder of the refurbishment works. The full extent of the refurbishment works are still being developed with the client department.

Sorn Primary School

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.720	0.001	1.720

Financial Status

Most of the expenditure will be incurred in 2011/12.



Project Life Cycle

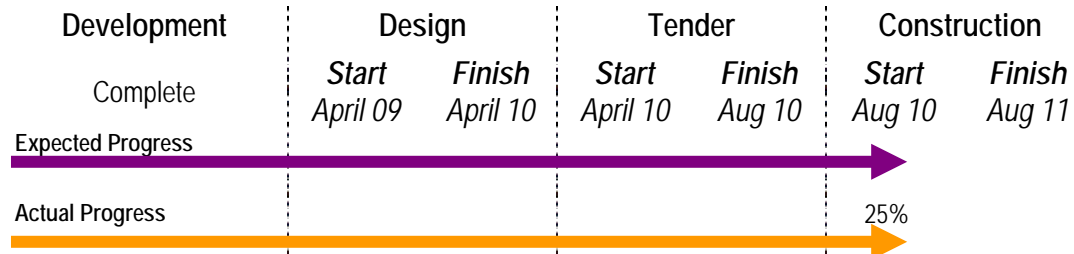
Detailed design and tender preparation work on-going; anticipated award March / April 2011. Discussions on-going with Historic Scotland regarding the proposals. Decant options for staff and pupils still to be confirmed; required by Easter 2011 to coincide with agreed programme. Listed building consent and full planning application submitted, anticipated decision January 2011.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

EDUCATIONAL AND SOCIAL SERVICES

Children's Residential House

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.510	0.265	1.210



Financial Status

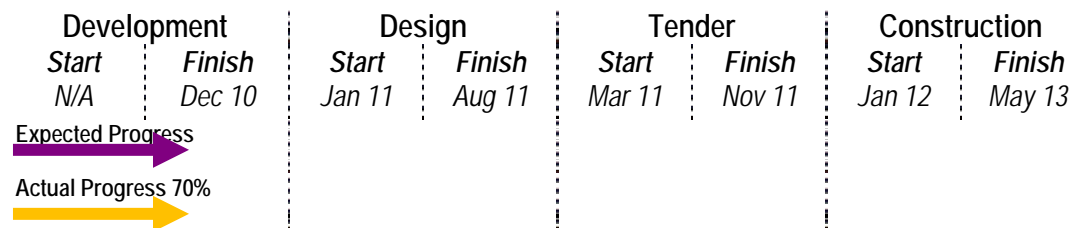
Revised estimates would indicate that costs are approximately 20% under budget.

Project Life Cycle

Works commenced on site 16 August 2010 and is progressing in line with programme.

Auchinleck Community Facilities

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
4.900	0.000	4.900



Financial Status

No expenditure is anticipated to be incurred in 2010/11

Project Life Cycle

Draft layouts prepared and issued to client for consultation and "lock down" with internal and external stakeholders; planned completion of consultation by 24 December. Revised timetable for project prepared. Currently estimated that a start on site could commence early 2012. Options relating to the relocation of services on a temporary basis during construction being considered in order to coincide with the anticipated start on site January 2012.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

EDUCATIONAL AND SOCIAL SERVICES

Kilmarnock Area Day Centre

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC
2.500	0.000	2.500								

Expected Progress



Actual Progress



Financial Status

No expenditure is anticipated to be incurred in 2010/11

Project Life Cycle

Initial discussions identified the refurbishment of the Woodstock School as the preferred option for the relocation of the Flowerbank Nursery School. However, an alternative option incorporating Adult Day Care Facilities with Nursery provision in a town centre location is now being considered. Proposals are being development by the Asset Management Section. The timescales above are based on the refurbishment of the Woodstock School for the Nursery provision and may therefore have to be revised dependent on the outcome of the appraisal exercise.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT BASED ON PERIOD 8 (14 NOVEMBER 2010)

EDUCATIONAL AND SOCIAL SERVICES

General Projects

There are a number of minor projects which are due to start and finish within the current financial year:-

Fabric Upgrades and Refurbishments

The underspend primarily relates to a number of schemes which are anticipated to slip in terms of progress and will now be completed in 2011/12.

Projects

Costs of approximately £0.086m and £0.008m in relation to the new Galston Primary School and Netherthird Community Centre respectively are anticipated to be incurred during the 2010/11 financial year.

Elderly Day Care Facilities

The costs in relation to the Stewarton Townhouse project are anticipated to be approximately £0.040m more than the available budget, however, most of the allocation of £0.100m for Rosebank which is unlikely to be required.

	Revised Budget 2010/11	Actual Expenditure to Date	Projected Expenditure 2010/11	Variance
Fabric Upgrades & Refurbishments	3.479	1.849	2.768	(0.711)
Projects	0.300	0.025	0.394	0.094
Care Homes Elderly	0.002	0.000	0.002	0.000
Elderly Day Care Facilities	0.291	0.218	0.232	(0.059)
Telecare	0.200	0.000	0.200	0.000
TOTAL EDUCATION & SOCIAL SERVICES	4.272	2.092	3.596	(0.676)

NEIGHBOURHOOD SERVICES

Capital Programme

Expenditure to date is £7.209m, which represents 31% of the available budget. The projected expenditure for 2010/11 is £22.517m.

The variance primarily relates to a number of schemes which are anticipated to be less than originally budgeted or are forecast to slip into future financial years.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

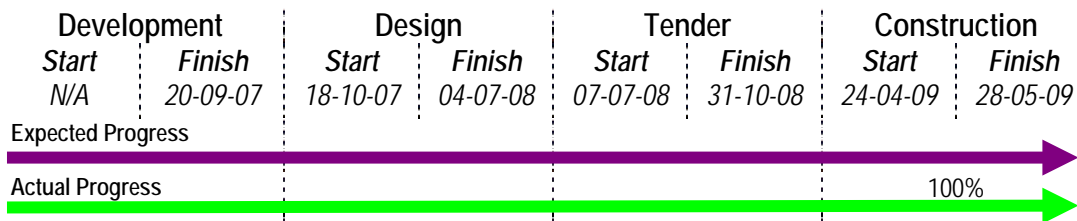
NEIGHBOURHOOD SERVICES

Crosshouse Area Centre

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
3.955	3.638	3.955

Financial Status

Indications are that the project will be on budget.



External View

Project Life Cycle

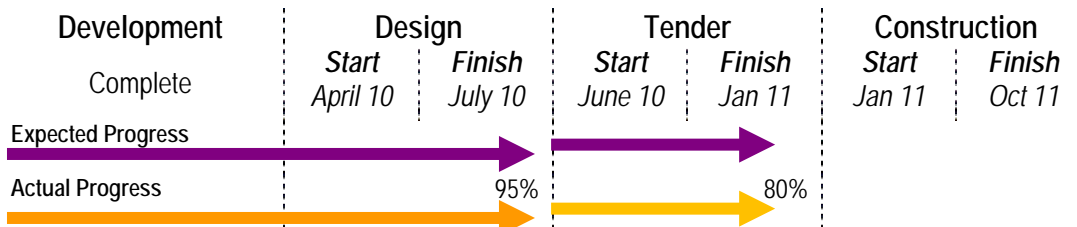
The official opening was held on 8 November 2010.

Palace Theatre / Grand Hall

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
3.281	1.369	3.281

Financial Status

Budget has been augmented with £2.000m allocated from Kilmarnock Town Centre Regeneration.



Project Life Cycle

Works are currently on-going with regard to the Phase 3 improvement programme, including the cleaning of the stonework and replacement of the roof. Tender documents published on Scottish Executive portal; submission deadline 16 December 2010. Currently anticipated that works will commence on site January 2011.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

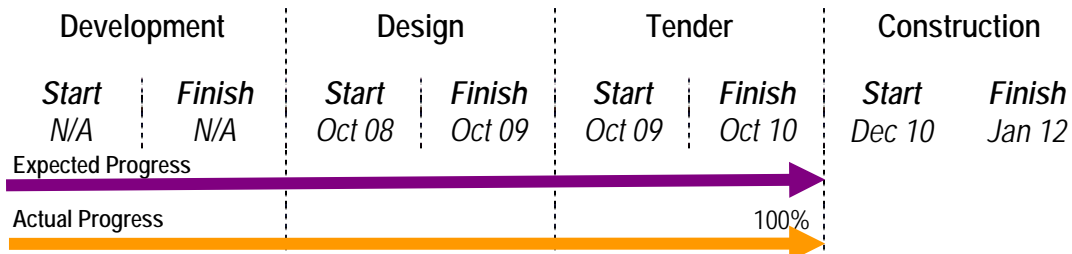
NEIGHBOURHOOD SERVICES

Stewarton Sports Centre

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
4.300	0.033	4.300

Financial Status

Most expenditure is anticipated to be incurred in 2011/12.



Artist's Impression

Project Life Cycle

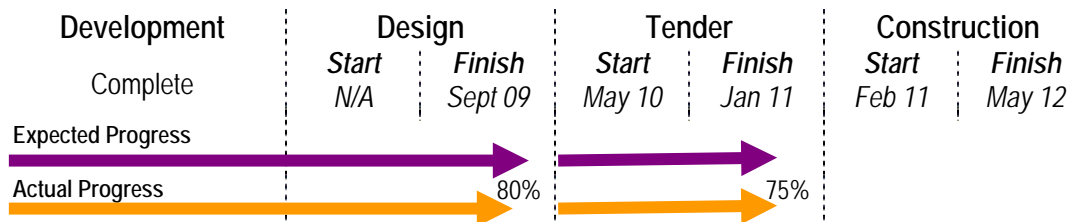
Letter of acceptance issued to preferred contractor on 15 November 2010. Tender based on a "design and build" model. Construction works anticipated to commence on site February 2011, with an anticipated completion last quarter 2011; ahead of the original programme.

Kilmarnock Athletics Facilities

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
5.625	0.242	5.625

Financial Status

Expenditure to date relates to the works undertaken at Scott Ellis Playing Fields. Initial discussions have taken place with SportsScotland regarding possible support funding.



Artist's Impression

Project Life Cycle

Tender has been issued, returning 13 December 2010 with an anticipated start on site 22 February 2011. All options to accelerate the project have been exhausted and the completion date has been revised May 2012. This slippage primarily relates to protracted discussions with Scottish Water and SEPA regarding the culvert that runs through the site. Pre-tender estimates confirmed that the design is above available budget; options to revise costs can be explored if prices are higher than budget.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Depot Improvements

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC	Start TBC	Finish TBC
5.600	0.168	5.600								

Expected Progress

Actual Progress

Financial Status

Allocations totalling £0.700m have already been set-aside in relation to improvements in staff welfare facilities at a number of depot locations.

Project Life Cycle

Welfare Facilities – installation of welfare facilities at Burnside Street, Thistle Park and Lugar depots are now completed. **Gauchalland Depot** – tender for all works has been awarded, with commencement on site planned for January 2011 and completion by April 2011. **Co-located Depot Site** – options relating to the co-location of services on a single site are currently being considered. **Underwood Depot** – proposals to reconfigure the Underwood Depot are being progressed.

Dean Ford Bridge

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design / Tender		Construction	
			Start N/A	Finish N/A	Start Oct 10	Finish May 11	Start June 11	Finish Dec 11
1.000	0.046	1.000						

Expected Progress

Actual Progress

Financial Status

Most expenditure is anticipated to be incurred in 2011/12.



Project Life Cycle

The preferred option is to replace the ford and footbridge with a box culvert structure with a 7.3m wide carriageway and two 2.5m wide footways. The detailed design is being commenced. Consultation with community on the planning of the works will be undertaken following determination of planning application, which is anticipated to be submitted December 2010.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Kilmarnock Town Centre Regeneration (Strand Street)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish	Start	Finish
3.500	2.156	3.500	N/A	N/A	N/A	N/A	N/A	N/A	July 10	Dec 10
			Expected Progress 							
			Actual Progress  80%							



Financial Status

Budget revised by Cabinet on 24 February 2010. £0.600m added to budget by contribution from departmental balances.

Project Life Cycle

It is currently anticipated that the works will be completed on a partial handover basis by 3 December, with occupation of staff planned for Jan / Feb 2011. Transitional Planning Team has been established to co-ordinate the transfer of services into the building. Issues with CARS / THI grant still to be resolved to ensure external works completed to an acceptable standard; any further award is on hold pending the outcome of these discussions.

Kilmarnock Town Centre Regeneration (Civic Centre)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish	Start	Finish
6.410	0.000	6.410	TBC	TBC	TBC	TBC	TBC	TBC	TBC	TBC
			Expected Progress 							
			Actual Progress 							

Financial Status

Budget allocation approved by Cabinet on 21 October 2009.

Project Life Cycle

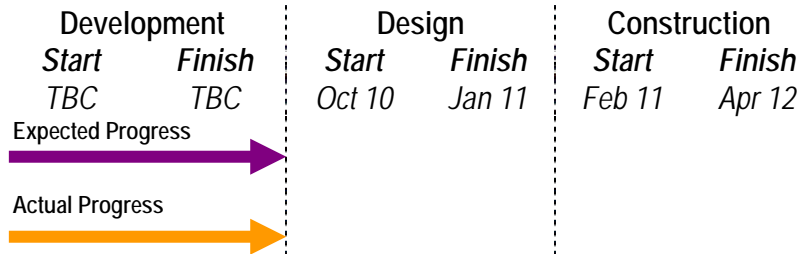
Works to roof and external stonework are currently being developed in respect of both the North and South buildings. Works programme being prepared in consultation with client department.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Kilmarnock Town Centre Regeneration (Opera House)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
8.413	0.034	8.413



Financial Status

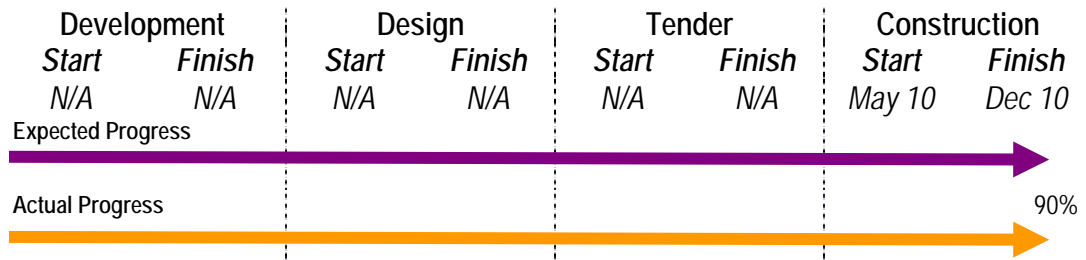
Budget allocation approved by Cabinet on 18 August 2010.

Project Life Cycle

Developer Agreement signed off 7 October 2010. Start on site is dependent on developer achieving long stop dates for specification review (7 December) and submission of building warrant (7 January 2011), along with contractor appointment for works. Practical completion target date has been agreed as 30 April 2012.

Kilmarnock Town Centre Regeneration (TCRF)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.432	0.548	1.432



Financial Status

Budget consists of TCRF award of £1.157m, £0.075m from Scottish Enterprise and a contribution of £0.200m from the Council.

Project Life Cycle

It is anticipated that all works will be completed by the December 2010, other than the Strand Steps, the additional work requested by EAC Roads at the junction of John Dickie Street and Strand Street and any outstanding 'snagging'. Luddon Construction will return to site week commencing 8 January 2011

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Kilmarnock Town Centre Regeneration (General Projects)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Tender		Construction	
			Start	Finish	Start	Finish	Start	Finish
0.970	0.655	0.970	N/A	N/A	Aug 10	Nov 10	Jan 11	Apr 11

Expected Progress

Actual Progress

Financial Status

Budget consists of former Top of the Town Development, including the refurbishment of the multi-storey car park and the Bank Street proposals.

Project Life Cycle

Material and Civil Works for the Bank Street works out to tender. Start of site anticipated to commence January 2011 with a project completion of April 2011.

Cumnock Town Centre (Office)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development		Design		Construction	
			Start	Finish	Start	Finish	Start	Finish
10.300	1.826	10.300	N/A	N/A	N/A	N/A	Sept 10	Sept 11

Expected Progress

Actual Progress

Financial Status

Whilst the costs are projected to out-turn on budget, opportunities exist to value engineer the fit-out to release savings of up to £0.740m.

Project Life Cycle

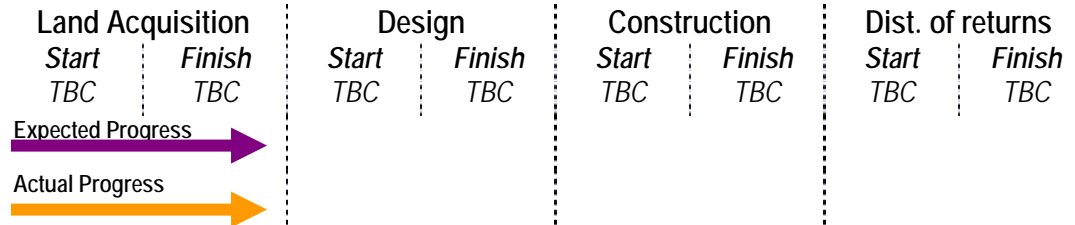
Works commenced on site September 2010 following completion of the works necessary for the discharge of the relevant planning conditions. Work on-going in partnership with developer to establish the extent of the fit-out requirements to meet client department needs and associated costs.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Cumnock Town Centre (Retail)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
3.469	2.035	4.145



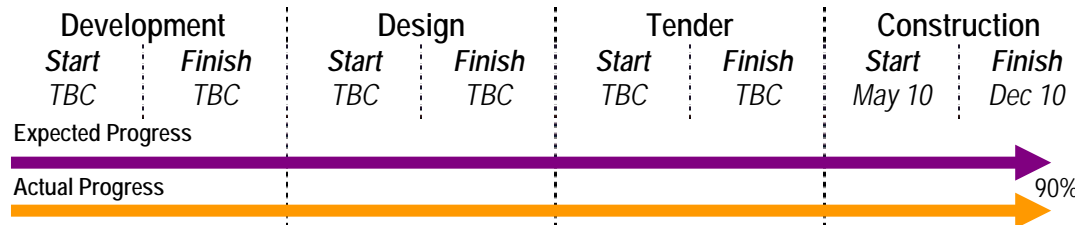
Financial Status

Whilst costs are shown to out-turn above budget, this assumes that expenditure will be incurred in respect of a number of as yet unresolved matters. The assumption is also that all or part of the costs will be recovered from the future sale of the retail development.

Discussions are on-going with existing tenants and owner occupiers within the Glaisnock Shopping Centre with regard to the future development of the site. A progress report on the development of the retail element of the project will be prepared by the Executive Director of Neighbourhood Services for Cabinet.

Cumnock Town Centre (TCRF)

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
0.949	0.664	0.949



Financial Status

Anticipated that all expenditure will be incurred in 2010/11.

Full funding allocation received in relation to the TCRF public realm improvements. Work on site on-going; car park on former burgh yard completed.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

General Projects

There are a number of minor projects due to start and finish within 2010/11.

Strategic Priorities

The anticipated overspend relates to the match funding for the additional works at the Baird Institute to be funded from CARS / THI grant.

Facility Improvement

Works relating to the refurbishment of the Dalmellington and Bellsbank Library are currently on hold. This is partially offset by small overspends in the Newmilns Library and Core Paths projects.

Cemetery Extensions

Work at Cumnock, Kilmaurs and New Cumnock cemeteries are anticipated to overspend by approximately £0.165m.

Traffic and Road Safety

There is projected slippage of £0.317m and £0.256m in respect of Strategic Route Improvements and the spend to save Decriminalisation of Parking Enforcement projects respectively.

Structures

Slippage is anticipated in respect of the Bridge Strengthening Programme.

Flood Prevention Schemes

There is some slippage anticipated in respect of the Flood Mitigation measures.

	Revised Budget 2010/11 £m	Actual Expenditure to Date £m	Projected Expenditure 2010/11 £m	Variance £m
Strategic Priorities	0.430	0.063	0.439	0.009
Facility Improvements	1.653	0.665	1.563	(0.090)
Cemetery Extension	0.331	0.046	0.496	0.165
Playparks	0.259	0.000	0.259	0.000
Regeneration & Efficiency	1.689	0.104	1.689	0.000
Traffic & Road Safety	3.931	0.545	3.358	(0.573)
Structures	0.967	0.283	0.791	(0.176)
Carriageways & Footways	2.244	1.234	2.244	0.000
Street Lighting	0.242	0.116	0.242	0.000
Flood Prevention Schemes	0.055	0.002	0.035	(0.020)
Depots	0.040	0.019	0.040	0.000
TOTAL NEIGHBOURHOOD SERVICES	11.841	3.077	11.156	(0.685)

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Housing Investment Programme

As at Period 8, the Housing Investment Programme is projecting an overspend for the financial year 2010/11.

Service	Revised Budget 2010/11 £m	Actual Expenditure to Date £m	Projected Expenditure 2010/11 £m	Variance £m
Asbestos	0.374	0.130	0.374	0.000
Energy Efficiency	0.719	0.682	1.146	0.427
Efficient Heating	3.053	2.238	3.214	0.161
External Envelope Enhancement	1.244	0.360	0.748	(0.496)
Modern Facilities & Services	5.915	2.228	6.007	0.092
Neighbourhood Improvements	0.061	0.134	0.247	0.186
Safe & Secure Neighbourhood	0.450	0.142	0.324	(0.126)
Sheltered Housing Safety & Improvement	0.758	0.555	0.681	(0.077)
Total Housing Expenditure	12.574	6.469	12.741	0.167

Asbestos

Full spend anticipated.

Energy Efficiency

The number of window replacements has increased.

Efficient Heating

Overspend anticipated in respect of central heating 2009/10 carried forward contracts.

External Envelope Enhancement

Underspend anticipated in respect of roofing due to delays with common owners.

Modern Facilities & Services

Overspend anticipated in respect of 2009/10 carried forward contracts.

Neighbourhood Improvements

Increased number of timber clad housing and demolitions.

Safe & Secure Neighbourhood

Slippage anticipated in respect of door entry due to issues with common owners.

Sheltered Housing Safety & Improvement

Underspend anticipated in respect of St Maur's Gardens.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Sources of Funding

	Approved Budget 2010/11 £m	Projected Expenditure 2010/11 £m
Revenue Funding (CFCR)	5.661	7.182
Sale of Council Dwellings and Other Capital Receipts	2.202	1.602
Anticipated Borrowing	4.711	3.957
Total	12.574	12.741

Performance Data

Attached below are details of the performance data where relevant for the Housing Investment Programme.

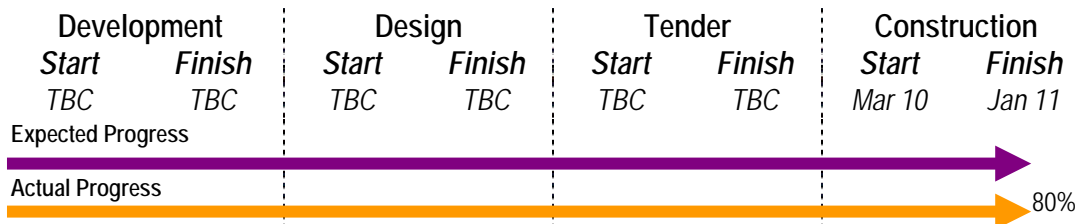
	Houses Planned	Actual Houses	Houses Forecast
Window Replacement Programme	198	181	343
Door and Screen Replacement	105	5	105
Gas Central Heating	807	702	817
External Envelope Enhancement and Overcladding	50	31	50
Re-roofing	116	63	116
Kitchen, Rewire and Bathroom Upgrading	924	291	964
Timberclad Houses Painterwork	32	21	32
Door Entry	90	0	90
Total	2,335	963	2,483

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Council House Building Programme – Phase 1

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
1.000	0.975	1.000



Financial Status

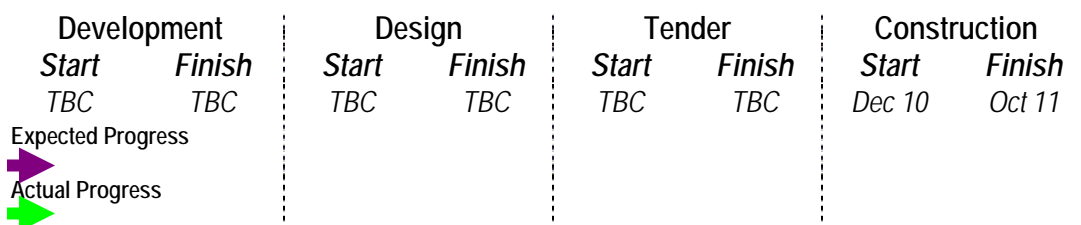
Budget is based on assumed £0.100m to construct each unit with a maximum grant of £0.025m per house.

Project Life Cycle

Site handed over 30 November 2010.

Council House Building Programme – Phase 2

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
3.000	0.180	3.000



Financial Status

Budget is based on assumed £0.100m to construct each unit with a maximum grant of £0.025m per house.



Project Life Cycle

Project is to construct 30 new houses on sites at Creelshaugh Road, Fenwick, Newlands Drive and Lammermuir Road, Kilmarnock.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

NEIGHBOURHOOD SERVICES

Council House Building Programme – Phase 3

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m	Development <i>Start</i> <i>Finish</i> <i>TBC</i> <i>TBC</i>		Design <i>Start</i> <i>Finish</i> <i>TBC</i> <i>TBC</i>		Tender <i>Start</i> <i>Finish</i> <i>TBC</i> <i>TBC</i>		Construction <i>Start</i> <i>Finish</i> <i>Mar 11</i> <i>Jan 12</i>	
1.000	0.000	1.000								
										

Financial Status

Budget is based on assumed £0.100m to construct each unit with a maximum grant of £0.030m per house.

Project Life Cycle

Project is to construct 10 new houses on sites at Newlands Drive, Kilmarnock and land adjacent to the Rosebank Resource Centre.

FINANCE & CORPORATE SUPPORT

Capital Programme

Expenditure to date is £2.964m, which represents 83% of the available budget. The projected expenditure for 2010/11 is £3.868m.

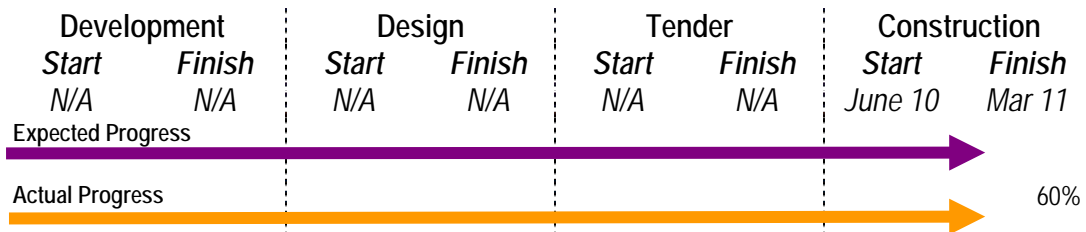
The projected variance on the Finance & Corporate Support capital programme primarily relates to the vehicles and equipment that will be purchased rather than leased following an option appraisal exercise, partially offset by anticipated underspends in Corporate Office Accommodation and Health & Safety.

FINANCE & CORPORATE SUPPORT

Major Projects

Council Chambers/Data Centre/London Road HQ

Budget Allocation £m	Expenditure to Date £m	Forecast Expenditure £m
3.900	3.453	3.900



Financial Status

The budget has been consolidated with allocations from Data Centre, HQ Roof, Health & Safety and Corporate Office budgets.

Project Life Cycle

Works to the first floor corridor and former meeting room are nearing completion as programmed. Data Centre has now been completed and has been handed-over to IT for cable installations to commence. This work is planned to be completed over the Christmas period with the facility becoming fully operational January 2011. Remainder of works on-going and are programmed for completion by end of March 2011.

2010/2011 FINANCE AND SERVICE STRATEGY REPORT TO PERIOD 8 (14 NOVEMBER 2010)

FINANCE & CORPORATE SUPPORT

General Projects

There are a number of minor projects due to start and finish within 2010/11.

Contingency Funding

This represents the balance of available contingency funding in 2010/11.

	Revised Budget 2010/11 £m	Actual Expenditure to Date £m	Projected Expenditure 2010/11 £m	Variance £m
Contingency Funding	0.090	0.000	0.090	0.000
Corporate Information Technology	0.969	0.292	0.969	0.000
Corporate Office Accommodation	1.198	0.030	0.030	0.000
Vehicle and Equipment Procurement	0.000	1.467	1.467	1.467
TOTAL FINANCE & CORPORATE SUPPORT MANAGEMENT	2.257	1.789	2.557	0.300

Vehicle and Equipment Procurement

Following option appraisals, vehicles and equipment costing £1.467m will be purchased rather than leased.

Vehicle and Equipment Details	Dept	Cost £m
2 Mercedes Econic Refuse Collection Vehicles	Neighbourhood Services	0.284
12 John Deere 997 ZTR Ride on Mowers	Neighbourhood Services	0.134
4 Volkswagon Crafter Panel Vans	Neighbourhood Services	0.111
1 Leyland DAF Skip Loader	Neighbourhood Services	0.080
3 Citroen Nemo Vans	Neighbourhood / F&CS	0.027
4 Iveco Daily Vans	Neighbourhood Services	0.127
1 DAF Sweeper	Neighbourhood Services	0.134
IT Hardware – LAN Project	Finance & Corporate Support	0.570
Total		1.467